His Worship the Mayor, Councillor Ross Fowler OAM, Councillor Robin Cook and Chairperson of the Penrith International Friendship Committee (PIFC), Jackie Greenow OAM with students taking part in the 2019 PIFC Student Exchange Program.

Ordinary Meeting

26 August 2019
Enquiries regarding this Business Paper should be directed to the Governance Coordinator, Mr Adam Beggs on (02) 4732 7597

21 August 2019

Dear Councillor,

In pursuance of the provisions of the Local Government Act, 1993 and the Regulations thereunder, notice is hereby given that an **ORDINARY MEETING** of Penrith City Council is to be held in the Council Chambers, Civic Centre, 601 High Street, Penrith on Monday 26 August 2019 at 7:00PM.

Attention is directed to the statement accompanying this notice of the business proposed to be transacted at the meeting.

Yours faithfully

Warwick Winn
General Manager

**BUSINESS**

1. **LEAVE OF ABSENCE**
   Leave of absence has been requested by:
   Councillor Jim Aitken OAM – 26 August 2019

2. **APOLOGIES**

3. **CONFIRMATION OF MINUTES**
   Ordinary Meeting - 22 July 2019.

4. **DECLARATIONS OF INTEREST**
   **Pecuniary Interest** (The Act requires Councillors who declare a pecuniary interest in an item to leave the meeting during discussion of that item)
   **Non-Pecuniary Conflict of Interest – Significant and Less than Significant**
   (The Code of Conduct requires Councillors who declare a significant non-pecuniary conflict of interest in an item to leave the meeting during discussion of that item)

5. **ADDRESSING COUNCIL**

6. **MAYORAL MINUTES**

7. **NOTICES OF MOTION TO RESCIND A RESOLUTION**

8. **NOTICES OF MOTION AND QUESTIONS ON NOTICE**

9. **ADOPTION OF REPORTS AND RECOMMENDATION OF COMMITTEES**
   Resilience Committee Meeting - 31 July 2019.
   Local Traffic Committee Meeting - 5 August 2019.

10. **DELIVERY PROGRAM REPORTS**

11. **REQUESTS FOR REPORTS AND MEMORANDUMS**

12. **URGENT BUSINESS**

13. **COMMITTEE OF THE WHOLE**
ORDINARY MEETING
MONDAY 26 AUGUST 2019

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ADVANCE AUSTRALIA FAIR

Australians all let us rejoice,
For we are young and free;
We’ve golden soil and wealth for toil;
Our home is girt by sea;
Our land abounds in nature’s gifts
Of beauty rich and rare;
In history’s page, let every stage
Advance Australia Fair.

In joyful strains then let us sing,
Advance Australia Fair.
Statement of Recognition of Penrith City’s Aboriginal and Torres Strait Islander Cultural Heritage

Council values the unique status of Aboriginal people as the original owners and custodians of lands and waters, including the land and waters of Penrith City.

Council values the unique status of Torres Strait Islander people as the original owners and custodians of the Torres Strait Islands and surrounding waters.

We work together for a united Australia and City that respects this land of ours, that values the diversity of Aboriginal and Torres Strait Islander cultural heritage, and provides justice and equity for all.
“Sovereign God, tonight as we gather together as a Council we affirm that you are the giver and sustainer of life. We come together as representatives of our community to make decisions that will benefit this city and the people within it.

We come not in a spirit of competition, not as adversaries, but as colleagues. Help us to treat each other with respect, with dignity, with interest and with honesty. Help us not just to hear the words we say, but also to hear each others hearts. We seek to be wise in all that we say and do.

As we meet, our concern is for this city. Grant us wisdom, courage and strength.

Lord, help us. We pray this in the name of Jesus Christ our Lord. Amen.”
Oath of Office

I swear that I will undertake the duties of the office of Councillor in the best interests of the people of Penrith and the Penrith City Council and that I will faithfully and impartially carry out the functions, powers, authorities and discretions vested in me under the Local Government Act 1993 or any other Act to the best of my ability and judgment.

Affirmation of Office

I solemnly and sincerely declare and affirm that I will undertake the duties of the office of Councillor in the best interests of the people of Penrith and the Penrith City Council and that I will faithfully and impartially carry out the functions, powers, authorities and discretions vested in me under the Local Government Act 1993 or any other Act to the best of my ability and judgment.

2016 General Election – taken/made at the Ordinary Meeting of Council on 26 September 2016, Minute Number 272

2018 By-Election – taken/made by Councillor Brian Cartwright on 17 May 2018 and Councillor Robin Cook on 21 May 2018 before the Chief Governance Officer, Stephen Britten, an Australian Legal Practitioner

Local Government Act 1993, Section 233A
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❖ Meeting at which the draft corporate planning documents (Delivery Program and Operational Plan) are endorsed for exhibition
* Meeting at which the draft corporate planning documents (Delivery Program and Operational Plan) are adopted
# Meetings at which the Operational Plan quarterly reviews (March and September) are presented
@ Meetings at which the Delivery Program progress reports (including the Operational Plan quarterly reviews for December and June) are presented
^ Election of Mayor/Deputy Mayor
✓ Meeting at which the 2018-2019 Annual Statements are presented
∞ Meeting at which any comments on the 2018-2019 Annual Statements are adopted
+ Meeting at which the Annual Report is presented
> Briefing to consider Budget, draft fees & charges and corporate documents

- Extraordinary Meetings are held as required;
- Members of the public are invited to observe meetings of the Council (Ordinary and Policy Review Committee).

Should you wish to address Council, please contact Governance Coordinator, Adam Beggs on 4732 7597.
NATIONAL ANTHEM
The meeting opened with the National Anthem.

STATEMENT OF RECOGNITION
His Worship the Mayor, Councillor Ross Fowler OAM read a statement of recognition of Penrith City’s Aboriginal and Torres Strait Islander Cultural Heritage.

PRAYER
The Council Prayer was read by the Rev Neil Checkley.

PRESENT
His Worship the Mayor, Councillor Ross Fowler OAM, and Councillors Jim Aitken OAM, Bernard Bratusa (arrived 7:19pm), Todd Carney, Robin Cook, Marcus Cornish, Kevin Crameri OAM, Mark Davies, Tricia Hitchen, Karen McKeown OAM, Kath Presdee and John Thain.

APOLOGIES
124 RESOLVED on the MOTION of Councillor John Thain seconded Councillor Jim Aitken OAM that apologies for Councillors Greg Davies, Brian Cartwright and Aaron Duke be accepted for their non-attendance at the meeting, and for Councillor Bernard Bratusa for his late arrival at the meeting.

CONFIRMATION OF MINUTES - Ordinary Meeting - 24 June 2019
125 RESOLVED on the MOTION of Councillor Karen McKeown OAM seconded Councillor Tricia Hitchen that the minutes of the Ordinary Meeting of 24 June 2019 be confirmed.

DECLARATIONS OF INTEREST
Councillor Jim Aitken OAM declared a Pecuniary Interest in COW Item 6 – Property Matter as Jim Aitken & Partners Emu Plains is the listing agent for the vendor. Councillor Aitken stated that he would not take part in debate on this item and would leave the meeting during consideration of this item.

Councillor Kevin Crameri OAM declared a Non-Pecuniary Conflict of Interest – Significant in an urgent motion proposed to be raised by Councillor John Thain during Urgent Business as it refers to works at St David’s Hall, Llandilo and Councillor Crameri is the Public Officer of the St David’s Hall Committee.
MAYORAL MINUTES

1  Passing of Andrew (Andy) Robertson
Councillor John Thain spoke in support of the Mayoral Minute.

126 RESOLVED on the MOTION of Councillor Ross Fowler OAM seconded Councillor John Thain that the Mayoral Minute on Passing of Andrew (Andy) Robertson be received.

2  Council Annual Report Wins Gold (Again)
Councillor John Thain spoke in support of the Mayoral Minute.

127 RESOLVED on the MOTION of Councillor Ross Fowler OAM seconded Councillor John Thain that the Mayoral Minute on Council Annual Report Wins Gold (Again) be received.

REPORTS OF COMMITTEES

1  Report and Recommendations of the Access Committee Meeting held on 12 June 2019
128 RESOLVED on the MOTION of Councillor Tricia Hitchen seconded Councillor Karen McKeown OAM that the recommendations contained in the Report and Recommendations of the Access Committee meeting held on 12 June, 2019 be adopted.

2  Report and Recommendations of the Local Traffic Committee Meeting held on 1 July 2019
129 RESOLVED on the MOTION of Councillor Karen McKeown OAM seconded Councillor Marcus Cornish that the recommendations contained in the Report and Recommendations of the Local Traffic Committee meeting held on 1 July, 2019 be adopted.

DELIVERY PROGRAM REPORTS

OUTCOME 2 - WE PLAN FOR OUR FUTURE GROWTH

1  Heritage Assistance Fund
130 RESOLVED on the MOTION of Councillor Marcus Cornish seconded Councillor Kevin Crameri OAM
That:

1.  The information contained in the report on Heritage Assistance Fund be received.

2.  The Heritage Assistance Fund be allocated as outlined in this report and be available for two financial years.
Ordinary Meeting

Monday 22 July 2019

3. Further applications be sought and funded from the unallocated balance of the 2019-20 Heritage Assistance Fund for the preparation of Conservation Management Plans/Costed Maintenance Plans for individually listed heritage items.

2 Boarding Houses

Councillor Bernard Bratusa arrived at the meeting, the time being 7:19pm.

131 RESOLVED on the MOTION of Councillor Tricia Hitchen seconded Councillor Marcus Cornish

That:

1. The information contained in the report on Boarding Houses be received.
2. Council continue to advocate with State Government in relation to Boarding Houses and the Affordable Rental Housing SEPP that reflect the concerns of our community.

OUTCOME 5 - WE CARE ABOUT OUR ENVIRONMENT

3 RFT18/19-26 Disposal of Construction Waste

132 RESOLVED on the MOTION of Councillor John Thain seconded Councillor Todd Carney

That:

1. The information contained in the report on RFT18/19-26 Disposal of Construction Waste be received.
2. Hi-Quality Recycling Services Pty Ltd be awarded the contract for both disposal and haulage portions of the contract for an initial period of six (6) years, with an option by Council to extend the agreement for a further two (2) x 2 year periods, subject to satisfactory performance and subject to the return of an acceptable financial check.
3. The Common Seal of the Council of the City of Penrith be placed on all documentation if necessary

OUTCOME 6 - WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT

4 RFT18/19-27 Detailed Landscape Design of Regatta Park Precinct

Councillor Todd Carney left the meeting, the time being 7:23pm.

133 RESOLVED on the MOTION of Councillor Marcus Cornish seconded Councillor Bernard Bratusa

That:

1. The information contained in the report on RFT18/19-27 Detailed Landscape Design of Regatta Park Precinct be received
2. McGregor Coxall Unit Trust be awarded the Contract subject to the execution of a formal agreement for the Detailed Landscape Design of Regatta Park Precinct for the amount of $442,912 excluding GST, subject
to the return of an acceptable financial check.

3. The Common Seal of the Council of the City of Penrith be placed on all documentation as necessary.

Councillor Bernard Bratusa declared a Non-Pecuniary Conflict of Interest - Less Than Significant in Item 5 - Financial implications of State Government funding for Penrith City facilities as he is employed by the office of the Minister for Sport. Councillor Bratusa then left the meeting during consideration of this item, time being 7:23pm.

5   Financial implications of State Government funding for Penrith City facilities

Councillor Todd Carney returned to the meeting, the time being 7:24pm.

134 RESOLVED on the MOTION of Councillor Karen McKeown OAM seconded Councillor Kath Presdee that the information contained in the report on Financial implications of State Government funding for Penrith City facilities be received.

6   Naming of Playground in Colyton - Hazel Little

135 RESOLVED on the MOTION of Councillor Tricia Hitchen seconded Councillor Kevin Crameri OAM

That:

1. The information contained in the report on Naming of Playground in Colyton - Hazel Little be received.

2. Council endorse the naming of the playground in Ted Little Park, Colyton after Hazel Eileen Little.

3. Following endorsement, an official naming ceremony be held at the park.

Councillor Bernard Bratusa returned to the meeting, the time being 7:27pm.

OUTCOME 7 - WE HAVE CONFIDENCE IN OUR COUNCIL

7   Investment Policy

136 RESOLVED on the MOTION of Councillor Kath Presdee seconded Councillor John Thain

That:

1. The information contained in the report on Investment Policy be received.

2. Council adopt the proposed changes to the Investment Policy tabled in this report.
8  Borrowing Policy

137  RESOLVED on the MOTION of Councillor Kath Presdee seconded Councillor John Thain

That:

1. The information contained in the report on Borrowing Policy be received.
2. Council adopt the Borrowing Policy.

9  Borrowing Program 2018-19

138  RESOLVED on the MOTION of Councillor Kath Presdee seconded Councillor Tricia Hitchen

That:

1. The information contained in the report on Borrowing Program 2018-19 be received.
2. Council be advised that NSW TCorp was the successful lender for the $5,500,000 new monies and ANZ was the successful lender for the renewal loans that comprised the 2018-19 Borrowing Program.

11  Audit, Risk and Improvement Committee

139  RESOLVED on the MOTION of Councillor Kath Presdee seconded Councillor Tricia Hitchen that the information contained in the report on Audit, Risk and Improvement Committee be received.

12  Summary of Investments & Banking for the Period 1 June 2019 to 30 June 2019

140  RESOLVED on the MOTION of Councillor Kath Presdee seconded Councillor Tricia Hitchen

That:

1. The information contained in the report on Summary of Investments & Banking for the Period 1 June 2019 to 30 June 2019 be received.
2. The certificate of the Responsible Accounting Officer and Summary of Investments and Performance for the period 1 June 2019 to 30 June 2019 be noted and accepted.
3. The graphical investment analysis as at 30 June 2019 be noted.
10 Proposed Amendments to 2019-20 Fees and Charges

141 RESOLVED on the MOTION of Councillor Jim Aitken OAM seconded Councillor Marcus Cornish

That:

1. The information contained in the report on Proposed Amendments to 2019-20 Fees and Charges be received.

2. Council adopt the amended Fees and Charges document, excluding the following two fees, and that a review of these fees be the subject of a Councillor Briefing:
   - Request to Review Determination Fee (Tree Removal Applications) $175; and
   - Request to Review Determination Fee (Vegetation Clearing Applications) $350.

REQUESTS FOR REPORTS AND MEMORANDUMS AND URGENT BUSINESS

UB 1 NSW Corps of Marines Inc

Councillor Marcus Cornish requested that $1,000 be allocated, in equal amounts, from each Ward’s voted works, to the NSW Corps of Marines Inc to assist in the cost of their uniforms and equipment.

142 RESOLVED on the MOTION of Councillor Marcus Cornish seconded Councillor John Thain that the matter be brought forward and dealt with as a matter of urgency.

His Worship the Mayor, Councillor Ross Fowler OAM, ruled that the matter was urgent and should be dealt with at the meeting.

143 RESOLVED on the MOTION of Councillor Marcus Cornish seconded Councillor John Thain that $1,000 be allocated, in equal amounts, from each Ward’s voted works, to the NSW Corps of Marines Inc to assist in the cost of their uniforms and equipment.

RR 1 Dangerous Tree - Great Western Highway, Emu Plains

Councillor Marcus Cornish requested a memo reply to all Councillors providing an assessment of any potential danger that is posed by a large gum tree growing near the Great Western Highway at Emu Plains, close to the Emu Plains Before and After School Care premises.

RR 2 Blocking Vehicular Access to Reserve in Short Street, Emu Plains

Councillor Marcus Cornish requested that a gate be provided at the access to the reserve at the bend in Short Street, Emu Plains to prevent vehicular access.

RR 3 Parking Signs - East Lane, St Marys

Councillor Marcus Cornish requested that the missing and damaged ‘No Stopping’ and ‘No Parking’ signs and poles in East Lane, St Marys behind the shops be replaced.
RR 4  Update on Proposed Waste Transfer Station - Bromley Road, Emu Heights
Councillor Marcus Cornish requested an update on the development application for a proposed waste transfer station at Bromley Road, Emu Heights.

RR 5  Update on Proposed Community Centre in Cranebrook
Councillor Marcus Cornish requested an update on the development application for a community centre in Cranebrook, and requested information as to whether the intended use is a place of public worship.

RR 6  Policy on Group Homes
Councillor Tricia Hitchen requested a Councillor Briefing or a report to Council on developing a policy for Group Homes, with the policy to cover permissible numbers of group homes in one street to ensure neighbourhood amenity is maintained.

RR 7  Private Certification Issues
Councillor Mark Davies requested a memo reply to all Councillors providing information regarding the issue of personal indemnity insurance for certifiers, and Council’s position regarding certification in light of the issues surrounding private certifiers.

UB 2  Consideration of Urgent Property Matter in Committee of the Whole
Councillor Mark Davies requested that an urgent property matter be considered in Committee of the Whole because the matter refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.

RESOLVED on the MOTION of Councillor Mark Davies seconded Councillor John Thain that the matter be brought forward and dealt with as a matter of urgency.

His Worship the Mayor, Councillor Ross Fowler OAM, ruled that the matter was urgent and should be dealt with at the meeting.

RESOLVED on the MOTION of Councillor Mark Davies seconded Councillor John Thain requested that an urgent property matter be considered in Committee of the Whole because the matter refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.

RR 8  Drainage Issues - Llandilo
Councillor Kevin Crameri OAM requested that Council revisit the drainage issues at Xavier College, Llandilo and also in Fourth Avenue, Llandilo where the group homes are located as water in both areas is flowing across the road and into properties.
RR 9  Properties in Ninth Avenue, Llandilo

Councillor Kevin Crameri OAM requested a memo reply to all Councillors providing an explanation as to why Lendlease has not provided a footpath behind the properties built in Ninth Avenue as part of the Jordan Springs development.

RR 10  Displaying Street Numbers on Business Premises in Penrith CBD

Councillor Kevin Crameri OAM requested a memo reply to all Councillors providing information as to how businesses in the Penrith CBD may be required to display the street number of the business on the premises and if this is a requirement in Penrith’s DCP and LEP.

RR 11  Provision of Truck Rest Area on Northern Road

Councillor Kevin Crameri OAM requested that Council write to local State Members and the Premier requesting them to make representations to the Roads and Maritime Services seeking the reinstatement of a truck rest area on The Northern Road, after it was removed during the road widening works on The Northern Road through the Penrith LGA.

RR 12  Repairs to Garbage Bin - Carolyn Chase, Orchard Hills

Councillor Jim Aitken OAM requested that Council officers follow up an issue regarding broken wheels on a red lidded garbage bin in Carolyn Chase, Orchard Hills.

Having previously declared an interest in an urgent business item concerning voted works, Councillor Kevin Crameri OAM left the meeting, the time being 7:52pm.

UB 3  St David’s Hall, Llandilo

Councillor John Thain requested that an amount of $5,400 be allocated from North Ward voted works to St David’s Hall Committee, Llandilo for repairs to the floors of the Hall.

146  RESOLVED on the MOTION of Councillor John Thain seconded Councillor Marcus Cornish that the matter be brought forward and dealt with as a matter of urgency.

His Worship the Mayor, Councillor Ross Fowler OAM, ruled that the matter was urgent and should be dealt with at the meeting.

147  RESOLVED on the MOTION of Councillor John Thain seconded Councillor Marcus Cornish that an amount of $5,400 be allocated from North Ward voted works to St David’s Hall Committee, Llandilo for repairs to the floors of the Hall.

Councillor Kevin Crameri OAM returned to the meeting, the time being 7:53pm.

RR 13  Ripples Facility Board

Councillor Todd Carney requested that the Board of Ripples be congratulated for its decision to consider naming part of the facility after the Late Alan Brown who was a volunteer member of the Board of Ripples since 1994.
RR 14 National Heavy Vehicle regulator
Councillor Todd Carney requested a memo reply to all Councillors advising whether the National Heavy Vehicle Regulator has contacted Council with a view to mapping out areas where cranes and other heavy vehicles can travel through the Penrith LGA.

RR 15 Disposal of Recycled Waste
Councillor Kath Presdee requested that in light of Council’s new recycling contract, an update be sought from VISY (a) seeking an assurance that all recyclable waste collected form kerbside collection under the Penrith City Council contract will be dealt with within Australia; and (b) asking what measures will be taken to prevent the contamination of this waste if the waste is being transported to its ultimate destination.

RR 16 Canal through Thornton
Councillor Marcus Cornish requested that Urban Growth be requested to clean the canal that runs through Thornton as it has become polluted.

RR 17 Footpath Paving - Coreen Avenue, Penrith
Councillor Kevin Crameri OAM requested that a high priority be given to extending the footpath paving along Coreen Avenue from Lemongrove Road to Thornton.

COMMITTEE OF THE WHOLE

148 RESOLVED on the MOTION of Councillor Marcus Cornish seconded Councillor Mark Davies that the meeting adjourn to the Committee of the Whole to deal with the following matters, the time being 7:59pm.

1 Presence of the Public
CW1 RESOLVED on the motion of Councillor Marcus Cornish seconded Councillor Mark Davies that the press and public be excluded from Committee of the Whole to deal with the following matters:

Outcome 7

2 Council Property - Lease Agreement - Suite G02/114-116 Henry Street, Penrith (Community Connections Building)

This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.

3 Council Property - Lease Agreement - Suite 1, Ground Floor and Level 1, 225-227 Queen Street, St Marys

This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.
Outcome 5

4 Acquisition of Easement - 2-16 Leland Street, Penrith (Lot 6 DP1040572)

This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.

Outcome 7

5 Property Matter

This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.

6 Property Matter

This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.

The meeting resumed at 8:19pm and the General Manager reported that the Committee of the Whole met at 7:59pm on 22 July 2019, the following being present:

His Worship the Mayor, Councillor Ross Fowler OAM, and Councillors Jim Aitken OAM, Bernard Bratusa, Todd Carney, Robin Cook, Marcus Cornish, Kevin Crameri OAM, Tricia Hitchen, Karen McKeown OAM, Kath Presdee and John Thain.

and the Committee of the Whole excluded the press and public from the meeting for the reasons set out in CW1 and that the Committee of the Whole submitted the following recommendations to Council.

CONFIDENTIAL BUSINESS

2 Council Property - Lease Agreement - Suite G02/114-116 Henry Street, Penrith (Community Connections Building)

RECOMMENDED on the MOTION of Councillor Bernard Bratusa seconded Councillor Robin Cook

CW2 That:

1. The information contained in the report on Council Property - Lease Agreement - Suite G02/114-116 Henry Street, Penrith (Community Connections Building) be received.

2. Council approve the proposed new lease agreement as per the terms and
conditions listed in this report.

3. The Common Seal of the Council of the City of Penrith be placed on all necessary documentation.

3 Council Property - Lease Agreement - Suite 1, Ground Floor and Level 1, 225-227 Queen Street, St Marys

RECOMMENDED on the MOTION of Councillor Tricia Hitchen seconded Councillor Jim Aitken OAM

CW3 That:
1. The information contained in the report on Council Property - Lease Agreement - Suite 1, Ground Floor and Level 1, 225-227 Queen Street, St Marys be received.
2. Council approve the proposed new lease agreement as per the terms and conditions listed in this report.
3. The Common Seal of the Council of the City of Penrith be placed on all necessary documentation.

4 Acquisition of Easement - 2-16 Leland Street, Penrith (Lot 6 DP1040572)

RECOMMENDED on the MOTION of Councillor Todd Carney seconded Councillor John Thain

CW4 That:
1. The information contained in the report on Acquisition of Easement - 2-16 Leland Street, Penrith (Lot 6 DP1040572) be received.
2. Council acquire an easement over Lot 6 DP1040572 under the terms outlined within the report.
3. The Common Seal of the Council of the City of Penrith be placed on all necessary documentation.

5 Property Matter

RECOMMENDED on the MOTION of Councillor Marcus Cornish seconded Councillor Karen McKeown

CW5 That:
1. The information contained in the report on Property Matter (Lot 2526 DP 710266, Peachtree Road, Penrith) be received.
2. Council resolve to adopt the recommendations as listed within the body of the distributed report.
3. The Common Seal of the Council of the City of Penrith be placed on any necessary documentation.
4. A further report be presented to Council detailing the outcome of any negotiations in this matter.
5. If negotiations are successful, the property be proposed to be classified as operational land in a future report.
Having declared a Pecuniary Interest COW Item 6 – Property Matter, Councillor Jim Aitken OAM left the meeting at 8:10pm and did not return.

6 Property Matter

RECOMMENDED on the MOTION of Councillor Marcus Cornish seconded Councillor John Thain

CW6 That:

1. The information contained in the report on Property Matter (Lot 2 DP 504935, 92 River Road, Emu Plains) be received.

2. Council resolve to adopt the recommendations as listed within the body of the distributed report.

3. The Common Seal of the Council of the City of Penrith be placed on any necessary documentation.

4. A further report be presented to Council detailing the outcome of any negotiations in this matter.

5. If negotiations are successful, the property be proposed to be classified as operational land in a future report.

ADOPTION OF COMMITTEE OF THE WHOLE

149 RESOLVED on the MOTION of Councillor Todd Carney seconded Councillor Mark Davies that the recommendations contained in the Committee of the Whole and shown as CW1, CW2, CW3, CW4, CW5 and CW6 be adopted.

There being no further business the Chairperson declared the meeting closed the time being 8:20pm.
PENNIRTH CITY COUNCIL

Procedure for Addressing Meetings

Anyone can request permission to address a meeting, providing that the number of speakers is limited to three in support of any proposal and three against.

Any request about an issue or matter on the Agenda for the meeting can be lodged with the General Manager or Public Officer up until 12 noon on the day of the meeting.

Prior to the meeting the person who has requested permission to address the meeting will need to provide the Public Officer with a written statement of the points to be covered during the address in sufficient detail so as to inform the Councillors of the substance of the address and a written copy of any questions to be asked of the Council in order that responses to those questions can be provided in due course.

In addition, prior to addressing the meeting a person addressing Council or Committee will be informed that they do not enjoy any privilege and that permission to speak may be withdrawn should they make inappropriate comments.

It should be noted that persons who wish to address the Council are addressing a formal part of the Council Meeting. All persons addressing the Meeting should give consideration to their dress attire. Smart casual is a minimum that is thought to be appropriate when addressing such a forum.

It should be noted that speakers at meetings of the Council or Committee do not have absolute privilege (parliamentary privilege). A speaker who makes any potentially offensive or defamatory remarks about any other person may render themselves open to legal action.

Prior to addressing the meeting the person will be required to sign the following statement:

“I (name) understand that the meeting I intend to address on (date) is a public meeting. I also understand that should I say or present any material that is inappropriate, I may be subject to legal action. I also acknowledge that I have been informed to obtain my own legal advice about the appropriateness of the material that I intend to present at the above mentioned meeting”.

Should a person fail to sign the above statement then permission to address either the Council or Committee will not be granted.

The Public Officer or Minute Clerk will speak to those people who have requested permission to address the meeting, prior to the meeting at 6.45pm.

It is up to the Council or Committee to decide if the request to address the meeting will be granted.

Where permission is to be granted the Council or Committee, at the appropriate time, will suspend only so much of the Standing Orders to allow the address to occur.
The Chairperson will then call the person up to the lectern or speaking area.

The person addressing the meeting needs to clearly indicate:

- Their name;
- Organisation or group they are representing (if applicable);
- Details of the issue to be addressed and the item number of the report in the Business Paper;
- Whether they are opposing or supporting the issue or matter (if applicable) and the action they would like the meeting to take;
- The interest of the speaker (e.g. affected person, neighbour, applicant, applicants spokesperson, interested citizen etc).

Each person then has five minutes to make their address. Those addressing Council will be required to speak to the written statement they have submitted. Permission to address Council is not to be taken as an opportunity to refute or otherwise the points made by previous speakers on the same issue.

The Council or Committee can extend this time if they consider if appropriate, however, everyone needs to work on the basis that the address will be for five minutes only.

Councillors may have questions about the address so people are asked to remain at the lectern or in the speaking area until the Chairperson has thanked them.

When this occurs, they should then return to their seat.

Glenn McCarthy
Public Officer
02 4732 7649
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REPORT AND RECOMMENDATIONS OF THE 
RESILIENCE COMMITTEE MEETING 
HELD ON 31 JULY, 2019

PRESENT
Councillors Karen McKeown OAM, Kath Presdee and Robin Cook; Michelle Tormey, Nevin Sweeney, Duncan Challen, Andrea Connor.

Also in attendance were Warwick Winn – General Manager, Andrew Moore – Director Corporate Services, Jacklin Messih – Business Transformation Manager, Andrew Hewson – Sustainability Coordinator, Krystie Race – Sustainability Research Planner, Tim Gowing – Senior Water Management Officer, Anthony Price – Environmental Health Coordinator, Greg McCarthy – Manager Environmental Health and Compliance, and Aisha Poole – Resource Recovery Coordinator.

APOLOGIES
Councillor John Thain, Carina Fernandes, Bradley Forssman, Suzanne Dunford, Helen Ryan.

CONFIRMATION OF MINUTES - Resilience Committee Meeting - 6 March 2019
The minutes of the Resilience Committee Meeting of 6 March 2019 were confirmed, with an amendment to the attendance to reflect that both Councillor Ross Fowler OAM and Councillor Greg Davies were not in attendance at that meeting.

DECLARATIONS OF INTEREST
Nevin Sweeney declared that he had a Pecuniary Interest in agenda Item 1 - Heat Summit Update, as he is a guest presenter at the Heat Summit in his capacity as President of Permaculture Sydney West, and stated that he would leave the meeting during debate and voting on this matter.

DELIVERY PROGRAM REPORTS
Having previously declared a Pecuniary Interest in Item 1, Nevin Sweeney left the meeting, the time being 6.20pm.

OUTCOME 5 - WE CARE ABOUT OUR ENVIRONMENT
1 Heat summit update
Andrew Hewson presented an update and overview of the proposed heat summit. The event will be held in late February, with the aim of engaging developers, builders and planners around improving our urban development in the Penrith region in to the future.

The aim of the event will be to showcase Council’s work and leadership around urban heat, to advocate for better changes, and to engage with builders and developers about doing this. The key themes will be to showcase the challenge and why we need to address it, showcase Council’s work, to look at best practice examples and the latest research, and look at where to from here.

The core event will be a professionally focused event targeted at developers, planners
and builders. It will be held in a high profile location such as the Joan Sutherland Performing Arts Centre. The broad program of the event is:

• Setting the context
  – Heat as an issue
  – Health impacts of heat
  – Stories of social heat impacts

• Case studies
  – Council's actions
  – Best practice urban design
  – Best practice building design

• Where to from here
  – Latest research
  – Cool Suburbs tool

Council is looking to engage Josh Byrne as a keynote speaker for the event. Josh is most well-known for his role as a presenter on ABC's Gardening Australia program. Josh also leads Josh Byrne and Associates, working on urban design and innovation including consultancy work for a number of councils. His personal home in Perth is accredited as a 10 star energy efficient home, and includes a number of features that make it 'cool' including passive design principles, insulation and more. Through his work at Curtin University, the home has analytics to track its real world performance. He has also worked on a series called Density by Design, which explores best practice medium to high density development case studies. He can talk about heat from a household level up to a suburb wide perspective, and will also be a drawcard being a television personality.

Some of the additional elements, to add further value to the main heat summit, include:

• A morning bus tour with researchers from Western Sydney University and their thermal imaging cameras. This would look at different examples of how choice of materials impacts on surface temperatures.

• An evening talk for local residents on making our homes more adapted to heat and energy efficient. Potential speakers would include Josh Byrne, Mark Davis Design (a Blue Mountains based architect who has Passive House accreditation), and Nevin Sweeney from Permaculture Sydney West who is a resident in St Clair. This would be particularly to engage and inspire residents on things they can do at home.

• Doing video interviews with local residents about the impact that heat has on their lifestyle and health, to be shown as part of the main heat summit. This would 'give a face' to the data and create a much more powerful message to attendees.

• A heat sensor project in partnership with Western Sydney University. This would see a number of sensors spread across the LGA, tracking heat over December to January, with the data to be presented at the main heat summit. The sensor project also presents an opportunity to engage residents over the summer as well.

Council is also investigating opportunities to deliver the 'ice box challenge'. This is a high profile demonstration, where a small 'house' (similar in size to a small garden shed) is
built to NSW’s BASIX requirements, and another is built to passive house design principles – so high levels of insulation, cool materials etc. Each is then filled with blocks of ice, and their relative performance is tracked against each other. The approach would be to deliver this in a high profile location such as The Mondo. This project will involve working with a number of partners to deliver it effectively, and this is being explored.

Overall the proposed heat summit will target the key players in designing and building our future urban development – developers, builders and planners. The event also provides an opportunity for Council to showcase our leadership and will be used as a high profile advocacy tool. The elements to engage the community will likewise showcase Council’s leadership, and help residents learn about improvements they can make to their own homes.

RECOMMENDED

That:

1. The information contained in the report on Heat summit update be received.
2. The Resilience Committee endorse the proposed Heat Summit actions.

Nevin Sweeney returned to the meeting, the time being 6:40pm.

2 Stormwater Quality Management – Water Sensitive Urban Design
Tim Gowing presented on Council’s work in delivering activities that deliver Water Sensitive Urban Design outcomes for the city, in line with both the Water Sensitive Urban Design (WSUD) Policy and Cooling the City Strategy.

Recycled Water and Managed Aquifer Recharge
Hickey’s Lane irrigation system provides recycled water from Penrith STP to a number of local sporting fields including the adjacent rugby fields, Nepean Rugby Park, Andrews Road baseball complex and Greygums Oval AFL fields. Further investigations have been undertaken for projects at other sites including recycled water at Jamison Oval, and stormwater harvesting using managed aquifer recharge at Emu Plains, however these were deemed not be viable.

Reduced Potable Water Consumption
Council’s potable water consumption across all assets in 2017-2018 was 283,499kL, an increase of 20% compared with the previous year (236,585). The overall increase in water use is primarily due to a 41% reduction in rainfall from the previous year, with only 374mm of rainfall recorded, compared with a long-term annual average of 719mm. The dry weather led to an increased need to irrigate Council’s parks and playing fields, with irrigation a major component of Council’s overall water consumption.

Recycled water consumption has also increased significantly with usage of 36,626kL in 2017-2018 compared to 21,803kL in the previous year, an increase of 68%. Council purchases metered recycled water for irrigation for four sites, including Greygums Oval, Nepean Rugby Park, Hickeys Reserve and Andrews Road Baseball Complex at Cranebrook. Additionally, Council also has almost 40 rainwater tanks in locations across the region, further reducing how much tap water we use.

Water Sensitive Urban Design Policy
In response to increasing urban development and a need to protect waterway health, Council developed and adopted a Water Sensitive Urban Design (WSUD) Policy in 2013. This policy introduced a framework for developments to improve stormwater quality and reduce potable water consumption to help restore the natural water cycle. WSUD
Technical Guidelines and factsheets have been developed to support developers in implementing the measures. A Deemed to Comply Toolkit has also been prepared to assist in the design of stormwater treatment systems for smaller types of typical developments. This toolkit seeks to simplify the process for smaller types of developments. Engineering specifications and drawings for bioretention systems are also being prepared with the aim of improving the design, construction and maintainability of vegetated assets.

**Stormwater Quality Improvement Program**

In recent years Council has also completed several water sensitive projects. These include:

- **Andrew’s Road Bioretention System.** A 2,400m² system that treats stormwater from a 60 hectare catchment and improves it before it flows into the Waterside development, Penrith Lakes and ultimately the Nepean River. In addition to reducing litter and improving water quality, this project has bolstered native vegetation and reduced weeds.

- **Cranebrook Wetland Project.** Council received $1,835,000 in funding from the Australian Government to undertake this four year restoration project. This has won the Stormwater NSW Awards for Excellence in the Integrated Stormwater Design Category in 2018 as well as the Keep Australia Beautiful NSW 2018 Sustainable Cities Awards in the Coastal and Waterways Protection Category. This project involved improving the condition of a regionally significant wetland, improving Cumberland Plain Woodland, and increasing access and amenity for the local community including a viewing platform, a bird hide, walking paths, interpretive signage, way-markers and public artworks. Again this project helps to improve water quality flowing in to Penrith Lakes.

**Stormwater Treatment, Harvesting Investigation Project**

Council has investigated stormwater harvesting and reuse projects across the city, with 20 parks across the city considered to determine the most suitable sites. Concept designs were then prepared for 6 preferred sites. The key opportunity identified was Cook Park in St Marys, with potential benefits including sustainable water management, improved amenity, restoration of degraded open space, community awareness and mitigation of localised flooding risks. Detailed designs and specifications are currently being finalised, with construction subject to funding and regulatory approvals.

**Water Sensitive Urban Design (WSUD) Capacity Building**

Building capacity in WSUD is also an important component of implementing water sensitive urban design. Examples of capacity building initiatives include the development of resources such as engineering specifications and drawings for vegetated stormwater assets as well as maintenance manuals and checklists. These tools are developed to better guide developers and Council’s Officers on the design considerations and maintenance requirements associated with vegetated stormwater treatment measures. In addition to these resources, a number staff across relevant Council departments have attended training on Water Sensitive Urban Design (WSUD). The training seeks to build the capacity of Council staff in design, construction, operation and maintenance of WSUD assets.

**Community Education and Engagement**

An active program is delivered to engage the local community around water sensitive urban design principles and the actions they can take to help create positive outcomes. This includes promoting raingardens that capture run off, a portable 3D model of a vegetable raingarden (which has been featured at events including the Real Festival and
World Environment Day), and fact sheets and information on Council's website. Other activities include catchment tours with local schools, interpretive walking maps developed as part of the Bushtrackers project, and an interpretive educational walking trail at Werrington Lake and park.

Council continues to look for new opportunities to improve our local environment in line with the principles of water sensitive urban design.

RECOMMENDED

That:

1. The information contained in the report on Stormwater Quality Management – Water Sensitive Urban Design be received.

2. The Council Officers be commended for compiling an excellent report.

3 Waste Avoidance and Resource Recovery Update
Aisha Poole presented an update on Council's waste avoidance and resource recovery activities, and some of the factors that influence our work in this space.

Council works within a number of frameworks, in delivering waste programs for our city. This includes the State Government Waste Avoidance and Resource Recovery (WARR) Strategy, Western Region WARR Strategy, Alliance WARR Strategy, and then our own WARR Strategy.

Council's new waste collection contract now bundles together all Council managed waste collections, creating better flexibility and customer service. The contract includes residential waste including bins and bulky waste collections and expansion of food and organics bins to rural and small multi-unit properties, civic waste, public space, and commercial services.

As part of this new contract, there are a number of technology and customer service improvements. These include trucks fitted with GPS, in truck cameras, Council managing customer relations management, and a customer portal for reporting missed services, bin repair and replacement, and booking clean ups. A range of service options are offered to suit different house and family types. The waste collected is processed at a range of facilities.

Moving in to the future, key areas of work will include continued work on customer service via the customer service portal and integration between Council and Suez, education on how to reduce waste and sort it correctly, integration of services to improve efficiency, and advocate for a local circular economy including reuse and recycling opportunities.

RECOMMENDED

That the information contained in the report on Waste Avoidance and Resource Recovery Update be received.
OUTCOME 7 - WE HAVE CONFIDENCE IN OUR COUNCIL

4 Sustainability Revolving Fund update
Krystie Race presented on the Sustainability Revolving Fund, which was established in 2003.

Since its inception the Fund has provided just over $1.5 million towards capital works to improve the sustainability of our assets through 48 projects. Combined, these initiatives are now calculated to provide total savings of $603,840 per year in energy costs, reduce our electricity consumption by 3,153 MWh, and our greenhouse emissions by 3,190 tonnes per year.

The Revolving Fund allows the savings made as a result of sustainability initiatives to be diverted into a designated fund to provide financial support for future sustainability projects.

The Fund is managed by the SRF Working Group and is supported by Guidelines that outline the administration of the Fund, its purpose, and how it is to be managed. The Working Group comprises key staff from Financial Services, Sustainability, City Assets, Engineering Services, and Design and Projects.

Successful projects are required to repay the initial project cost. In addition, projects must also return the identified savings from the project back into the Fund for a minimum of 3 years. This allows the Fund to continue to support more projects into the future.

In the 2018-19 financial year a total of $33,222 was invested in projects including the Penrith Social Profile, Civic Centre solar assessment, Queen Street lighting upgrade, and the electric vehicle charging station.

Council has recently endorsed a project which will see 6,530 street lights upgraded with more energy efficient globes. The total project cost is $2,285,500. $1,847,990 of this will be financed by Council from the Sustainability Revolving Fund, with the remaining project costs of $437,510 being met thanks to funding from the NSW Office of Environment and Heritage. The project is estimated to provide council with annual energy usage savings and reduced annual maintenance charges of $459,002. This would result in a 4-year payback period in relation to Council's funding. The project will also reduce greenhouse gas emissions by 2,044 tonnes per annum.

RECOMMENDED
That the information contained in the report on Sustainability Revolving Fund update be received.

GENERAL BUSINESS

The Chairperson outlined that any general business items be carried over to the next meeting.

There being no further business the Chairperson declared the meeting closed the time being 8:00pm.
RECOMMENDATION
That the recommendations contained in the Report and Recommendations of the Resilience Committee meeting held on 31 July, 2019 be adopted.
REPORT AND RECOMMENDATIONS OF THE LOCAL TRAFFIC COMMITTEE MEETING HELD ON 5 AUGUST, 2019

PRESENCE
Councillor Robin Cook (Representative for the Member for Londonderry), Councillor Tricia Hitchen (Representative for the Member for Penrith), Councillor Karen McKeown OAM (Council Representative), Wayne Mitchell – Director Development and Regulatory Services (Chair), Brana Ravichelvan – Roads and Maritime Services (RMS).

IN ATTENDANCE

APOLOGIES
Senior Constable Stephen Page, Nepean (Police Area Command).

CONFIRMATION OF MINUTES - Local Traffic Committee Meeting - 1 July 2019
The minutes of the Local Traffic Committee Meeting of 1 July 2019 were confirmed.

DECLARATIONS OF INTEREST
NIL.

DELIVERY PROGRAM REPORTS

OUTCOME 3 - WE CAN GET AROUND THE CITY

1. Snowden Street, Jamisontown - Proposed Installation of ‘No Stopping’ Sign and Double Barrier Line Marking

RECOMMENDED
That:

1. The information contained in the report on Snowden Street, Jamisontown - Proposed Installation of ‘No Stopping’ Sign and Double Barrier Line Marking be received.

2. Consultation be undertaken with affected residents in regards to the proposed ‘No Stopping’ signs and double barrier line marking at the bend of Snowden Street, Jamisontown.

3. Subject to no substantial objections being received, the ‘No Stopping’ signs and double barrier line marking be installed for a length of 25m at the 90-degree bend of Snowden Street, Jamisontown as shown in Appendix 1.

4. The resident that reported the matter be advised of Council’s resolution.
2  Jordan Springs, Stage 1 Residential - Endorsement of Signage and Line Marking Plan

RECOMMENDED
That:

1. The information contained in the report on Jordan Springs, Stage 1 Residential - Endorsement of Signage and Line Marking Plan be received.

2. The signage and line marking plan prepared by J. WYNDHAM PRINCE Consulting associated with the approved Stage 1 - Residential development in Jordan Springs (Plan No.11048701/CC36, Revision E, Dated 04 July 2019) be endorsed for construction, as shown in Appendix 1.

3. All works associated with the implementation of the signposting and/or line marking shall be undertaken by the applicant in accordance with Section 8 of Council's Engineering Construction Specification for Civil Works and Council standard drawings SD1006/1 and SD1006/2 and be at no cost to Council.

4. The applicant be advised of Council's resolution.

3  Bennett Road, Colyton - Provision of Peak Time 'No Parking' Restrictions

RECOMMENDED
That:

1. The information contained in the report on Bennett Road, Colyton - Provision of Peak Time 'No Parking' Restrictions be received.

2. 45 metres of peak time parking restrictions be installed along Bennett Road as shown in Appendix 1. These restrictions will prevent parking between 6am-10am and 3pm-7pm weekdays only.

3. The resident that raised the original concerns and the objector be informed of Council's resolution.


4  Trinity Drive, Cambridge Gardens - Proposed Changes to Parking Signage

RECOMMENDED
That:

1. The information contained in the report on Trinity Drive, Cambridge Gardens - Proposed Changes to Parking Signage be received.

2. The existing Bus Zone (school times) be replaced with a 'No Parking 8:00 – 9:30am 2:30 – 4:00pm school days’ zone, to reduce the 'No Stopping' zone on the northbound departure from the pedestrian crossing to 7 metres and the existing 'No Parking' zone (school times) be replaced with a permanent Bus Zone, subject to consultation with the school and the affected resident, as shown in Appendices 1 and 2.

3. The existing ‘No Stopping’ zone on the northbound approach to the pedestrian crossing be reduced from 26 to 15 metres, and that this space
be incorporated into the newly proposed ‘No Parking’ (school times) zone, to a combined total of 56 metres length, subject to consultation with the school, as shown in Appendices 1 and 2.

4. The Hon Stuart Ayres MP, Member for Penrith, The Mayor, Councillor Ross Fowler OAM, all Councillors, the parent who contacted Council, the affected residents, Busways and Cambridge Garden Public School be advised of Council’s resolution.

5 Doonmore Street and Lethbridge Street, Penrith - Endorsement of Design Plan AD133

RECOMMENDED
That:

1. The information contained in the report on Doonmore Street and Lethbridge Street, Penrith - Endorsement of Design Plan AD133 be received.

2. Consultation be undertaken with affected residents regarding Design Plan AD133 dated July 2019 for the proposed installation of speed cushions, raised threshold and zebra crossing with their associated advisory signs and line marking at the intersection of Doonmore Street and Lethbridge Street, Penrith.

3. Subject to no substantial objections being received, Design Plan AD133 dated 16 July 2019 be endorsed for construction, with funding provided from the 2019/20 – Active Transport and High Pedestrian Area Program.

4. A street lighting assessment be conducted in accordance with Council’s Public Domain Lighting Policy (August 2004) to ensure compliance with the relevant lighting category.

6 Evan Street and Higgins Street, Penrith - Endorsement of Design Plan AE84

RECOMMENDED
That:

1. The information contained in the report on Evan Street and Higgins Street, Penrith - Endorsement of Design Plan AE84 be received.

2. Consultation be undertaken with affected residents regarding Design Plan AE84 dated July 2019 for the proposed installation of a raised threshold their associated advisory signs and line marking at the intersection of Evan Street and Higgins Street, Penrith.

3. Subject to no substantial objections being received, Design Plan AE84 dated July 2019 be endorsed for construction, with funding provided from the High Pedestrian Area Program.

4. A street lighting assessment be conducted in accordance with Council’s Public Domain Lighting Policy (August 2004) to ensure compliance with the relevant lighting category.
7  **Hewitt Street, between Nevada Avenue and Franklin Place, Colyton - Endorsement of Design Plan AH135**

Councillor Marcus Cornish enquired if there were parking lane line markings on Hewitt Street, Colyton.

David Drozd – Traffic Engineering Coordinator confirmed there are parking lane line markings on Hewitt Street, Colyton.

Steve Grady of Busways enquired about the distance the proposed speed hump will be installed from the existing Bus Stop located on Hewitt Street, just north of Nevada Avenue, Colyton.

David Drozd – Traffic Engineering Coordinator advised that the proposed speed hump will be installed at least a bus length away from the existing Bus Stop.

Councillor Robin Cook (Representative for the Member for Londonderry) expressed her thanks to the Committee for fast tracking this matter.

RECOMMENDED

That:

1. The information contained in the report on Hewitt Street, between Nevada Avenue and Franklin Place, Colyton - Endorsement of Design Plan AH135 be received.

2. Consultation be undertaken with affected residents and surrounding businesses regarding the proposed pedestrian facility and speed humps on Hewitt Street, Colyton.

3. Subject to no substantial objections, Design Plan AH135 dated June 2019 be endorsed for construction, with funding provided from the 2019/20 – Active Transport and Bicycle Facilities Program.

4. A street lighting assessment be conducted in accordance with Council’s Public Domain Lighting Policy (August 2004) to ensure compliance with the relevant lighting category.

5. Affected residents, businesses and Councillor Cook be notified of Council’s resolution.

8  **Henry Street, Penrith - Proposed ‘No Parking 3PM - 7PM Monday to Friday’ Restrictions**

RECOMMENDED

That:

1. The information contained in the report on Henry Street, Penrith - Proposed ‘No Parking 3PM - 7PM Monday to Friday’ Restrictions be received.

2. Consultation be undertaken with RMS and adjoining businesses regarding the proposed parking changes from unrestricted parking spaces to ‘No Parking 3pm -7pm Monday to Friday’ in Henry Street, east of Evan Street, Penrith.

3. Subject to no substantial objection being received, 40 metres of ‘No Parking 3pm – 7pm Monday – Friday’ restrictions be installed in Henry Street, Penrith, as shown in Appendices 1 and 2.
4. Council’s Rangers Department and the constituent(s) that raised the matter be advised of Council’s resolution.

GENERAL BUSINESS

GB 1 Tadmore Road & Smeeton Road, Cranebrook - Endorsement of Design Plan AT93

Executive Summary

The purpose of this report is to seek endorsement for an upgrade to the bend of Tadmore Road and Smeeton Road, Cranebrook. The report recommends that Design Plan AT93 dated July 2019 be endorsed for construction.

Background

The bend of Tadmore Road and Smeeton Road, Cranebrook was one of several projects nominated under the 2019/20 NSW Safer Roads Program. The nomination for the project proved to be successful, with a funding offer of $175,600 for rural road safety improvements at the bend.

Current Situation

Council’s Design Section have now completed a design plan for the bend treatment of Smeeton Road and Tadmore Road, Cranebrook. In summary, the plan proposes a concrete median island, road widening, guard rails, and chevron alignment markers to span the bend.

This treatment serves to increase motorists’ awareness, reduce travels speeds, and segregate opposing traffic.

The project is funded as a Black Spot under the 2019/20 NSW Safer Roads Program, with construction required to be completed by June 2020.

Council’s Design Section advises that the proposal has been designed to best practice when considering the Roads and Maritime Services supplement, Austroads and Australian Standards requirements.

As with all designs involving traffic and pedestrian facilities, a lighting assessment will be undertaken to ensure compliance with the relevant lighting category.

Councillor Marcus Cornish requested for traverse line marking to be installed at the bend of Tadmore Road and Smeeton Road, Cranebrook.

David Drozd – Traffic Engineering Coordinator advised that traverse line marking is appropriate at the subject bend and Council’s Design Plan will be amended to reflect the placement of traverse line marking.
RECOMMENDED

That:

1. The information contained in the report on Tadmore Road and Smeeton Road, Cranebrook – Endorsement of Design Plan AT93.

2. Design Plan AT93 (dated July 2019), as shown in Appendix 1, for rural road safety improvements, including the installation of traverse line marking at both approaches at the bend of Tadmore Road and Smeeton Road, Cranebrook be endorsed for construction, with funding provided through the 2019/20 NSW Safer Roads Program.

3. A street lighting assessment be conducted in accordance with Council’s Public Domain Lighting Policy (August 2004) to ensure compliance with the relevant lighting category.

GB 2 Evan Street at Henry Street, Penrith - Concerns about Right Turn Movements at the Intersection

Councillor Tricia Hitchen (Representative for the Member for Penrith) advised the Committee about concerns regarding vehicles at the intersection of Evan Street turning right (eastbound) onto Henry Street, Penrith. Councillor Tricia Hitchen requested for a traffic volume count to be conducted with a view of implementing a ‘No Right Turn’ restriction at this intersection to restrict vehicles from turning right from Evan Street onto Henry Street, Penrith.

RECOMMENDED

That:

1. Council’s Traffic Engineering Officers conduct a traffic volume count at the intersection at the intersection of Evan Street and Henry Street, Penrith.

2. Council’s Traffic Engineering Officers review the potential of implementing a ‘No Right Turn’ restriction at this intersection to restrict vehicles from turning right (eastbound) from Evan Street onto Henry Street, Penrith.

3. Councillor Tricia Hitchen (Representative for the Member for Penrith) be advised of the outcome.

GB 3 Ladbury Avenue at the Great Western Highway, Penrith - Right Turn Movements

Councillor Robin Cook (Representative for the Member for Londonderry) advised the Committee about motorists experiencing difficulties turning right from Ladbury Avenue (eastbound) onto the Great Western Highway, Penrith due to limited breaks in through traffic flow.

David Drozd – Traffic Engineering Coordinator advised that the Roads and Maritime Services (RMS) are currently upgrading the intersection of the Great Western Highway and Mulgoa Road, Penrith. David Drozd advised that Council will request the RMS to repaint the line marking on the Great Western Highway and at the intersection with Ladbury Avenue, Penrith.
RECOMMENDED

That:

1. Council’s Traffic Engineering Officers write to the Roads and Maritime Services (RMS) requesting them to advise Council if there are any planned improvements works to be undertaken at the intersection of Ladbury Avenue and the Great Western Highway, Penrith as part of the Mulgoa Road Upgrade.

2. Should no RMS improvement works be planned for the intersection of Ladbury Avenue and the Great Western Highway, Penrith, Council’s Traffic Engineering Officers write to the RMS requesting that they re-linemark the Great Western Highway between Victoria Bridge and Mulgoa Road, Penrith and investigate improvements to be made at the intersection of Ladbury Avenue and the Great Western Highway, Penrith as part of the Mulgoa Road Upgrade works.

3. Councillor Robin Cook (Representative for the Member for Londonderry) be advised of the outcome.

GB 4  Bruce Neal Drive at the Great Western Highway, Penrith - Right Turn Movements

Councillor Karen McKeown OAM (Council Representative) advised the Committee of concerns about motorists experiencing difficulty with turning right out of Bruce Neal Drive (westbound) onto the Great Western Highway, Penrith due to limited breaks in through traffic flow.

RECOMMENDED

That:

1. Council’s Traffic Engineering Officers write to the Roads and Maritime Services (RMS) requesting them to advise Council if there are any planned improvements works to be undertaken at the intersection of Bruce Neal Drive and the Great Western Highway, Penrith as part of the Mulgoa Road Upgrade.

2. Should no RMS improvement works be planned for the intersection of Bruce Neal Drive and the Great Western Highway, Penrith, Council’s Traffic Engineering Officers write to the RMS requesting that they investigate improvements to be made at the intersection of Bruce Neal Drive in conjunction with Ladbury Avenue and the Great Western Highway, Penrith as part of the Mulgoa Road Upgrade works.

3. Councillor Karen McKeown OAM (Council Representative) be advised of the outcome.
There being no further business the Chairperson declared the meeting closed and the time being 9:40am.

RECOMMENDATION
That the recommendations contained in the Report and Recommendations of the Local Traffic Committee meeting held on 5 August, 2019 be adopted.
REPORT AND RECOMMENDATIONS OF THE
POLICY REVIEW COMMITTEE MEETING
HELD ON 12 AUGUST, 2019

PRESENT
His Worship the Mayor, Councillor Ross Fowler OAM, Deputy Mayor, Councillor Greg
Davies, and Councillors Jim Aitken OAM, Bernard Bratusa, Todd Carney, Brian Cartwright,
Robin Cook, Marcus Cornish, Kevin Crameri OAM, Mark Davies, Tricia Hitchen, Karen
McKeown OAM and Kath Presdee.

APOLOGIES
The apologies from Councillors John Thain and Aaron Duke were accepted.

CONFIRMATION OF MINUTES - Policy Review Committee Meeting - 8 April 2019
The minutes of the Policy Review Committee Meeting of 8 April 2019 were confirmed.

DECLARATIONS OF INTEREST
Councillor Ross Fowler OAM declared a Pecuniary Conflict of Interest in Item 3 – Penrith
CBD Corporation Annual Report 2018-2019 and Business Plan 2019-2020, as he is the
Auditor of the Penrith CBD Corporation. Councillor Fowler OAM indicated he would leave the
meeting during consideration of this Item.

Councillor Karen McKeown OAM declared a Pecuniary Conflict of Interest in Item 4 – Local
Government NSW Annual Conference 2019, as she is on the Board of Local Government
NSW and also sits on the Motion Review Committee for the LGNSW Conference. Councillor
McKeown OAM indicated that she would leave the meeting during consideration of this Item.

Ms Sylvana De Filippis

Item 1 – Planning Proposal for the Australian Arms Hotel – 351 and 359 High Street, Penrith

Ms De Filippis spoke against the recommendation and expressed her concerns regarding
the proposed height and floor space ratio and the potential negative impact on the heritage
value of Penrith, the value of existing properties, obstruction to the view of the Blue
Mountains and the impact on roads, infrastructure and noise pollution.

DELIVERY PROGRAM REPORTS

Having previously declared an interest in Item 3, His Worship the Mayor, Councillor Ross
Fowler OAM left the meeting, the time being 7:12pm.

The Deputy Mayor, Councillor Greg Davies then took the Chair for consideration of Item 3.
OUTCOME 4 - WE HAVE SAFE, VIBRANT PLACES


RECOMMENDED That:


His Worship the Mayor, Councillor Ross Fowler OAM returned to the meeting and retook the Chair, the time being 7:30pm.

OUTCOME 2 - WE PLAN FOR OUR FUTURE GROWTH

1 Planning Proposal for the Australian Arms Hotel - 351 and 359 High Street, Penrith

RECOMMENDED That:

1. The information contained in the report on Planning Proposal for the Australian Arms Hotel - 351 and 359 High Street, Penrith be received

2. Council endorse the Planning Proposal for the Australian Arms Hotel - 351 and 359 High Street, Penrith provided in the separate enclosure to this report.

3. Council officers forward the Planning Proposal to Parliamentary Counsel for an opinion in accordance with the plan making process.

4. Council make the required amendment to Penrith Local Environmental Plan 2010.

5. Council authorise the General Manager to execute all necessary documents, and do all necessary things to give effect to the Council’s decision to make the amendment to the Penrith Local Environmental Plan.

6. The Department of Planning, Industry and Environment be provided with a copy of the amended plan for notification

In accordance with Section 375A of the Local Government Act 1993, a DIVISION was then called with the following result:

<table>
<thead>
<tr>
<th>For</th>
<th>Against</th>
</tr>
</thead>
<tbody>
<tr>
<td>Councillor Kath Presdee</td>
<td>Councillor Kevin Crameri OAM</td>
</tr>
<tr>
<td>Councillor Greg Davies</td>
<td>Councillor Karen McKeown OAM</td>
</tr>
<tr>
<td>Councillor Todd Carney</td>
<td>Councillor Robin Cook</td>
</tr>
<tr>
<td>Councillor Jim Aitken OAM</td>
<td></td>
</tr>
</tbody>
</table>
Councillor Mark Davies
Councillor Brian Cartwright
Councillor Bernard Bratusa
Councillor Ross Fowler OAM
Councillor Marcus Cornish
Councillor Tricia Hitchen

Councillor Mark Davies left the meeting, the time being 7:40pm.

Councillor Marcus Cornish left the meeting, the time being 7:42pm.

OUTCOME 4 - WE HAVE SAFE, VIBRANT PLACES

2 Draft Hoardings Policy
Councillor Mark Davies returned to the meeting, the time being 7:44pm.
Councillor Marcus Cornish returned to the meeting, the time being 7:47pm.

RECOMMENDED
That:
1. The information contained in the report on Draft Hoardings Policy be received
2. The Draft Hoardings Policy be adopted.

Councillor Karen McKeown OAM left the meeting, the time being 7:58pm.

OUTCOME 7 - WE HAVE CONFIDENCE IN OUR COUNCIL

4 Local Government NSW Annual Conference 2019

RECOMMENDED
That:
1. The information contained in the report on Local Government NSW Annual Conference 2019 be received
3. Council write to neighbouring metropolitan councils, as well as local Members of Parliament advising of the Bill Posters motion and seeking support when the matter is considered at the LGNSW Conference in October.
There being no further business the Chairperson declared the meeting closed the time being 8:03pm.

RECOMMENDATION
That the recommendations contained in the Report and Recommendations of the Policy Review Committee meeting held on 12 August, 2019 be adopted.
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<td><strong>OUTCOME 1 - WE CAN WORK CLOSE TO HOME</strong></td>
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<td>Update on the Quarter, Penrith's health and education precinct</td>
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<td></td>
<td>Action Plan 2017</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td><strong>OUTCOME 2 - WE PLAN FOR OUR FUTURE GROWTH</strong></td>
<td></td>
</tr>
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<td></td>
<td>Fire Safety Update</td>
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<td>3</td>
<td><strong>OUTCOME 3 - WE CAN GET AROUND THE CITY</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td>NSW Government &quot;Active Transport Program&quot; - Funding</td>
<td>13</td>
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<td></td>
<td>Acceptance 2019-20</td>
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<td>4</td>
<td>Council's submission to Parliamentary Inquiry into proposal to raise</td>
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<td>Warragamba Dam Wall</td>
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<td>5</td>
<td><strong>OUTCOME 4 - WE HAVE SAFE, VIBRANT PLACES</strong></td>
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<td>Magnetic Places Grants Program 2019-20</td>
<td>25</td>
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<td>6</td>
<td>RFT18/19-20 Asbestos Consulting Services</td>
<td>33</td>
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<td>7</td>
<td><strong>OUTCOME 5 - WE CARE ABOUT OUR ENVIRONMENT</strong></td>
<td></td>
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<td></td>
<td>Hawkesbury River County Council (HRCC) Additional Maintenance Funding</td>
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<td><strong>OUTCOME 6 - WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT</strong></td>
<td></td>
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<td>Community Assistance Program Planned Component 2019-20</td>
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<td>Feasibility of Preparing Plans for Small Sporting Clubs</td>
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<td><strong>OUTCOME 7 - WE HAVE CONFIDENCE IN OUR COUNCIL</strong></td>
<td></td>
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<td></td>
<td>Dedication of Council Land for Road Widening Purposes - Erskine Park Road Upgrade</td>
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<td>11</td>
<td>Results of the 2019 Community Satisfaction Survey</td>
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<td>12</td>
<td>Local Government Rating Review - IPART Final Report</td>
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<td>13</td>
<td>Organisational Performance and Financial Review - June 2019</td>
<td>88</td>
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<td>14</td>
<td>Regional Strategic Alliance</td>
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</tr>
<tr>
<td>15</td>
<td>Summary of Investments &amp; Banking for the Period 1 July 2019 to 31 July 2019</td>
<td>98</td>
</tr>
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</table>
## OUTCOME 1 - WE CAN WORK CLOSE TO HOME

<table>
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<tr>
<th>Item</th>
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<tbody>
<tr>
<td>1</td>
<td><strong>Update on the Quarter, Penrith's health and education precinct</strong> Action Plan 2017</td>
<td>1</td>
</tr>
</tbody>
</table>
Update on the Quarter, Penrith’s health and education precinct
Action Plan 2017

Compiled by: Wendy Read, City Precinct Facilitator
Authorised by: Nathan Burbridge, Economic Initiatives Manager

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We can work close to home</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Attract investment to grow the economy and increase the range of businesses operating in the region</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Deliver actions identified in the Economic Development Strategy and Penrith Progression</td>
</tr>
</tbody>
</table>

Executive Summary
The purpose of this report is to provide an update on the status of the implementation of the Quarter Action Plan 2017-2021; and to advise Council of projects being delivered within the 2019-20 financial year. At this stage, 69% of action have been completed or are in progress.

Background
The Quarter precinct brings together the health sector, universities, TAFE, private enterprise and Council to grow and develop in collaboration. Each of the organisations that make up the Quarter Leadership committee have an interest in the success of the precinct because of geographic location, the functions they perform and how collectively, they can generate significant investment opportunities for Penrith and its community.

In 2011, the NSW Government listed the Penrith Health and Education Precinct (PHEP) – now called “The Quarter” as a ‘potential specialised economic centre’ in the then Metropolitan Plan for Sydney. This led to the NSW Department of Premier and Cabinet directly funding the development of a Strategic Vision prepared by the Penrith Business Alliance.

This strategy overtime was refined into an action plan. The Quarter Strategic Action Plan (the Plan) and subject of this report was adopted by the Quarter Leadership Committee group in 2017. The Plan lays the foundation for the partnerships to attract investment to The Quarter. The Plan is due for a mid-term review to report against its progress over the first three years of implementation (2017-2019).

The vision is: “To become an international destination for investment in health services, education, research and related industry.”

The Plan contains 18 focus areas with 56 sub-actions for the Quarter Leadership Committee and its three sub-committees to deliver (refer to attachment 2).

Current Situation
In 2018, the Quarter was identified as a strategic centre and collaboration area in the Greater Sydney Commission’s Western District Plan. The significance of health and education precincts to a growing region cannot be understated. In addition to delivering critical health services, providing educational opportunities, improving social cohesion and a generating a hub for collaboration; these precincts bring the capacity to be a driver of investment, jobs growth, and urban revitalisation.
Council’s Economic Development Strategy draws from this by identifying the health and education sector as a significant generator of jobs. The strategy seeks to target a net job increase of +12,000 for these sectors by 2036. As such, the Quarter is the means for achieving the health and education objectives of the Economic Development Strategy.

According to the Australian Bureau of Statistics (ABS, 2016) Census of Population and Housing Place of Work dataset indicates current jobs in Health Care and Social Assistance make up 51% of total jobs (3,786) followed by Education and Training at 24.9% (1,844) within the Quarter Precinct.

There is potential to further grow the Precinct’s employment by an additional 6,000+ jobs in the coming decade by leveraging:

- Western Sydney Airport Growth Area
- Greater Penrith Collaboration Area
- Greater Penrith to Eastern Creek Growth Area
- Western Economic Corridor

The Western Sydney City Deal will also enable stakeholders to participate in the Western Sydney Health Alliance. This initiative will allow us to work more collaboratively with those health and education precincts within the Parkland City.

**Status of actions**

In consultation with the Quarter Leadership Committee and sub-committees, the Member organisations provided input to update the 18 focus areas and 56 sub-actions (a total of 80 actions).

Since 2017 there has been:

- 27% (21 actions) achieved and moved into a ‘business as usual’ classification.
- 42% (34 actions) are in progress.
- 31% (25 actions) have not commenced during the reporting period.

The key achievements reported to the Quarter Leadership Committee include:

- Leadership Committee and Sub-Committee governance is operating with a Memorandum of Understanding (MOU) now in place
- The Quarter was recognised as a strategic centre and collaboration area in the Greater Sydney Commission’s Western District Plan
- The Quarter brand was launched with website and Marketing Plan endorsed;
- Won the planning for jobs and skills category at the 2018 Greater Sydney Commission Planning Awards
- Hosted a Quarter Executive Breakfast during the Nepean Blue Mountains Local Health District ‘Together Achieving Better Health’ conference
- Economic and land use research is underway to leverage current opportunities to the Precinct by way of North-South Rail and other City Shaping development proposals;
- Commenced the delivery of actions that are part of the Greater Penrith Collaboration Area Place Strategy.

**Projects to be delivered in 2019-20 financial year**

The Quarter Sub-Committees are progressing the following projects during the 2019-20 financial year:
**Land Use, Infrastructure and Economics Subcommittee:**

- Undertake a market demand analysis to define and identify the specific market sectors and benchmark Penrith's health and education precinct with others in Metropolitan Sydney;
- Update the Precinct Snapshot data to compare with 2016 precinct statistics;
- Ecosystem mapping to identify potential supply-chain of services and relationships within the precinct;
- Structure Plan that considers the ecosystem mapping and transport inputs and preparation of an artist impression of the precinct indicating the development pipeline;
- Travel plan and transport planning will follow the delivery of the draft Structure Plan to deliver place-based initiatives specific to each organisation;
- Actions from the Greater Penrith Collaboration Area Place Strategy for implementation in partnership with cross-government and Quarter stakeholders.

**Marketing and Branding Sub-Committee:**

- Develop marketing collateral that responds to Leadership Committee views on the following:
  - Attract and retain hospital and health care sector workers including nurses and clinicians
  - Provide messaging to students relating to local career pathways and opportunities
  - Enhance the experience for students
  - Precinct signage and wayfinding
  - Members to receive organisational messaging that promotes the Quarter so that this can be promoted to staff (such as newsletters etc.)

**Governance and Advocacy Sub-committee:**

- Explore funding opportunities with other stakeholders
- Secure funding for the combined Secretariat and City Precinct Facilitator role
- Support ongoing development that creates employment, research and student opportunities within the Precinct.

**Resourcing**

Implementing the Quarter Action Plan is through in-kind contributions with council continuing to dedicate a staff resource to coordinate the Quarter stakeholder group. It should be recognised that moving forward; it will be necessary for the Quarter Leadership Committee to consider how projects that require it, will be funded.

**Conclusion**

The Quarter continues to provide vital tertiary level health services, education and research to a population catchment of over 500,000 residents with approximately 6,000 jobs primarily in health and education - figures which are set to double by 2036.

As this report demonstrates; stakeholders have made since 2017 significant step towards implementing this Action Plan. The Quarter will continue to collaborate to achieve improved health facilities, advances in research and more educational opportunities to equip local workers with the skills they need to secure the jobs of the future.
RECOMMENDATION

That the information contained in the report on Update on the Quarter, Penrith’s health and education precinct Action Plan 2017 be received.

ATTACHMENTS/APPENDICES


2. The Quarter Action Plan prepared by Deloitte Access Economics 50 Pages Attachments Included
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<tbody>
<tr>
<td>2</td>
<td>Fire Safety Update</td>
<td>7</td>
</tr>
</tbody>
</table>
2 Fire Safety Update

Compiled by: Craig Squires, Building Certification Co-ordinator
Authorised by: Peter Wood, Development Services Manager

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We plan for our future growth</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Facilitate development in the City that considers the current and future needs of our community</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Assess development proposals efficiently and make decisions that are open and fair</td>
</tr>
</tbody>
</table>

Executive Summary

Council is in receipt of reports from Fire and Rescue NSW concerning fire safety issues at properties in the Penrith Local Government Area. Fire and Rescue NSW inspect sites as part of their duties either routinely or on request. The premises highlighted in this report were inspected following a complaint received. Details of the complainants were not provided.

Schedule 5, Part 8, Clause 17 (previously Section 121ZD) of the Environmental Planning and Assessment Act requires the matters resulting from an inspection by Fire and Rescue NSW to be reported to Council.

Most of the issues raised by Fire and Rescue NSW were of a minor nature and some had already been addressed prior to Council Officers inspecting the premises. Other issues may take longer to resolve, and this could result in the issue of Fire Safety Orders.

This report recommends Council continue to monitor these premises as part of its’ Fire Safety Audit Program and essential fire safety measures are maintained in the buildings through Fire Safety Orders if required. It is also recommended that Council advise Fire and Rescue NSW of its’ decision.

Fire and Rescue Reporting

The fire safety upgrading provisions are contained in fire safety orders 1, 2 and 3 of Schedule 5, Part 2 (previously Section 121B) of the Environmental Planning and Assessment Act 1979 (the Act). This report relates to such a circumstance where Fire and Rescue NSW has advised Council of fire safety issues and requested Council to determine the matter.

Under Section 9.32 of the Act, Fire and Rescue NSW can inspect any premises of shared accommodation or any other premises when requested by the Council, a person who is the owner, lessee or occupier of the building or when they receive a complaint in writing. In most instances, the inspection is initiated by a complaint and in these circumstances the complainant is rarely disclosed to Council.

When a Council receives advice from Fire and Rescue NSW that they have inspected a premises under Schedule 5, Part 8, Clause 17 of the Act, a report must be tabled to a meeting of the Council to determine whether or not it will exercise its powers under the Act to issue an Order to rectify the situation. Council must also give notice of its’ determination to the Commissioner of Fire and Rescue NSW.
The details of Fire and Rescue NSW and outcomes of Council inspections are summarised in the following table:

<table>
<thead>
<tr>
<th>Premises</th>
<th>Fire and Rescue NSW Comments</th>
<th>Action Taken</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shopping Centre, 80 Borrowdale Road, Cranebrook</td>
<td>Inspection undertaken by FRNSW after a fire in one of the tenancies. Faults were found on fire indicator panel and unsafe cooking practices were noted in the subject tenancy.</td>
<td>Inspection undertaken. No faults on panel. Confirmed with staff in the subject tenancy that cooking processes have changed. No further action required.</td>
</tr>
<tr>
<td>Residential Flat Building, 1-39 Lord Sheffield Circuit, Thornton</td>
<td>Inspection undertaken by FRNSW determined that the Sound Systems and Intercom Systems for Emergency Purposes (SSISEP) was in fault, the hydrant/sprinkler booster pump had not been correctly commissioned and the AFDAS did not have any logbooks available for inspection at the Fire Indicator Panel.</td>
<td>Inspection substantiated all of the concerns raised by FRNSW. Notice of Intention sent to owners to rectify issues along with a show cause letter for failure to maintain fire safety measure. All issues rectified.</td>
</tr>
<tr>
<td>Industrial development, 8 Kommer Place, St Marys</td>
<td>FRNSW received a request from the NSW EPA to inspect the site given that it was a waste facility used for the processing of highly flammable materials. They identified a number of issues with relation to the fire hydrant system, hose reel system, portable fire extinguishers and egress.</td>
<td>Inspection revealed deficiencies with some valves and clearances associated with the hydrant system. A Fire Safety Order has been served to rectify works.</td>
</tr>
<tr>
<td>Factory Unit, 40-66 Lockwood Road, Erskine Park</td>
<td>FRNSW received a complaint from the local fire station. The complaint related to the sprinkler system being hidden by pallets and blocked egress. An inspection by FRNSW identified issues with egress being blocked, an insufficient bore suction connection to the sprinkler system and obstruction of the fire hydrant system.</td>
<td>Inspection undertaken. All issues raised by FRNSW have been resolved with the exception of the issue relating to concerns with the sprinkler system. FRNSW make reference to the intent of a Fire Hydrant standard when raising issues with the sprinkler system. No specific rectification requirements are put forward in their correspondence and no non-compliances exist with the sprinkler standard (AS2118.1-1999). FRNSW to be advised of Council’s determination and further information to be sought from FRNSW to inform any further</td>
</tr>
<tr>
<td>Premises</td>
<td>Fire and Rescue NSW Comments</td>
<td>Action Taken</td>
</tr>
<tr>
<td>----------------------------------------------</td>
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</tr>
<tr>
<td>Factory Unit, 38 Links Road, St Marys</td>
<td>FRNSW inspection revealed minor concerns regarding fire hose reels and portable fire extinguishers.</td>
<td>FRNSW have advised that matters have been resolved to their satisfaction.</td>
</tr>
<tr>
<td>Hotel Motel, 297-305 High Street, Penrith</td>
<td>FRNSW received a callout to the building for an automatic fire alarm. The local brigade raised concerns regarding the building occupant warning system.</td>
<td>Full fire safety audit of the building undertaken. A number of issues were identified, and a Fire Safety Order has been sent to the owner.</td>
</tr>
</tbody>
</table>

**Conclusion**

All fire safety issues identified by Fire and Rescue NSW have been responded to by Council officers to ensure that they are addressed by the owners of the premises. In this regard, it is recommended that Council continue to monitor these properties as part of its Fire Safety Audit Program.

**RECOMMENDATION**

That:

1. The information contained in the report on Fire Safety Update be received
2. Council continue to monitor properties as part of its Fire Safety Audit Program and take any further action as necessary.
3. Fire and Rescue NSW be advised of Council’s decision.

**ATTACHMENTS/APPENDICES**

There are no attachments for this report.
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### OUTCOME 3 - WE CAN GET AROUND THE CITY

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<td>NSW Government &quot;Active Transport Program&quot; - Funding Acceptance 2019-20</td>
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</tr>
<tr>
<td>4</td>
<td>Council's submission to Parliamentary Inquiry into proposal to raise Warragamba Dam Wall</td>
<td>15</td>
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</tbody>
</table>
Executive Summary

The purpose of this report is to advise Council of the funding offer obtained under the NSW Government’s “Active Transport Program” 2019-20. The report recommends that Council accepts the funding offered under this Program.

Background

Council nominated three Active Transport projects in December 2018 being for a Pedestrian Access and Management Plan (PAMP), The Cranebrook to Thornton shared user path continuation (year 3) and a pedestrian crossing on Lethbridge Street at Doonmore Street, Penrith to service Penrith Primary and High School.

By correspondence dated 25 July 2019, Roads and Maritime Services has confirmed that two projects have been approved in the “Priority Cycleways” and “Walking Communities” components of the 2019/20 Active Transport Program to the value of $1,050,000 as shown in Table 1 below.

<table>
<thead>
<tr>
<th>RMS reference</th>
<th>Project Description</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>P.0032575</td>
<td>Cranebrook to Thornton via Coombes Drive – construction of 3rd stage of the shared-use path along Andrews Road Southern side</td>
<td>$1,000,000 100%</td>
</tr>
<tr>
<td>P.0043443</td>
<td>Lethbridge Street, Penrith, near Doonmore Street – Construction of a raised marked pedestrian crossing</td>
<td>$50,000 50%</td>
</tr>
<tr>
<td>TOTAL:</td>
<td></td>
<td>$1,050,000</td>
</tr>
</tbody>
</table>

A condition of acceptance is that all projects must be completed prior to 30 June 2020 which can be achieved as preliminary design and assessment for both projects are underway. The funding allocation for the third stage of the shared-use path project is 100% of the total project cost and hence there is no financial contribution required by Council for the 2019/20 financial year.

The funding allocation for the raised pedestrian crossing in Lethbridge Street, Penrith is 50% of the total project cost and Council’s contribution of $50,000 is within 2019-20 Budget provisions via Council’s annual funding allocation for the Active Transport projects in 2019/20. It should be noted this work will be integrated with designs currently being prepared for the High Pedestrian Area Scheme extension.
Financial Services Manager’s Comment

The funding allocation for the third stage of the shared-use path project is 100% of the total project cost and hence there is no financial contribution required by Council for the 2019/20 financial year.

The funding allocation for the raised pedestrian crossing is 50% of the total project cost however the High Pedestrian Area (40km/h Scheme) for Penrith is funding the remaining 50% hence there is no contribution by Council.

Conclusion

Council’s work in developing the shared-use path network is welcomed and supported by the community. In addition, the provision of a marked pedestrian crossing will markedly improve pedestrian safety in Lethbridge Street, particularly for the nearby High and Primary School students that cross at this location. The continued State funding for these projects under the “Active Transport Program” should be recognised as a noteworthy achievement for Council.

RECOMMENDATION

That:

1. The information contained in the report on NSW Government "Active Transport Program" - Funding Acceptance 2019-20 be received.

2. Council accept the grant funding of $1,050,000 offered for two Active Transport projects as shown in Table 1 for the 2019/20 financial year.

3. Council write to relevant State and Federal Members thanking them for their continued support for the provision of infrastructure for pedestrians and bike riders.

ATTACHMENTS/APPENDICES

There are no attachments for this report.
4 Council's submission to Parliamentary Inquiry into proposal to raise Warragamba Dam Wall

Compiled by: Rachel Pagitz, Advocacy and Government Relations Officer
Authorised by: Nathan Burbridge, Economic Initiatives Manager

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We can get around our City</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Improve passenger and freight transport connections in the region</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Work with government to deliver regional transport infrastructure that meets the needs of our community</td>
</tr>
</tbody>
</table>

Executive Summary

On 20 June 2019 the Legislative Council moved that a select committee be established to inquire into and report on the NSW Government’s proposal to raise the Warragamba Dam wall. This follows a previous inquiry in 2018 by the Standing Committee on State Development on the Water NSW Amendment (Warragamba Dam) Bill 2018. Submissions to the Inquiry close on September 10 2019.

Council has chosen to make a submission in response to two (2) points under the Inquiry’s Terms of Reference in relation to flood evacuation and the potential for infrastructure investment, namely the Castlereagh Connection.

As the Environmental Impact Statement (EIS) into the Dam Wall raising is still outstanding, Council’s submission does not provide commentary on the potential environmental or other impacts of the dam wall raising as this would be premature ahead of the public release of the EIS. Council’s submission neither supports or opposes the raising of the dam wall.

Background

The Hawkesbury-Nepean Valley is widely acknowledged as one of the highest risk areas for flood risk in NSW, if not Australia. The Valley covers 425 square kilometres and falls within the Penrith, Hawkesbury, Hills Shire and Blacktown Local Government Areas (LGAs).

Council has a significant interest in the management of the floodplain, the decisions and provisioning of new and upgraded infrastructure and understanding of, and decisions made, relating to evacuation capacity for current and future residents. Council has chosen to make a submission in response to two points under the Inquiry’s Terms of Reference in relation to flood evacuation and the potential for infrastructure investment, namely the Castlereagh Connection, a strategic connection that has been proposed since 1951.

A draft submission (Appendix 2) has been compiled that responds to the Select Committee’s Terms of Reference (Appendix 1) 1e and 1f.

Summary of submission:

- That consideration be given to the role of the Castlereagh Connection in any flood evacuation planning
- That the wider benefits of the Castlereagh Connection are significant in terms of easing congestion and increasing connectivity to existing and planned infrastructure
• The submission **does not** consider or provide any position on the raising of the dam wall as it is premature to do so ahead of the release of the Environmental Impact Statement.

**Conclusion**

The Submission outlines the importance of increasing evacuation capacity in the Hawkesbury-Nepean Valley and calls for further investigation into the benefits of building the Castlereagh Connection as a regional evacuation route, in parallel with the ongoing investigations for the Warragamba Dam Wall raising.

**RECOMMENDATION**

That:

1. The information contained in the report on Council's submission to Parliamentary Inquiry into proposal to raise Warragamba Dam Wall be received

2. Council endorse the Draft Submission (Appendix 2) for submission to the Select Committee prior to the closing date of 10 September 2019.

**ATTACHMENTS/APPENDICES**

1. Terms of Reference - Select Committee on the Proposal to Raise the Warragamba Dam Wall 2 Appendix Pages

2. Council's submission to the Parliamentary Inquiry into proposal to raise Warragamba Dam Wall 4 Appendix Pages
Inquiry into the Proposal to Raise the Warragamba Dam Wall

Terms of Reference

1. That a select committee be established to inquire into and report on the NSW Government's proposal to raise the Warragamba Dam wall, and in particular:

   (a) conflicting reports on the planning height for the dam wall raising and the potential use of the raising for additional storage capacity as well as flood mitigation,

   (b) plans for future property development on flood prone land on the Hawkesbury Nepean Floodplain,

   (c) engagement between the NSW Government and the World Heritage Committee of the United Nations Educational, Scientific and Cultural Organisation (UNESCO) in relation to the project,

   (d) the adequacy of the Environmental Impact Assessment process to date, including the assessment of impacts on:
      (i) World Heritage,
      (ii) Aboriginal Cultural Heritage,
      (iii) ecological values of the Greater Blue Mountains National Park,
      (iv) the Warragamba community,
      (v) communities on the Hawkesbury Nepean Floodplain,

   (e) the nature and extent of the examination of alternative options for flood management that formed the basis of the Cost Benefit Analysis of the project and the 'Resilient Valley, Resilient Communities' strategy,

   (f) the flood risk assessment and proposed flood management of the Hawkesbury-Nepean Valley and whether this meets international best practice standards,

   (g) the estimated cost of the project and identified funding sources,

   (h) the implementation of recommendations in the inquiry into the Water NSW Amendment (Warragamba Dam) Bill 2018 by the Standing Committee on State Development in October 2018, and

   (i) any other related matter.
Committee membership

<table>
<thead>
<tr>
<th>Name</th>
<th>Party</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr Justin Field MLC</td>
<td>Independent</td>
<td>Chair</td>
</tr>
<tr>
<td>Hon Rod Roberts MLC</td>
<td>Pauline Hanson's One Nation</td>
<td>Deputy Chair</td>
</tr>
<tr>
<td>Hon Trevor Khan MLC</td>
<td>The Nationals</td>
<td></td>
</tr>
<tr>
<td>Hon Shaye Mallard MLC</td>
<td>Liberal Party</td>
<td></td>
</tr>
<tr>
<td>Hon Taylor Martin MLC</td>
<td>Liberal Party</td>
<td></td>
</tr>
<tr>
<td>Hon Adam Searle MLC</td>
<td>Australian Labor Party</td>
<td></td>
</tr>
<tr>
<td>Hon Penny Sharpe MLC</td>
<td>Australian Labor Party</td>
<td></td>
</tr>
</tbody>
</table>
SUBMISSION

INQUIRY INTO THE PROPOSAL TO RAISE THE WARRAGAMBA DAM WALL

CONTEXT
The Hawkesbury-Nepean Valley is widely acknowledged as one of the highest risk areas for flood risk in NSW, if not Australia. The Valley covers 425 square kilometres and falls within the Penrith, Hawkesbury, Hills Shire and Blacktown Local Government Areas.

Penrith City is home to more than 200,000 residents (2019 Estimated Resident Population 209,210). The City also services a catchment far beyond its local population for employment, health, retail and other services and is identified as a key centre within the Sydney region, central to significant public and private investment including infrastructure such as the Western Sydney International Airport.

Covering 404 square kilometres, the Penrith LGA is dominated by waterways, the most notable being a large section of the Nepean River and South Creek. Both systems are accompanied by wide open floodplains. There are more than 40 creek systems and associated catchments, all draining into the Nepean River or South Creek.

Given this context, Penrith City Council has a significant interest in the management of the floodplain, the decisions and provisioning of new and upgraded infrastructure and understanding of, and decisions made, relating to evacuation capacity for current and future residents.

Council’s submission responds to two points under the Inquiry’s Terms of Reference in relation to flood evacuation and the potential for infrastructure investment, namely the Castlereagh Connection, a strategic connection that has been proposed since 1951.

OUR SUBMISSION
Our submission relates only to the Select Committee’s Terms of Reference 1e & 1f. Because the Environmental Impact Statement into the Warragamba Dam Raising has not been finalised or released; our submission to this enquiry in no way states a Council position on the validity or not of the dam raising. Instead, our submission is to stress to the Inquiry that the broader issue of flooding within the catchment and its impact on people, the environment and property requires multiple solutions of which the dam raising is but one. Additional options like the construction of the Castlereagh Connection must be considered in parallel to the potential raising of Warragamba Dam wall.

RESPONSE TO TERMS OF REFERENCE
1e) the nature and extent of the examination of alternative options for flood management that formed the basis of the cost benefit analysis of the project and the ‘Resilient Valley, Resilient Communities’ strategy.

The NSW Government has stated¹ around 134,000 people live on the Hawkesbury Nepean Valley floodplain and that currently, the Bureau of Meteorology is able to provide ‘around eight to 15 hours warning ahead of a flood reaching a certain height... The Government also states that: Current road capacity is insufficient to evacuate all residents impacted by large floods in the area within this warning time, which would force the NSW State Emergency Service to order mass evacuation on uncertain flood forecasts.”

The Hawkesbury-Nepean Valley Flood Management Review and associated Resilient Valleys, Resilient Communities Flood Risk Management Strategy identified the raising of Warragamba

¹ Standing Committee on State Development Water NSW Amendment (Warragamba Dam) Bill 2018 Submission 74 - NSW Government
Dam as having the highest Net Benefit outcome when compared with other infrastructure options. These benefits were calculated on mitigating risk and the exposure of property and other assets to flood damage. The Strategy stated that "other infrastructure solutions, such as upgrading evacuation roads, can reduce the exposure of the population to flood risk, but will not change the probability or extent of flood events."

It is our view that the Strategy’s Taskforce Options Assessment Report (2019) does not consider the financial benefits of improved road infrastructure and the efficiencies it will create in an evacuation scenario, nor the significant day to day congestion savings that may be delivered by alternate options.

Council’s own independent modelling with these parameters in mind suggest that the Castlereagh Connection has substantial cost benefit. These benefits of are significantly higher than costs of construction. However, we acknowledge the need for a Business Case to confirm this.

It is worth noting that the corridor is largely in government ownership (almost 90%) with long standing acquisition clauses on the remaining part portions. This corridor has been earmarked since 1951 for future road needs in the Western Sydney region and in Council’s view, is required to service existing and future population movement and integrate with current and planned road and rail infrastructure.

The Taskforce Options Assessment Report states:

*The development of the Castlereagh/Bells Line of Road Connection between the M7 Motorway and Londonderry shows potential to enhance evacuation capacity either with or without dam raising. The higher the elevation of the Connection, the greater the evacuation potential as can be seen by the decreasing numbers of isolated vehicles.*

1) The flood risk assessment and proposed flood management of the Hawkesbury-Nepean Valley and whether this meets international best practice standards,

We understand and accept the Hawkesbury-Nepean Valley can be highly impacted by flooding and appreciate the efforts taken by Government and agencies to address risk to life and property that has led to the consideration of raising the Warragamba Dam wall.

A number of major evacuation routes out of the floodplain for residents from the Hawkesbury and north of Penrith come via Penrith LGA roads as shown in the Strategy (Attachment 1). The Strategy identifies there is not enough road capacity to safely evacuate the whole population on time, with multiple communities relying on common, constrained and congested road links as their means of evacuation. If a 1 in 100-year flood occurred today, more than 64,000 people would need to evacuate, some 80,000 people in a flood similar to the largest in European history (1867 flood).

In relation to international best practice, it should be noted that institutional evacuation (ie through the SES) should form one part of the framework, the other critical element, based on lessons learned internationally is to provide adequate facilities for people to self-evacuate. It is noted in the Flood Strategy that there is no single or simple solution that can eliminate all flood risk.

The characteristics of the floodplain and identified community behaviour during floods, the Hawkesbury-Nepean Flood Plan approved by the State Emergency Management Committee recognises that, due to the high rate of vehicle ownership and impact of infrastructure, mass

3 Castlereagh Connection Background Paper — Coreview 2019
self-evacuation by private vehicles is the primary method of reducing risk to life during major floods.

The Strategy also identifies that early evacuation is important because many key evacuation routes will be cut off by floods at low points, long before population centres are inundated.

It is our view that increased focus be given to providing adequate road infrastructure to facilitate safe, orderly and efficient egress out of the floodplain by private vehicle. Combined with the benefit of increased evacuation time as a result of the dam wall raising (if this action were to proceed), this in our opinion, would provide a best practice evacuation strategy.

Council would welcome the opportunity to see the economic analysis of the two options (regional road evacuation routes and raising of the dam wall) independently in order to better consider which should be the highest priority given available funds, particularly as we believe there is likely to be greater benefit to personal safety by implementing evacuation capacity improvements via the Castlereagh Connection and that the complementary impacts of both interventions may provide the best solution.

CONCLUSION
Council agrees with the Taskforce in that the matter of safely evacuating residents from the floodplain is complex and requiring multiple solutions. Alongside the business case project for the raising of the dam wall, Council would strongly encourage the Government to undertake a concurrent business case for Castlereagh Connection that considers all the benefits of this new road infrastructure in addition to flood evacuation benefits.
Evacuation constraints and complexity

Evacuating people away from flood affected areas is the primary method of reducing the risk to life during a flood. In the Valley, the NSW State Emergency Service identifies mass self-evacuation by private motor vehicles as the primary method for evacuation, as other transport options are highly vulnerable to floods or have limited capacity. The major regional evacuation road routes are shown in Figure 7.

Legend
- Castlecrag Road route
- Park Road route
- Great Western Highway
- Pitt Town route
- Hawkesbury Valley Way
- Richmond Road route
- Llandillo Road route
- The Northern Road route
- Londonderry Road route
- Wallacia alternate route
- M4 Motorway
- Windsor Road route
- Old Northern Road route
- Westlink M7

Figure 7 Major regional evacuation road routes out of the Valley

Infrastructure NSW | Hawkesbury Nepean Valley Flood Risk Management Strategy Summary report 21
## OUTCOME 4 - WE HAVE SAFE, VIBRANT PLACES

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>5</td>
<td>Magnetic Places Grants Program 2019-20</td>
<td>25</td>
</tr>
<tr>
<td>6</td>
<td>RFT18/19-20 Asbestos Consulting Services</td>
<td>33</td>
</tr>
</tbody>
</table>
5 Magnetic Places Grants Program 2019-20

Compiled by: Donita Hulme, Cultural Engagement Officer
Authorised by: Jeni Pollard, Place Manager

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We have safe, vibrant places</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Work with our communities to improve wellbeing and infrastructure in their neighbourhoods</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Deliver projects that address local issues and improve the wellbeing of local communities</td>
</tr>
</tbody>
</table>

Executive Summary


Magnetic Places is a celebrated grants program that positions Penrith City as an innovator in community-driven placemaking. The grants are an integral component of the Neighbourhood Renewal Program and capitalise on valuable support from a range of departments across Council.

The program celebrates diversity, innovation and culture in 12 of Penrith's established neighbourhoods and has produced over 70 successful placemaking projects, positively impacting the lives of more than 14,000 residents since 2007. These impacts have included greater community cohesion, improved wellbeing and increased civic participation along with the development of safer and more attractive public spaces in our neighbourhoods.

Magnetic Places supports projects that transform neighbourhood places into creative spaces and have an artistic focus involving active collaboration between artists and residents. This report recommends 6 projects to be funded by the Magnetic Places Grants Program 2019-20 for a total funding spend of $50,000.

Background

The Magnetic Places Grants Program was initiated in 2007-08 as a pilot with the objective of enabling residents, community groups, artists and organisations to activate local places. The program complements Council’s investment in identified priority communities through programs such as Neighbourhood Renewal.

Magnetic Places continues to grow and evolve as the City's communities collaborate with artists, organisations and each other to celebrate local identity and amplify the vibrancy of Penrith.

Since inception, the program has funded 76 successful projects from 137 applications. Project evaluations demonstrate that through the ‘making’ part of placemaking the program is contributing to the wellbeing of Penrith residents with participants reporting that they have made new friends, gained confidence and developed new skills amongst many other valuable outcomes. These evaluations also reinforce that relatively modest amounts of funds can seed and deliver significant outcomes that assist people to feel connected in their community.
The projects have also resulted in the installation of permanent and temporary artworks across the city’s Neighbourhood Renewal areas. The total annual available budget for Magnetic Places is $50,000.

**2018-19 Magnetic Places projects**

In 2018 Council endorsed funding for 5 placemaking projects totalling $48,536. These projects delivered rich community engagement and positive impact through 53 activation workshops with 905 local participants in 11 different types of locations.

These projects were supported by 9 paid artists who worked with residents to create 23 new artistic works in 4 neighbourhoods. With the addition of celebration events, enjoyed by 160 attendees, a total of 1065 residents had the opportunity to participate in artistic, community-building activities in their own neighbourhoods.

Project highlights include:

**CRANEBROOK SKATE PARK**  
By Nepean Community & Neighbourhood Services  
+ 13 workshops with a total of 135 participants

A series of design workshops with residents, particularly young residents, lead into 8 weeks of painting workshops that reinvigorated the local skate ramps.

"We spent many afternoons collaborating with local community in the park to brainstorm ideas and work together to achieve this goal".

"we have had many community members comment on what an uplifting place the skate park is now that it has been painted"
CONNECTIONS TOTEMS
By artist Kerrie Keefe / auspiced by St Marys Area Community Development Project Inc
+ 12 workshops with a total of 105 participants

Free workshops in Kingswood, North St Marys and St Marys made it possible for residents to create and decorate individual ceramic pieces which were then assembled into amazing sculptural totems. People were shown decorative techniques and encouraged to express their creativity. The assembled totems form a decorative, colourful and intriguing representation of the individuals and their community.

"[Magnetic Places is] a fabulous program which links artists with the community and local environment. I found those involved to be extremely supportive. Positive benefits from engaging with community members flow back to the artist ten-fold."

2019-20 Program activity

The 2019-20 Magnetic Places Grants Program promotional campaign began in March 2019, running until July 22. The program was promoted to local resident groups, services, artists and organisations with an interest in driving creative projects in Neighbourhood Renewal suburbs. Information about the grant was distributed via email, hard copy flyers, radio advertising and via a social media campaign. Magnetic Places also has a permanent home on the Grants page of the Council website where interested applicants could view the grant guidelines and access the SmartyGrants online grants portal.

In May, Neighbourhood Renewal and Community and Cultural Development officers worked together to host two events for interested applicants. On 10 May the Penrith City Council Grants Info Session provided over 40 interested people with information about various funding opportunities including Council’s Community Assistance Program, Heritage grants, Hall Hire Waiver and Magnetic Places. Following a week later on 17 May, a Grant Writing Workshop was held for nearly 30 participants. As both of these events were well attended and received, the intention is to host both again in the New Year well before Club Grants closing date.

2019-20 Magnetic Places grant applications and assessment

A total of 8 applications were received for the 2019-20 Magnetic Places grants program. The applications received were of a high quality and all together totalled $68,800 in requested funds.

Applications were assessed against their ability to meet the following criteria:
1. Creatively activate one or more public spaces for the whole community
2. Undertake quality creative engagement activities with residents
3. Attract many residents from a range of backgrounds to participate
4. Work with a sound budget and implementation plan
5. Be covered by a current certificate or have a quote for public liability insurance.

Applications were submitted online and assessed by a three-person panel including an external panel member with arts and cultural development expertise.

This panel reviewed all applications against the selection criteria and decided on recommendations to Council for funding. Appendix 1 lists all applications not recommend for funding. Council officers will provide individual feedback to unsuccessful applicants as well as suggestions for alternative funding options where appropriate, to assist efforts with any future applications.

When ranked against selection criteria and available funding, the competitive assessment process resulted in 6 projects being shortlisted and represent a total request of $50,000. These projects are shown over the page in Table 1.

<table>
<thead>
<tr>
<th>Project</th>
<th>Applicant</th>
<th>Neighbourhood</th>
<th>Request</th>
<th>Recommended</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faces of St Marys</td>
<td>Fusion Western Sydney</td>
<td>St Marys</td>
<td>$10,000</td>
<td>$9,000</td>
</tr>
<tr>
<td>Woven Voices</td>
<td>Rhonda Dee</td>
<td>Kingswood</td>
<td>$10,000</td>
<td>$8,600</td>
</tr>
<tr>
<td>Londonderry Magnetic Places</td>
<td>Chistine Huynh</td>
<td>Londonderry</td>
<td>$10,000</td>
<td>$7,400</td>
</tr>
<tr>
<td>Welcome to Colyton</td>
<td>Team Colyton</td>
<td>Colyton</td>
<td>$10,000</td>
<td>$8,500</td>
</tr>
<tr>
<td>Nganaga- Ask Anything</td>
<td>Chifley College Dunheved Campus P&amp;C Association</td>
<td>North St Marys</td>
<td>$10,000</td>
<td>$8,500</td>
</tr>
<tr>
<td>Modified Artist Workshop</td>
<td>Australian Foundation for Disability</td>
<td>Llandilo</td>
<td>$10,000</td>
<td>$8,000</td>
</tr>
</tbody>
</table>

**TOTAL**  $60,000   $50,000

**Conclusion**

Through the 2018-19 Magnetic Places Grants Program over 900 residents collaborated with artists and community service providers to amplify their own creativity and enhance the vitality of 11 local locations. These placemaking projects also positively affected 160 event attendees and created 23 new artistic works.

If endorsed by Council, the 6 projects (totalling $50,000) recommended for funding in 2019-20 will provide Penrith residents with new opportunities for transforming local public spaces and the ways in which to connect as a community. This creative empowerment will continue to position Penrith City as an Australian leader in community-driven placemaking and creative neighbourhood renewal.
RECOMMENDATION

That:

1. The information contained in the report on Magnetic Places Grants Program 2019-20 be received

2. The 6 projects listed in Table 1 be funded as part of the Magnetic Places Grants Program 2019-20.

ATTACHMENTS/APPENDICES

1. Applications not recommended for funding 1 Page Appendix
2. Applications recommended for funding 2 Pages Appendix
### MAGNETIC PLACES 2020 Applications not recommended for funding

<table>
<thead>
<tr>
<th>Project</th>
<th>Applicant</th>
<th>Location</th>
<th>Rationale</th>
<th>Requested funding</th>
</tr>
</thead>
</table>
| 1. Stories in the Garden       | Prosper (Project Australia) | North St Marys, Werrington | • Not a place-specific project (existing program delivered in various locations)  
• Venues offers limited opportunities for broad public participation  
• Panel did not rank this project as highly as the other application submitted for North St Marys | $6,800            |
| 2. Community Street Library    | Faihte Skinner           | Kingswood                 | • Application contained limited detail about how this project would reach and engage with a diverse range of residents  
• Project duplication (street libraries are being installed at Wainwright Park, Kingswood as part of a 2019 Magnetic Places project).  
• Panel did not rank this project as highly as the other application submitted for Kingswood | $2,000            |

**TOTAL REQUESTED** $8,800
### MAGNETIC PLACES 2020 Applications recommended for funding

<table>
<thead>
<tr>
<th>Project</th>
<th>Applicant</th>
<th>Location</th>
<th>Requested funding</th>
<th>Description</th>
<th>Recommended funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Faces of St Marys</td>
<td>Fusion Western Sydney</td>
<td>St Marys</td>
<td>$10,000</td>
<td>Engaging locals in the production and exhibition of photographs and text with the St Marys Railway Station precinct as the place of focus. People will be invited to pose and asked for a short, accompanying statement about their connection to St Marys. Finished artworks will be exhibited as printed postcards, in zine format, and outdoor projections. In partnership with TAFE.</td>
<td>$9,000</td>
</tr>
<tr>
<td>2. Woven Voices</td>
<td>Rhonda Dee</td>
<td>Kingswood</td>
<td>$10,000</td>
<td>The Kingswood community and local high school students will embellish a portion of fencing between the neighbourhood centre and the Wainwright Park playground. Materials will be 'woven' through the steel fencing in patterns of both contemporary and traditional techniques. Facilities team have approved this concept pending further discussion.</td>
<td>$8,600</td>
</tr>
<tr>
<td>3. Londonderry Magnetic places</td>
<td>Christine Huynh</td>
<td>Londonderry</td>
<td>$10,000</td>
<td>Connecting the community through the design and construction of two murals: one on a sports field water tank and one within the playground area. Main activity is the construction of mosaics which the community then arrange into a larger mural for the playground area. Celebrates the community's significance</td>
<td>$7,400</td>
</tr>
<tr>
<td>4. Welcome to Colyton</td>
<td>Team Colyton</td>
<td>Colyton</td>
<td>$10,000</td>
<td>Design and creation of a sign marking the entry point into the Colyton community. Artist Henryk Topolnicki will lead design workshops with the community and then manufacture a sign to be located near the corner of Hewitt St and Roper Rd, Colyton.</td>
<td>$8,500</td>
</tr>
<tr>
<td>5. Nganaga-Ask Anything</td>
<td>Chifley College Dunheved Campus P&amp;C Association</td>
<td>North St Marys</td>
<td>$10,000</td>
<td>Creating a space within Robin Wiles Park (next to Chifley College Dunheved Campus) that includes a learning circle of sandstone blocks, Indigenous flora and fauna signage, as well as a corridor of native plants that incorporate public art.</td>
<td>$8,500</td>
</tr>
<tr>
<td>6. Modified Artist Workshop Sessions for Disability</td>
<td>Australian Foundation for Disability</td>
<td>Llandilo</td>
<td>$10,000</td>
<td>Artist Diamondo will work with Afford to deliver a series of modified and inclusive art workshops for people with disabilities at Afford's Llandilo site. The works created through the workshops will help to embellish the creative community</td>
<td>$8,000</td>
</tr>
</tbody>
</table>
MAGNETIC PLACES 2020 Applications recommended for funding

<table>
<thead>
<tr>
<th>People with Disabilities at Llandilo</th>
<th></th>
<th>garden that Afford offers an accessible and inclusive environment for clients and the community more broadly.</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL FUNDING REQUESTED</td>
<td>$60,000.00</td>
<td>TOTAL FUNDING RECOMMENDED</td>
</tr>
</tbody>
</table>
6 RFT18/19-20 Asbestos Consulting Services

Compiled by: Adrian Estreich, Divisional Assurance Coordinator
Murray Halls, Acting City Presentation Manager

Authorised by: John Gordon, Acting Director - City Services

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We have safe, vibrant places</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Make our public places safe and attractive</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Maintain Council’s public spaces</td>
</tr>
</tbody>
</table>

Executive Summary

A tender for asbestos consulting services was advertised on 4 April 2019 in the Western Weekender and 9 April 2019 in the Sydney Morning Herald and closed on Tuesday 7 May 2019.

This report advises Council of the outcome of the tender process, and recommends that a panel of experts for asbestos consulting services be established including Trinitas Group Pty Ltd, Greencap Pty Ltd, Alliance Geotechnical Pty Ltd and Getex Pty Ltd.

Background

Penrith City Council has a responsibility to manage asbestos on Council owned assets (inclusive of land and buildings). This responsibility extends to the following:

- Compliance with SafeWork NSW requirements in relation to Asbestos Registers and Asbestos Management Plans
- Responding to asbestos related incidents
- Remediating asbestos contaminated sites

To ensure Council complies with its legislative requirements and that the above situations are managed in a manner which protects the health and safety of our community and workers, Council is obligated to engage suitably qualified asbestos consultants to undertake a range of services. These include:

- Undertake asbestos sampling
- Undertake air and dust monitoring associated with asbestos work
- Complete clearance inspections and certificates in line with SafeWork NSW requirements
- Complete asbestos risk assessments
- Prepare asbestos registers and asbestos management plans in line with SafeWork NSW requirements
- Provide technical advice

Council relies on the services of asbestos consultants to keep workers and the community safe. As such the quality of their work and methodologies they employ are critical to outcomes achieved when managing asbestos. In addition, it is vital that the consultants have the relevant licenses (including Asbestos Assessor Licenses from SafeWork NSW), qualifications and experience in the types of asbestos matters experienced by Council.
This tender was prepared to establish a panel of asbestos consultants that can provide the abovementioned services.

**Tender Evaluation Panel**

The Tender Evaluation Panel consisted of Adrian Estreich – Divisional Assurance Coordinator, Jonathan Page - Asbestos Project Officer and was chaired by Murray Halls – Acting City Presentation Manager. Laura Stott from Council’s Procurement team performed the role of tender administration and probity officer for this tender.

**Tender Evaluation Criteria**

The selection criteria advertised and used in selecting the successful tenderer were:

1. Demonstrated Ability
2. Financial
3. Employment Policies
4. Quality Assurance Systems
5. Environmental Management
6. Work Health & Safety

**Summary of Tenders Received**

A total of thirty (30) tenders were received by the closing date of the advertised tender. These were:

<table>
<thead>
<tr>
<th>Company</th>
<th>Company Location</th>
<th>Director/Company Owner</th>
</tr>
</thead>
<tbody>
<tr>
<td>4Pillars Environment Consulting Pty Ltd</td>
<td>Suite 16, 9 George Street North Strathfield NSW 2137</td>
<td>James Hammond</td>
</tr>
<tr>
<td>ADE Consulting Group Pty Ltd</td>
<td>Unit 6/7 Millennium Court Silverwater NSW 2128</td>
<td>Ross Nefodov</td>
</tr>
<tr>
<td>Akai Renga Ltd</td>
<td>32 Falcon Street Crows Nest NSW 2065</td>
<td>Gordon Xue</td>
</tr>
<tr>
<td>Alliance Geotechnical Pty Ltd</td>
<td>10 Welder Road Seven Hills NSW 2147</td>
<td>Simon Thomas John McQuaid</td>
</tr>
<tr>
<td>Asset Geotechnical Engineering Pty Ltd</td>
<td>Suite 2.05 / 56 Delhi Road North Ryde NSW 2113</td>
<td>Mark Bartel Belinda Bartel</td>
</tr>
<tr>
<td>Aurecon Australasia Pty Ltd</td>
<td>Level 5, 116 Military Road Neutral Bay NSW 2089</td>
<td>William Cox Louise Adams Andrew Muller Aneetha de Silva</td>
</tr>
<tr>
<td>Australasia Safety Services Pty Ltd</td>
<td>13 Yeo Street Victoria Point QLD 4165</td>
<td>Michael Ian Dean</td>
</tr>
<tr>
<td>ClearSafe Environmental Solutions Pty Ltd</td>
<td>1/185 Berkeley Rd Unanderra NSW 2526</td>
<td>Ryan Heckenberg</td>
</tr>
<tr>
<td>Company</td>
<td>Company Location</td>
<td>Director/Company Owner</td>
</tr>
<tr>
<td>---------------------------------</td>
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</tr>
<tr>
<td>Coffey Services Australia Pty Ltd</td>
<td>Level 19, Tower B, 799 Pacific Highway Chatswood NSW 2067</td>
<td>NASDAQ listed company</td>
</tr>
<tr>
<td>Douglas Partners Pty Ltd</td>
<td>96 Hermitage Road West Ryde NSW 2114</td>
<td>Chris Kline, Fiona MacGregor, Geoff McIntosh, Andrew Middleton, Peter Oitmaa, Bruce Stewart, Will Wright</td>
</tr>
<tr>
<td>EDP Consultants Pty Ltd</td>
<td>Suite 101, 52 Atchison Street St Leonards NSW 2065</td>
<td>John Batty, Mark Haydock</td>
</tr>
<tr>
<td>EHO Consulting Pty Ltd</td>
<td>16/380 Pennant Hills Rd Pennant Hills NSW 2120</td>
<td>Farzad Jalali, Alex Thompson</td>
</tr>
<tr>
<td>Envirotech Pty Ltd</td>
<td>Level 1, Unit 1/23 Rowood Road Prospect NSW 2148</td>
<td>Daniel Mathew</td>
</tr>
<tr>
<td>EP Risk Management Pty Ltd</td>
<td>109/283 Alfred St North Sydney NSW 2060</td>
<td>Kris Thomas, Noel Storan, Phillip Hitchcock, Paul Simpson</td>
</tr>
<tr>
<td>Getex Pty Ltd</td>
<td>Suite 2.02, Building 2, 35-41 Waterloo Road Macquarie Park NSW 2113</td>
<td>Wade Wyatt</td>
</tr>
<tr>
<td>Greencap Pty Ltd</td>
<td>Level 2, 11 Khartoum Rd North Ryde NSW, 2113</td>
<td>Dean Comrie, David Baxby, Rachael McVitty</td>
</tr>
<tr>
<td>Greenplus Worldwide Pty Ltd</td>
<td>82-84 Dickson Avenue Artarmon NSW 2064</td>
<td>Philip James Mulvey</td>
</tr>
<tr>
<td>Hibbs and Associates Pty Ltd</td>
<td>Unit 48, 378 Parramatta Road Homebush West NSW 2140</td>
<td>Mr. Philip Hibbs</td>
</tr>
<tr>
<td>Integrated Environmental Pty Ltd</td>
<td>351-357 Londonderry Road Londonderry NSW 2753</td>
<td>Paul Shane Paciullo</td>
</tr>
<tr>
<td>JMB Environmental Consulting Pty Ltd</td>
<td>15/77-79 Bourke Road Alexandria NSW 2015</td>
<td>James Breslin, Rob Whitehouse</td>
</tr>
<tr>
<td>Company</td>
<td>Company Location</td>
<td>Director/Company Owner</td>
</tr>
<tr>
<td>---------------------------------------------------------------</td>
<td>---------------------------------------</td>
<td>-----------------------------------------------</td>
</tr>
<tr>
<td>JTA Health and Safety and Noise Specialists Pty Ltd</td>
<td>139 Ormond Road Elwood Vic 3184</td>
<td>Jeremy Leo Trotman Rhonda Carol Trotman</td>
</tr>
<tr>
<td>Newcastle Asbestos Consulting Pty Ltd</td>
<td>49 Fravent St Toukley NSW 2263</td>
<td>Murray Lynch Ewen Skipworth</td>
</tr>
<tr>
<td>Prensa Pty Ltd</td>
<td>Level 1, 71 Longueville Road Lane Cove NSW 2068</td>
<td>Cameron Hunter William Meszaros</td>
</tr>
<tr>
<td>Regional Enviroscience Pty Ltd</td>
<td>Unit 2, 7 Energy Place Dubbo, NSW, 2830</td>
<td>Juliet Duffy</td>
</tr>
<tr>
<td>Riskology Pty Ltd</td>
<td>62 Butchers Lane Morpeth NSW 2321</td>
<td>Sarah-Jane Dunford</td>
</tr>
<tr>
<td>Site Environmental and Remediation Services (WA) Pty Ltd</td>
<td>Unit 5 / 2 Edwin Street Mortlake NSW 2137</td>
<td>Matthew Campbell</td>
</tr>
<tr>
<td>SLR Consulting Australian Pty Ltd</td>
<td>2 Lincoln Street Lane Cove NSW 2066</td>
<td>Neil Penhall Peter MacKellar Peter Georgiou Glenn Thomas John Giddings</td>
</tr>
<tr>
<td>The Trustee of ELS Trust</td>
<td>Building A, G05, 64 Talavera Road Macquarie Park NSW 2113</td>
<td>Zara Mason</td>
</tr>
<tr>
<td>Trinitas Group Pty Ltd</td>
<td>Suite 101, 24 Hunter Street Parramatta NSW 2150</td>
<td>Denny Bolatti Rani Haddad</td>
</tr>
<tr>
<td>WSP Australian Pty Ltd</td>
<td>Level 27, 680 George Street Sydney NSW 2000</td>
<td>Guy Templeton George McMillan Geoff Shepherd David Stuart-Watt Kate Gilchrist Charlie Jewkes Brenda Kingston Simon Clarke</td>
</tr>
</tbody>
</table>
**Tender Review Process**

Each tender was reviewed using a systematic approach which included:

**First round review**

Removed any companies who did not provide all information required of the tender. This resulted in 2 companies being culled.

- Envirotech Pty Ltd
- 4Pillars Environment Consulting Pty Ltd

**Second round review**

To assess the remaining 28 companies, a scoring system was established based on the following:

<table>
<thead>
<tr>
<th><strong>Quality and methodology of work</strong></th>
<th>Council relies on the services of asbestos consultants to keep workers and the community safe. As such the quality of their work and methodologies they employ are critical to the outcomes achieved when managing asbestos.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Experience in managing similar services</strong></td>
<td>Asbestos related work can vary between industries, as such the panel reviewed and assessed the tenderer’s experience in dealing with similar asbestos related matters faced by Penrith City Council.</td>
</tr>
<tr>
<td><strong>Asbestos registers and management plans</strong></td>
<td>Each asbestos register and management plan were reviewed and assessed on its compliance with SafeWork NSW requirements. In addition, the documents were assessed on structure, ‘usability,’ and if they could integrate with Penrith City Council’s Asbestos Management Framework.</td>
</tr>
<tr>
<td><strong>The number of staff available to complete the required service</strong></td>
<td>Asbestos matters generally require urgent responses and as such it was assessed if the tenderer provided details that they had sufficient staff available to respond to Council’s requests in the timeframe provided. In turn, some tenders outlined specific project teams and staff that would be applied to the service. Others did not.</td>
</tr>
<tr>
<td><strong>Qualifications, skills and knowledge of staff involved with the service</strong></td>
<td>In addition to the number of staff, it is critical to the service to ensure that the staff involved meet all the requirements of SafeWork NSW and Environment Protection Authority. A key component of this was that tenders were assessed for Licensed Asbestos Assessors. In turn, non-license holders were assessed against...</td>
</tr>
<tr>
<td>How long the company had been performing the required service</td>
<td>SafeWork NSW requirements. This criteria was assessed to provide the panel confidence that the company had long term experience in managing these types of matters.</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td>Quality assurance systems relating to sampling and testing</td>
<td>Sampling and testing form an integral part of Council’s asbestos Management Framework. Decisions on worker safety and community exposure are determined on the results from sampling and testing. As such it is vital that the quality of sampling and testing meets legislative requirements and Australian Standards.</td>
</tr>
<tr>
<td>Use of sub-contractors</td>
<td>The use of sub-contractors was also considered. The use of sub-contractors can be managed; however, it is likely to involve greater project management from Council during each incident and as such, it was viewed more favourably if tenderers did not rely on sub-contractors to deliver the required service.</td>
</tr>
</tbody>
</table>

Each company was provided a score 1 -10 on each criteria based on the panels review of their submission. After this process was completed, the top 6 tenderers were taken through to the short-listed tenderer’s review.

With consideration to the above evaluation criteria, each company fell into three groups. These are:

**Group 1** – Tenderer’s within Group One were culled due to poor responses to tender requirements, lack of experience in government related work, number, qualifications and experience of staff available to respond to asbestos matters, standard of asbestos registers and asbestos management plans and concerns with integration with Councils Asbestos Management Framework.

- ADE Consulting Group Pty Ltd
- Akai Renga Ltd
- Asset Geotechnical Engineering Pty Ltd
- Aurecon Australasia Pty Ltd
- Australasia Safety Services Pty Ltd
- ClearSafe Environmental Solutions Pty Ltd
- Coffey Services Australia Pty Ltd
- Douglas Partners Pty Ltd
- EP Risk Management Pty Ltd
- Greenplus Worldwide Pty Ltd
- Integrated Environmental Pty Ltd
- JMB Environmental Consulting Pty Ltd
- Newcastle Asbestos Consulting Pty Ltd
- Riskology Pty Ltd
- Site Environmental and Remediation Services (WA) Pty Ltd
- The Trustee of ELS Trust
- WSP Australian Pty Ltd
Group 2 – All provided appropriate responses to the tender requirements and showed demonstrated ability to complete the work required of this tender. However, after the overall scores were tallied, this group scored lower than Group 3 and were therefore culled.

- EHO Consulting Pty Ltd
- Hibbs and Associates Pty Ltd
- JTA Health and Safety and Noise Specialists
- Regional Enviroscience Pty Ltd
- SLR Consulting Pty Ltd

Group 3 – All tender’s in this group provided very good responses to the tender requirements and showed that they had the ability to complete the work required of this tender. The overall scores collated through the aforementioned evaluation processes showed that this group was to move forward as the shortlist candidates.

- Greencap Pty Ltd
- Alliance Geotechnical Pty Ltd
- Trinitas Group Pty Ltd
- EDP Consultants Pty Ltd
- Getex Pty Ltd
- Presna Pty Ltd

Short Listed Tenderers

The third-round review was based on the review and comparison of the pricing schedules provided by the top 6 tenderers. As the services covered in this tender are covered by hourly rates, it was important to ensure adequate consideration was given to how long the service would take to perform, if travel time was included and how many people would be involved.

The below ‘Monthly Price’ was based only on hourly rates provided by each tenderer. Based on the nature of asbestos incident management, it was not possible for the pricing schedule to outline how long each job would take or how many staff would be involved. In addition, some tenderer’s included travel time in their hourly rate while others did not.

To assist with the costing review, the pricing provided below is based on a standard set of work over a month. This allowed a standardised approach to evaluate the prices provided by each of the selected companies. In addition, each of the 6 tenderers were provided a scenario to allow the panel to compare how much it would cost each company to undertake the works prescribed in that scenario.

<table>
<thead>
<tr>
<th>Company</th>
<th>Monthly Price</th>
<th>Scenario Cost</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Greencap Pty Ltd</td>
<td>$8800</td>
<td>$480</td>
<td>Average monthly price was considered acceptable. Scenario based cost was acceptable and benchmarked well against other tenders.</td>
</tr>
<tr>
<td>Alliance Geotechnical Pty Ltd</td>
<td>$8070</td>
<td>$330</td>
<td>Average monthly price was considered acceptable. Scenario based cost was</td>
</tr>
</tbody>
</table>
Evaluation of the Preferred Tenderers

Based on the evaluation process outlined above, it was determined that each of the companies below demonstrated to the satisfaction of the panel that they had the ability to complete the work outlined in this tender. In turn, each company also demonstrated that their pricing schedules were reasonable and in line with market value.

It is recommended that each of the following companies be placed on a panel (without ranking) to provide the services outlined in the tender. Suitable operational procedures will be established to monitor contract performance and to ensure each company is provided equal opportunities across the scope of the service.

- Trinitas Group Pty Ltd
- Alliance Geotechnical
- Getex Pty Ltd
- Greencap Pty Ltd

Appropriate monitoring and mitigation procedures, including financial controls, will be implemented to ensure that the contracts pose minimal risk to Council.
Financial Services Manager’s Comment

Included in the assessment of tenders was the commissioning of independent reference checks, financial analysis, and performance analysis on Trinitas Group Pty Ltd, Alliance Geotechnical, Getex Pty Ltd, and Greencap Pty Ltd. These checks were completed by Corporate Scorecard Pty Ltd and have been reviewed by Financial Services. Based on this review, concerns were raised as to the ability of some of the tenderers to perform the services described. Appropriate monitoring and mitigation procedures, including financial controls, will be implemented to ensure that the contracts pose minimal risk to Council. The services provided for in this tender will be funded from within current asset operational budgets and projects as required.

Tender Advisory Group Comments

The objective of the Tender Advisory Group (TAG) is to support the Council to achieve fair and equitable tender processes. The TAG, consisting of John Gordon – Acting Director City Services, Glenn McCarthy - Governance Manager, Neil Farquharson – Financial Services Manager and Lana Axford – Supply Coordinator were briefed on the background and the process followed to establish a panel to provide asbestos consulting services. The TAG considered the recommendations in relation to the tender, noting that the four companies recommended to be included on the panel are considered to be the most capable of providing the services required and offer the most advantageous proposals to Council. The TAG reviewed the evaluation process outlined within the report and is satisfied that the selection criteria have been correctly applied in making the recommendations.

Conclusion

Six tenders were short listed based on a range of criteria. Of those it is recommended that the following four companies be placed on a panel (without ranking) to provide the services outlined in the tender:

- Trinitas Group Pty Ltd
- Alliance Geotechnical
- Getex Pty Ltd
- Greencap Pty Ltd

Suitable operational procedures will be established to monitor contract performance and to ensure each company is provided equal opportunities across the scope of the service.

RECOMMENDATION

That:

1. The information contained in the report on RFT18/19-20 Asbestos Consulting Services be received.

2. A panel of experts for asbestos consulting services be established that includes Trinitas Group Pty Ltd, Alliance Geotechnical, Getex Pty Ltd and Greencap Pty Ltd.

ATTACHMENTS/APPENDICES

There are no attachments for this report.
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### OUTCOME 5 - WE CARE ABOUT OUR ENVIRONMENT

<table>
<thead>
<tr>
<th>Item</th>
<th>Hawkesbury River County Council (HRCC) Additional Maintenance Funding</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td></td>
<td>45</td>
</tr>
</tbody>
</table>
Executive Summary

At the Policy Review Committee Meeting of 11 March 2019, following a presentation by the General Manager of Hawkesbury River County Council (HRCC), Council resolved that a further report be presented to Council for it to consider increasing its annual contribution of $175,000 to HRCC by $25,000 to total $200,000.

This report seeks Council’s approval for $25,000 additional annual funding to HRCC.

The additional $25,000 in funding will be used to increase the removal of targeted weeds within roadside reserves and open space areas specifically within the Penrith LGA. These works will be managed by HRCC. These funds will not be an additional contribution to HRCC’s general funding pool.

Background

In March 2019, the General Manager of Hawkesbury River County Council (HRCC), provided Council with an update on HRCC’s role in administering the Biosecurity Act 2015 requirements for its four member Councils – Penrith City Council, Blacktown City Council, Hawkesbury Council and the Hills Shire Council. The update also provided an overview of HRCC’s Community Based Social Marketing (CBSM) approach to weed management education, including an overview of the planned education activities for Penrith.

Council’s 2019/20 contribution to HRCC is $180,199. This annual contribution is indexed and provides HRCC with necessary funding from member councils to undertake weed management across the region, with a focus on early detection of new incursions and containment of high-risk plant species that impact on biodiversity, agriculture and property.

In addition to the $180,199 annual capital funding, Council has received a ‘one-off’ request from HRCC for an additional $10,000 to assist with it’s Landcare Program in the current financial year.

Following the HRCC presentation, Council resolved that a further report be presented to allow consideration of a $25,000 increase in the 2019/20 contribution. This additional funding will be used to increase the removal of targeted weeds within roadside reserves and open space areas specifically within the Penrith LGA by HRCC and not as an additional contribution to HRCC’s general funding pool.
It is proposed that the funds be initially allocated for 1-year and be the subject of a further report to Council on the outcomes achieved. This report would guide future funding decisions of Council to HRCC.

Financial Services Manager’s Comments

Should Council support the 1-year trial proposed in this report, sufficient funding is contained in the Environment / Sullage reserve which has a predicted closing balance of $215,213 for the 2019-20 financial year prior to this allocation. Use of the Environment reserve is considered appropriate given the proposed projects environmental nexus. The funding source would need to be re-evaluated if the program is to continue beyond the trial period.

Conclusion

That Council consider providing HRCC with an additional $25,000 from its 2019/20 budget. These funds will be used to increase the removal of targeted weeds within selected roadside reserves and open spaces areas specifically within the Penrith LGA by HRCC’s contractor.

Funding for the 1 year trial to be sourced from the Environment/Sullage reserve.

RECOMMENDATION

That:

1. The information contained in the report on Hawkesbury River County Council (HRCC) Additional Maintenance Funding be received.

2. Council consider providing the Hawkesbury River County Council in 2019/20 with an additional $25,000 for a project aimed at increasing removal of priority weeds within selected road reserves and open spaces areas specifically within the Penrith LGA.

3. A further report be provided to Council on the outcomes of the 1-year trial project.

4. Funding for the 1 year trial to be sourced from the Environment/Sullage reserve.

ATTACHMENTS/APPENDICES

There are no attachments for this report.
## OUTCOME 6 - WE ARE HEALTHY AND SHARE STRONG COMMUNITY SPIRIT

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>8</td>
<td>Community Assistance Program Planned Component 2019-20</td>
<td>49</td>
</tr>
<tr>
<td>9</td>
<td>Feasibility of Preparing Plans for Small Sporting Clubs</td>
<td>59</td>
</tr>
</tbody>
</table>
8 Community Assistance Program Planned Component 2019-20

Compiled by: Casey Holtom, Community Projects Officer - Social Sustainability

Authorised by: Tracy Leahy, Acting Community and Cultural Development Manager

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We are healthy and share strong community spirit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Provide opportunities for our community to be healthy and active</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Deliver programs and work with government and community organisations to improve health and wellbeing</td>
</tr>
</tbody>
</table>

Executive Summary

This report informs Council of the applications received in the 2019-20 Planned Component of the Community Assistance Program (CAP).

Council has an annual Community Assistance Program through which small grants are provided to non-profit organisations and community groups to meet local community needs. CAP enables many organisations and groups across the City to deliver activities, programs and events that build community capacity and contribute to the wellbeing of our communities. Each application under the program can be for up to $1,200. The available budget is $40,000.

Council received 58 applications requesting a total of $64,356 from a diverse range of organisations that provide services to residents across all areas within the Penrith LGA. Of these, 50 have been recommended with a high ranking for either full or part funding as outlined in Table 2 of this report. The total amount recommended for funding is $40,435. It is proposed that the shortfall of $435 be taken from the Rolling Component of the Community Assistance Program, which has a total budget in 2019-20 of $8,746.

The remaining 8 applications have been assigned a low ranking. A rationale against the assessment criteria for the low ranking applications is provided at Appendix 1. All applicants are offered feedback on their application, including advice for unsuccessful applicants to improve their application and possible alternative funding sources for their project.

The report recommends that the information contained in the report on the CAP Planned Component 2019-20 be received and that Council approve funding as outlined in this report for an amount totalling $40,435.

Background

As CAP celebrates a quarter of a century in 2019, this achievement also celebrates the reach and impact of CAP in the communities of Penrith. With small grants provided by Council over the last twenty-five years, local groups have delivered hundreds of projects across the City and impacted many thousands of residents.

For relatively small amounts of money, CAP provides a significant impact, from important resources to keep volunteer groups going and get new groups started, to cultural celebrations for the whole community to come together. CAP supports organisations to meet local community needs, building community capacity and contributing to the wellbeing of our communities. By funding local groups to run local activities, CAP provides opportunities for
Ordinary Meeting

26 August 2019

Residents to get involved in their local community, including through volunteering and helping others.

There are two components of the Community Assistance Program:

- **Planned Component** –
  Undertaken once a year, the Planned Component supports local community organisations with funds for programs and activities planned for the current financial year. The majority of CAP funds ($40,000) are allocated under the Planned Component.
- **Rolling Component** –
  Recognising that not all funding needs can be foreseen, the Rolling Component allows for one-off requests to be considered by Council at any time during the year. This provides a flexible supplement to the Planned Component of the program. The Rolling Component has a total budget of $8,746 in 2019-20.

**Eligibility and Assessment Criteria**

All projects must satisfy the following eligibility criteria to be eligible for CAP funding:

- Community based non-profit organisations providing one off activities
- Direct benefit to, and participation by, Penrith City residents
- Project and project management in line with Council’s Access and Equity Principles.

Fundraising programs or organisations whose main role is to fundraise are not eligible.

Recommendations for funding are made according to the assessment criteria listed below:

- How effectively the proposed project addresses priority social needs of Penrith City residents;
- The expected outcomes and beneficiaries of the project, ensuring the distribution of funds to meet the needs of the diverse communities of Penrith City;
- The willingness of the applicant to work collaboratively with residents and other community groups;
- How effectively the proposed project contributes to capacity in the community or community groups;
- The capacity of the applicant to access alternative resources or funding for the proposed project, including whether the proposed project is a core responsibility of an existing Government funded program;
- How achievable and cost-effective the proposed project is.

All Planned and Rolling Component applications are assessed against these eligibility and assessment criteria, which were reviewed and endorsed by Council in July 2018.

**2019-20 Planned Component**

The 2019-20 CAP Planned Component funding round opened for five weeks between 7 June and 17 July, with promotion via the Western Weekender, Council’s website and social media, as well as local community networks and interagencies. To apply, an application form
must be submitted, identifying project objectives, population target groups, budget and benefits to the local community.

As part of our commitment to building the skills of local community groups, Community and Cultural Development and Neighbourhood Renewal officers worked together to host two events for interested applicants. Over 40 community members attended the Grant Info Session on 10 May to learn about a range of Council grant programs including Heritage Assistance, Hall Hire Fee Waiver, Travel Assistance for amateur sportspersons and Arts or cultural representatives, Magnetic Places and CAP. A Grant Writing Workshop was held a week later on 17 May, with nearly 30 participants attending to learn about how grants work and how to improve their grant applications. Due to the positive response from the community, we are planning to host both events again in 2020 to improve access to and understanding of assistance available for local community groups. In addition, all CAP applicants are offered feedback on their application, including advice on possible alternative funding sources for unsuccessful applications.

In this round, Council received 58 applications requesting a total of $64,356, significantly exceeding the available budget which is $40,000.

Applications Highly Ranked for Funding

Of the 58 applications received, 50 have been recommended with a high ranking for funding, either for the requested amount, or an adjusted amount considering the merit of the project. Where there is a recommendation for part funding, we have considered information provided in the application form including the project budget and the response to the question; “If your Group only received part of the requested funding, would your Project still be able to go ahead? How would you change the Project so that it could still happen?”

The total amount recommended for funding is $40,435. Table 2 below is a summary of all projects with a high ranking that are recommended for funding.

Table 2 – Highly Ranked for Funding

<table>
<thead>
<tr>
<th>No</th>
<th>Group</th>
<th>Project Title</th>
<th>Project Description</th>
<th>Amount Requested</th>
<th>Amount Recommended</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Adele House</td>
<td>Art My Way</td>
<td>Art therapy for men affected by addiction, to support recovery and independence.</td>
<td>$915</td>
<td>$750</td>
</tr>
<tr>
<td>2</td>
<td>Barnardos Penrith Children's Family Centre</td>
<td>Barnardos Open Day</td>
<td>Open day in Cranebrook with a fair atmosphere to promote and strengthen community engagement.</td>
<td>$1,200</td>
<td>$1,000</td>
</tr>
<tr>
<td>3</td>
<td>Bridging the Gap</td>
<td>RAGE Anger Management Program</td>
<td>6 week program in St Marys for young males 12 - 25 years to learn strategies to manage anger.</td>
<td>$1,200</td>
<td>$1,200</td>
</tr>
<tr>
<td>4</td>
<td>Bridging the Gap</td>
<td>Worth Strength Purpose</td>
<td>8 week resilience building program in St Marys for vulnerable women.</td>
<td>$1,200</td>
<td>$1,200</td>
</tr>
<tr>
<td>5</td>
<td>Cancer Wellness Support</td>
<td>Arty Bra Metamorphosis</td>
<td>Art exhibitions and auction with the purpose of providing subsidised therapies for people who are living with cancer, their families and carers.</td>
<td>$1,200</td>
<td>$1,000</td>
</tr>
<tr>
<td>6</td>
<td>Caring Hearts Community Quilters</td>
<td>Electronic Communications</td>
<td>Laptop to support communication with members, organisation of quilt show, sourcing ideas for quilt</td>
<td>$1,000</td>
<td>$500</td>
</tr>
<tr>
<td>No</td>
<td>Group</td>
<td>Project Title</td>
<td>Project Description</td>
<td>Amount Requested</td>
<td>Amount Recommended</td>
</tr>
<tr>
<td>----</td>
<td>--------------------------------------------</td>
<td>----------------------------</td>
<td>-------------------------------------------------------------------------------------</td>
<td>------------------</td>
<td>--------------------</td>
</tr>
<tr>
<td>7</td>
<td>Checkyourtackle</td>
<td>Nuts and Bolts Men's Health</td>
<td>Men's Health and Wellbeing Day during Men's Health Week June 2020.</td>
<td>$1,200</td>
<td>$1,000</td>
</tr>
<tr>
<td>8</td>
<td>Community Junction Inc - Neighbourhood Centres</td>
<td>The Welcome Project</td>
<td>Work with local groups to make welcome signs for neighbourhood centres to welcome diverse community members.</td>
<td>$1,100</td>
<td>$800</td>
</tr>
<tr>
<td>9</td>
<td>Community Junction Inc - North St Marys</td>
<td>School Holiday Eggstravaganza</td>
<td>Free school holiday program in North St Marys for the local community, with free Easter activities and games for children and young people.</td>
<td>$1,170</td>
<td>$1,000</td>
</tr>
<tr>
<td>10</td>
<td>Community Junction Inc - St Clair</td>
<td>Messy Play Fun Day</td>
<td>A free event in St Clair for families with primary school aged children to explore messy play, enjoy food and access information and services.</td>
<td>$1,000</td>
<td>$750</td>
</tr>
<tr>
<td>11</td>
<td>Community Junction Inc - Werrington</td>
<td>Clothes to Conquer</td>
<td>Corporate outfits for job interviews or court cases, for women and men who are financially unable to purchase suitable clothing.</td>
<td>$1,200</td>
<td>$1,200</td>
</tr>
<tr>
<td>12</td>
<td>Community Junction Inc - Youth Team</td>
<td>Friday Night Youth Outings</td>
<td>Bring together young people from across Colyton, Erskine Park, North St Marys, St Clair and Werrington youth spaces for joint activities and experiences.</td>
<td>$1,200</td>
<td>$1,000</td>
</tr>
<tr>
<td>13</td>
<td>Community Junction Inc - Youth Team</td>
<td>St Clair Youth Space - Mural Design</td>
<td>Design and create a new mural to put on the front wall at St Clair Youth Centre.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>14</td>
<td>COTA NSW</td>
<td>Make your older residents stronger and more independent</td>
<td>Upskilling local exercise professionals to safely and effectively deliver strength and balance sessions for older adults.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>15</td>
<td>Craft Circle</td>
<td>Craft group for women</td>
<td>Equipment and materials for group in Caddens to use making items to support charities, homeless people, women and children leaving domestic violence. Auspiced by Penrith Baptist Church.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>16</td>
<td>Empowerability Castlereagh Community Support Program</td>
<td>Photography Art Program</td>
<td>Photography art therapy program in Castlereagh for people with a disability to express themselves and communicate through a visual form.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>17</td>
<td>Kingswood Community Working Group</td>
<td>Eid Festival</td>
<td>Community celebration to build awareness of diverse cultures and traditions, encourage community pride and overcome social isolation.</td>
<td>$1,200</td>
<td>$1,000</td>
</tr>
<tr>
<td>18</td>
<td>Kingswood Park Public School P&amp;C</td>
<td>Kingswood Park Moonlight Cinema</td>
<td>Community movie and celebration in Kingswood Park, with information and activities provided</td>
<td>$1,200</td>
<td>$900</td>
</tr>
<tr>
<td>No</td>
<td>Group</td>
<td>Project Title</td>
<td>Project Description</td>
<td>Amount Requested</td>
<td>Amount Recommended</td>
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</tr>
<tr>
<td>19</td>
<td>Llandilo Maltese Seniors Group</td>
<td>Cultural &amp; Educational Presentations</td>
<td>IT equipment to provide the older people with information on health, wellbeing, cultural heritage and safety. Auspiced by Maltese Community Council Of NSW Inc.</td>
<td>$1,097</td>
<td>$800</td>
</tr>
<tr>
<td>20</td>
<td>Luke Priddis Foundation</td>
<td>Carers Lunch</td>
<td>Luncheon for carers for those with a disability, to build social connections and overcome isolation.</td>
<td>$1,200</td>
<td>$1,200</td>
</tr>
<tr>
<td>21</td>
<td>Mama Lana’s Community Foundation</td>
<td>Portable Heaters for Outdoor Area</td>
<td>Portable gas heaters to keep homeless and disadvantaged community members warm during outside meals services 6 nights a week.</td>
<td>$1,107</td>
<td>$500</td>
</tr>
<tr>
<td>22</td>
<td>Mama Lana’s Community Foundation</td>
<td>Xmas luncheon for disadvantaged in the Penrith LGA</td>
<td>Provide a Christmas luncheon and hampers for disadvantaged and homeless Penrith community members.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>23</td>
<td>Messy Play Playgroup</td>
<td>Bringing the community together through play</td>
<td>Affordable playgroup in Jordan Springs for families, offering sensory activities.</td>
<td>$1,200</td>
<td>$500</td>
</tr>
<tr>
<td>24</td>
<td>Mini Movers</td>
<td>Mini Movers Equipment</td>
<td>Resources for sensory and musical play for toddlers in Caddens. Auspiced by Penrith Valley Community Care.</td>
<td>$1,149</td>
<td>$500</td>
</tr>
<tr>
<td>25</td>
<td>Nepalese Community of Western Sydney</td>
<td>nCOWS Dance &amp; Fitness</td>
<td>Nepalese traditional dance lessons in Kingswood to promote culture and fitness.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>26</td>
<td>Nepean Community &amp; Neighbourhood Services - Closing the Gap Team</td>
<td>Health Awareness Workshops</td>
<td>A series of workshops that provides information about chronic conditions, for those living with the conditions and those that care for them.</td>
<td>$1,200</td>
<td>$1,200</td>
</tr>
<tr>
<td>27</td>
<td>Nepean Community &amp; Neighbourhood Services - Cranebrook</td>
<td>Community Connections</td>
<td>Resources for volunteer group in Cranebrook that supports their local community through cooking and sewing.</td>
<td>$1,100</td>
<td>$550</td>
</tr>
<tr>
<td>28</td>
<td>Nepean Community &amp; Neighbourhood Services - Early Childhood Team</td>
<td>Inclusive Fun Day 0-8yrs</td>
<td>Event for families in Cranebrook to stay engaged over the school holidays and get ideas for easy affordable activities to do at home.</td>
<td>$1,200</td>
<td>$900</td>
</tr>
<tr>
<td>29</td>
<td>Nepean Community &amp; Neighbourhood Services - Early Childhood Team</td>
<td>Multicultural Music Box</td>
<td>Musical instruments from around the world, allowing children/families to be creative, express themselves, explore and discuss different cultures.</td>
<td>$1,200</td>
<td>$500</td>
</tr>
<tr>
<td>30</td>
<td>Nepean Community &amp; Neighbourhood Services -</td>
<td>KP Community Kids Connection</td>
<td>Develop a group of local children in Kingswood Park to organise, liaise and provide fun activities once a term for other children in</td>
<td>$1,100</td>
<td>$900</td>
</tr>
<tr>
<td>No</td>
<td>Group</td>
<td>Project Title</td>
<td>Project Description</td>
<td>Amount Requested</td>
<td>Amount Recommended</td>
</tr>
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</tr>
<tr>
<td>31</td>
<td>Nepean Community &amp; Neighbourhood Services - Youth Team</td>
<td>Art Tasters</td>
<td>Five art sessions in Cranebrook for young people hosted by a professional artist teaching new styles and techniques.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>32</td>
<td>Penrith Gorillas Soccer Club</td>
<td>Sports Week</td>
<td>Indoor and outdoor sports events to bring together people from all backgrounds for social harmony, fun and fitness awareness.</td>
<td>$1,200</td>
<td>$600</td>
</tr>
<tr>
<td>33</td>
<td>Penrith Rainbow Families Playgroup</td>
<td>Playgroup</td>
<td>Resources for playgroup that fosters resiliency by connecting, supporting and empowering LGBTQI+ families. Auspiced by Rainbow Families.</td>
<td>$1,000</td>
<td>$1,000</td>
</tr>
<tr>
<td>34</td>
<td>Penrith Valley Rotary Club</td>
<td>Educational Aids for needy, mainly ATSI, students</td>
<td>Laptops and calculators to support educational participation of financially disadvantaged students at Kingswood High School</td>
<td>$1,200</td>
<td>$900</td>
</tr>
<tr>
<td>35</td>
<td>Platform Youth Services</td>
<td>Handy Stuff living skills program</td>
<td>Program to equip young people with basic living skills that may be missing due family environment and a history of adversity.</td>
<td>$1,200</td>
<td>$1,200</td>
</tr>
<tr>
<td>36</td>
<td>Riding for the Disabled Association (NSW) - Nepean Centre</td>
<td>Family Fun Day 2019 at RDA Nepean</td>
<td>Annual open day making inclusive access to horse related entertainment and activities available to local community.</td>
<td>$1,200</td>
<td>$900</td>
</tr>
<tr>
<td>37</td>
<td>St Clair and District Men's Shed Inc</td>
<td>Clean up our parks</td>
<td>Equipment to tidy up parks in St Clair, Erskine Park, Colyton and St Marys.</td>
<td>$470</td>
<td>$470</td>
</tr>
<tr>
<td>38</td>
<td>St Clair and District Men's Shed Inc</td>
<td>Membership Drive</td>
<td>Promotional banners and equipment to raise awareness and support lonely and isolated men in St Clair area to socialise and cooperate in community projects.</td>
<td>$671</td>
<td>$671</td>
</tr>
<tr>
<td>39</td>
<td>St Marys Area Community Development</td>
<td>Cherishing Food and Art</td>
<td>Learning healthy cooking and food sustainability, as well as pottery to make serving plates.</td>
<td>$1,200</td>
<td>$500</td>
</tr>
<tr>
<td>40</td>
<td>St Marys Interagency</td>
<td>Peace of Mind Expo 2020</td>
<td>Community event in St Marys with free activities and information on local support services. Auspiced by St Marys Area Community Development.</td>
<td>$1,000</td>
<td>$500</td>
</tr>
<tr>
<td>41</td>
<td>St Thomas' Anglican Church Cranebrook</td>
<td>Outside Play Storage Area for Community Group</td>
<td>Storage shed for educational toys and equipment for outside play in Cranebrook.</td>
<td>$294</td>
<td>$294</td>
</tr>
<tr>
<td>42</td>
<td>Sunnyfield</td>
<td>Creative Minds</td>
<td>Resources for arts, crafts, photography and scrap booking programs in St Marys for clients with intellectual disability.</td>
<td>$750</td>
<td>$750</td>
</tr>
<tr>
<td>43</td>
<td>Team Colyton</td>
<td>Colyton Carols</td>
<td>A free event hosted by Team Colyton to bring Colyton</td>
<td>$1,200</td>
<td>$1,200</td>
</tr>
</tbody>
</table>
The remaining 8 applications did not sufficiently meet the assessment criteria and have been allocated a low ranking. These are listed in Appendix 1 with a rationale for the low ranking.

**Conclusion**

Council received 58 applications requesting a total of $64,356 for CAP funding in the 2019-20 Planned Component. The available budget for the CAP Planned Component is $40,000. After careful consideration against the identified criteria, 50 projects totalling $40,435 have been ranked highly and are recommended for funding. It is proposed to take the additional $435 from the available Rolling Component budget of the Community Assistance Program.

The projects recommended for funding cover a range of target groups and suburbs across the city. These projects address many different social needs, including several city-wide initiatives as well as projects targeted to improve access to opportunities for disadvantaged community members.

A Mayoral Certificate Presentation to all successful recipients is planned for 27 September 2019. The presentation event celebrates the significant contribution that local community groups make to Penrith City. The 2018 event was highlighted by a strong sense of...
community and mutual achievement, and the 2019 event will be a valuable opportunity to learn more about the many, varied groups and their work.

RECOMMENDATION

That:

1. The information contained in the report on Community Assistance Program Planned Component 2019-20 be received.

2. Council approve funding the highly ranked applications and amounts totalling $40,435 as outlined in Table 2 of this report with $40,000 allocated from the Planned Component and $435 allocated from the Rolling Component of the 2019-20 Community Assistance Program.

ATTACHMENTS/APPENDICES

1. Community Assistance Program 2019-20 Planned Component - Low Ranked Applications 2 Appendix Pages
### Community Assistance Program 2019-20 Planned Component – Low Ranked Applications

<table>
<thead>
<tr>
<th>No</th>
<th>Group</th>
<th>Project Title</th>
<th>Project Description</th>
<th>Amount Requested</th>
<th>Rationale</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Achieve Australia Llandilo Housing</td>
<td>Walk of Wonder</td>
<td>Materials to build hands-on activities for residents to enjoy on their daily walk.</td>
<td>$1,200</td>
<td>This project is not considered a priority in the context of all applications due to the level of collaboration and broader community impact.</td>
</tr>
<tr>
<td>2</td>
<td>Aftercare Psychosocial Support</td>
<td>Supported Beach Getaway</td>
<td>Support clients with psychosocial diagnosis to go on a getaway by the beach, to build skills and confidence.</td>
<td>$1,200</td>
<td>This project is not considered a priority in the context of all applications due to the level of collaboration and broader community impact.</td>
</tr>
<tr>
<td>3</td>
<td>Mountains Youth Band Division of Blue Mountains Concert Band</td>
<td>Mountains Youth Band Development Masterclass</td>
<td>Professional tutoring of individual sections of the band, in preparation for a public concert for 200 people.</td>
<td>$1,200</td>
<td>This project is not considered a priority in the context of all applications due to the effectiveness of the project's outcomes in meeting priority social needs.</td>
</tr>
<tr>
<td>4</td>
<td>Mulgoa Progress Association</td>
<td>Equipment for community meetings</td>
<td>Improve Mulgoa community meetings by enabling Powerpoint presentations.</td>
<td>$1,173</td>
<td>This project is not considered a priority in the context of all applications due to the effectiveness of the project's outcomes in meeting priority social needs.</td>
</tr>
<tr>
<td>5</td>
<td>Penrith CBD Corporation</td>
<td>Senior Residents of Penrith Together Event</td>
<td>Event celebrating Seniors Festival Week with local entertainment from a diverse musical background, dancing, information &amp; connection.</td>
<td>$1,200</td>
<td>The applicant is not a non-profit organisation.</td>
</tr>
<tr>
<td>6</td>
<td>Penrith Museum of Printing Inc</td>
<td>Lightning Jobber Restoration</td>
<td>Restoration to working condition of a rare 1890's Lightning Platen Printing Machine.</td>
<td>$1,200</td>
<td>This project is not considered cost-effective in meeting priority social needs or supporting participation by a large number of Penrith City residents.</td>
</tr>
<tr>
<td>7</td>
<td>Philippine Language and Cultural Association of Australia Inc</td>
<td>Let's Move and Groove</td>
<td>Filipino folk dance steps incorporated in modern line dancing music, with groups competing to be Best Cultural Line Dancers.</td>
<td>$1,200</td>
<td>A significant proportion of the project cost is attributed to prize money.</td>
</tr>
<tr>
<td>No</td>
<td>Group</td>
<td>Project Title</td>
<td>Project Description</td>
<td>Amount Requested</td>
<td>Rationale</td>
</tr>
<tr>
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</tr>
<tr>
<td>8</td>
<td>The Shepherd Centre for deaf children</td>
<td>Confident Kids social skills project for deaf children</td>
<td>Sessions to actively teach children vital social and communication skills which they have not been able to develop due to their hearing loss.</td>
<td>$1,200</td>
<td>Project location and the small number of opportunities for Penrith families does not support participation by a large number of Penrith City residents.</td>
</tr>
<tr>
<td></td>
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<tr>
<td></td>
<td></td>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$9,573</strong></td>
<td></td>
</tr>
</tbody>
</table>
Feasibility of Preparing Plans for Small Sporting Clubs

Compiled by: Andrew Robinson, Community Facilities and Recreation Manager
Authorised by: John Gordon, Acting Director - City Services
Requested By: Councillor Todd Carney

Outcome | We are healthy and share strong community spirit
Strategy | Provide opportunities for our community to be healthy and active
Service Activity | Support sport and recreation partners

Executive Summary

This report has been prepared in response to Councillor Carney's request for information about the feasibility of preparing plans for small sporting clubs so they have something ready for grant applications when they become available.

Council Officers have assisted 41 community sports organisations to enable them to submit 78 grant applications, to NSW Government, Federal Government and State Sports Organisation grant programs, in the last five years (2015-2019, selected as a sample time period).

During the same 5-year time period, Council Officers have collaborated with clubs and Associations to enable Council to directly submit 28 of its own grant applications.

Council Officers have worked with the community sports organisations and Associations by providing; notification of upcoming grant programs, initial planning advice and coordination of site inspections, opinions of probable cost, estimates and quotes, indicative concept designs, assistance with writing responses to enable the grant program criteria and objectives to be met, and letters of support as well as land owners consent.

Council's Asset Management Department is currently developing a set of standardised specifications for a range of sporting infrastructure including buildings, playing surfaces and associated infrastructure. When finalised, these documents will be available to community sporting organisations to include, or refer to, as part of any application for grant funding to improve their sporting facilities.

The report recommends that the information provided be received. It also recommends that Council's Community Facilities and Recreation Department continue to promote grant opportunities to community sports clubs and Associations and support the completion of grant applications for sport infrastructure and services.

Background

Since 2015, Council and community sports organisations have been successful through applications to NSW Government, Federal Government and State Sports Organisation grant programs. Each program has its own eligibility criteria and required deliverables. The programs have included:
**NSW Government**

- 2019 My Community Project
- 2015 – 2018 Community Building Partnership Program
- 2016 – 2018 Local Sport Grant Program
- 2018 Greater Sydney Sports Facility Fund
- 2018 ICC T20 2020 Cricket Legacy Fund
- 2017 – 2018 Local Sport Defibrillator Grant Program
- 2017 - 2018 Asian Cup 2015 Legacy Fund

**Australian Government**

- Sport Australia 2018 Community Sport Infrastructure Program
- 2015 Stronger Communities Fund

**State Sports Organisations**

- 2018 Australian Cricket Infrastructure Fund
- NSW Cricket 2017 Community Facilities Fund

**Current Situation**

Council Officers have worked with local sporting clubs and Associations to provide initial planning advice and coordination of site inspections, opinion of probable costs, estimates and quotes, indicative concept designs assistance in writing responses to best meet the grant program criteria and objectives, letters of support including land owner’s approval.

When providing indicative concept designs for building projects, this has been to a level to allow consideration by the grant administrators and are typically based on facility guidelines of the sport (if available) and designs and specifications previously developed for other similar projects, tailored to the specific project site if required.

In the last 5 years, Council Officers have worked with clubs and Associations to leverage grant funding available within existing Council budget programs including Local Open Space Developer Contributions, Building Asset Renewal Program, Parks Asset Renewal Program, Grants Reserve and, the Telecommunication Access Fund. Clubs and associations have also, on occasion contributed funds to projects. In many cases, contributing funds have not been required for club submitted grant applications with these being made for the full amount of the project.

In summary, Council Officers have assisted club and Associations submit 78 grant applications which, in some instances, have included multiple project elements. Projects have included.

- 14 irrigation and sports field renovations;
- 13 fencing, seating or shade installations;
- 28 applications for amenity upgrades, including canteens and requests for additional storage;
- 4 baseball facility improvement projects (batting cage, seating, diamonds, dug outs);
- 2 softball facility improvement projects;
- 5 sports field floodlight upgrades;
- 9 Cricket Practice wicket and long jump run upgrades;
- 7 defibrillators.

A full list of projects has been included in Attachment 1.

During the same time period Council has directly submitted 28 grant applications, which, in some instances, have included multiple project elements. Projects have included:

- 7 irrigation and sports field renovations;
- 17 applications for amenity upgrades, including canteens and requests for additional storage;
- 2 softball facility improvement projects;
- 10 sports field floodlight upgrades;
- 1 cricket wicket installation;
- 4 synthetic sportsground applications.

A full list of projects has been included in Attachment 2.

Council’s Asset Management Department is currently developing a set of standardised specifications for a range of sporting infrastructure including buildings, playing surfaces and associated infrastructure. When finalised, these documents will be available to community sporting organisations to include, or refer to, as part of any application for grant funding to improve their sporting facilities.

**Conclusion**

Council Officers regularly communicate with sports clubs and Associations to determine future facility needs and provide advice and support to capitalise on opportunities afforded by grants programs, and to best maximise and leverage Council resources.

Council Officers, in addition to developing a set of standard specifications for a range of sporting infrastructure, also continue to encourage sports to coordinate the development of prioritised facility plans. Combined this will better enable a more proactive approach to future Council resource allocation and grant applications.

In addition to the support provided to clubs and Associations by Council Officers, there are a range of resources available through NSW Office of Sport, Sport NSW, Sport Australia, State and National Sports Organisations, and agencies such as Sport Community. Periodically, these organisations offer workshops for facility planning, grant writing and the like. Council Officers will continue to endeavour to increase the capacity of local sports clubs and organisations to submit grant applications capitalising on the opportunities and resources currently available in this regard.

**RECOMMENDATION**

That:

1. The information contained in the report on Feasibility of Preparing Plans for Small Sporting Clubs be received
2. Council’s Community Facilities and Recreation Department continue to promote grant opportunities to community sports clubs and Associations and support the completion of grant applications for sport infrastructure and services.
ATTACHMENTS/APPENDICES

1. Club and Association Grant Applications Supported by Council 3 Pages Appendix
2. Grant Applications Submitted by Council 2 Pages Appendix
## NSW Government 2018 Community Building Partnership Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>UPGRADES TO CRICKET FACILITIES</td>
<td>1360</td>
<td>Upgrades to cricket facilities at Shepherds Reserve, Cootamundra</td>
<td>$28,186</td>
<td>$28,186</td>
</tr>
<tr>
<td>2. CUBRICRJLFC</td>
<td>360</td>
<td>Installation of irrigation to Ridge Park, Cootamundra</td>
<td>$72,280</td>
<td></td>
</tr>
<tr>
<td>3. St Marys Baseball Club</td>
<td>470</td>
<td>Upgrades to artificial turf facility, installation of scoreboards, improvements to the change rooms at Monaro Park, Queanbeyan</td>
<td>$25,984</td>
<td>$12,077</td>
</tr>
<tr>
<td>4. Henry Lawson FC</td>
<td>444</td>
<td>Upgrades to the amenities building at Parkes Avenue Reserve, Werrington</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>5. St Clair JRLFC</td>
<td>840</td>
<td>Upgrade to sports field floodlighting, Cox’s Reserve, St Clair</td>
<td>$218,000</td>
<td></td>
</tr>
<tr>
<td>6. Glenmore Park Football Club</td>
<td>1200</td>
<td>Installation of a fixed BBQ at Nulgoa Reserve, Glenmore Park</td>
<td>$27,000</td>
<td></td>
</tr>
<tr>
<td>7. Penrith Rams AFL Club</td>
<td>150</td>
<td>Stage 2 - construction of a second amenities building that provides a new dressing room, toilet, first aid, umpires room, storage and club room, Grey Gums Oval, Crompton</td>
<td>$100,000</td>
<td></td>
</tr>
<tr>
<td>8. Penrith Giants JRLC</td>
<td>150</td>
<td>Installation of shade structures over existing seating area at Grey Gums Oval, Crompton</td>
<td>$48,000</td>
<td>$48,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td>$1,718,619</td>
<td>$538,642</td>
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</table>

## NSW Government 2018 Local Sport Grant Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Penrith District Netball Association</td>
<td>4020</td>
<td>Installation of safety fencing at Jamison Park Netball Complex, Penrith</td>
<td>$15,180</td>
<td>$15,180</td>
</tr>
<tr>
<td>2. Mockabb Baseball Club</td>
<td>170</td>
<td>Upgrades to Diamond 2 at Chipman Gardens, Kingwood</td>
<td>$20,000</td>
<td></td>
</tr>
<tr>
<td>3. Miss Plains Glenmore Park AFC</td>
<td>230</td>
<td>Installation of an electronic scoreboard at Dukes Oval, Elню, Paisley</td>
<td>$20,000</td>
<td></td>
</tr>
<tr>
<td>4. Penrith Giants JRLC</td>
<td>150</td>
<td>Installation of shade over existing seating area at Junior Oval, Grey Gums Reserve, Crompton</td>
<td>$19,137</td>
<td></td>
</tr>
<tr>
<td>5. Sydney St Clair Little Athletics</td>
<td>220</td>
<td>Installation of additional irrigation to the 100m track at Stanmore Park, St Clair</td>
<td>$15,000</td>
<td></td>
</tr>
<tr>
<td>6. St Clair JRLC</td>
<td>840</td>
<td>Seating area at Wagga Wagga Reserve, Enmore Park</td>
<td>$15,000</td>
<td></td>
</tr>
<tr>
<td>7. Glenmore Park FC</td>
<td>1200</td>
<td>Installation of practice goal posts and backstop fencing at Nulgoa Reserve, Glenmore Park</td>
<td>$15,000</td>
<td></td>
</tr>
<tr>
<td>8. Penrith City Archers</td>
<td>150</td>
<td>Installation of shade structures and seating area at Toi Adams Archery Field, Werrington</td>
<td>$20,000</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td>$170,401</td>
<td>$149,417</td>
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</tbody>
</table>

## Sport Australia 2018 Community Sport Infrastructure Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Penrith District Netball Association</td>
<td>4020</td>
<td>Installation of shade shelters at Jamison Park Netball Complex, Penrith</td>
<td>$49,000</td>
<td></td>
</tr>
<tr>
<td>2. Nepean Football Club</td>
<td>170</td>
<td>Upgrades to backstop and seating area at Cox Park, St Marys</td>
<td>$15,000</td>
<td></td>
</tr>
<tr>
<td>3. Penrith Cricket Association</td>
<td>230</td>
<td>Installation of new changing rooms for Senior and Reserve Teams, Cootamundra</td>
<td>$44,000</td>
<td></td>
</tr>
<tr>
<td>4. Nepean Rowing Club</td>
<td>160</td>
<td>Installation of a new changing room and seating area at Cox Park, Penrith</td>
<td>$73,746</td>
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</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td>$211,746</td>
<td>$181,746</td>
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</tbody>
</table>

## 2018 NSW Government ICC T20 2020 and Australian Cricket Infrastructure Fund

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Penrith Cricket Club</td>
<td>120</td>
<td>Installation of irrigation and improvements at Parkes Oval, Werrington</td>
<td>$82,700</td>
<td></td>
</tr>
<tr>
<td>2. Nepean Cricket Association</td>
<td>1360</td>
<td>UPGRADES TO CRICKET FACILITIES AT SHEPHERDS RESERVE, Cootamundra</td>
<td>$28,186</td>
<td></td>
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<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td>$26,185</td>
<td>$110,885</td>
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## NSW Government 2018 Greater Sydney Sports Facility Fund

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Nepean District Tennis Association</td>
<td>11800</td>
<td>Upgrades to existing tennis courts at Woodraw Tennis Courts, Penrith</td>
<td>$700,000</td>
<td></td>
</tr>
<tr>
<td>2. Penrith Rugby Club</td>
<td>200</td>
<td>Installation of a single synthetic field and improvements at Nepean Park, Andrews Road, Penrith</td>
<td>$3,760,000</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td>$6,580,000</td>
<td>$4,450,000</td>
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</tbody>
</table>

## NSW Government Local Sport Defibrillator Grant Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Penrith Western JRLC</td>
<td>280</td>
<td>Installation of a Sport Defibrillator at Doug Rennie Reserve, Kingwood</td>
<td>$1,250</td>
<td></td>
</tr>
<tr>
<td>2. Nepean Lawn bowls Club</td>
<td>444</td>
<td>Installation of a Sport Defibrillator at Parkes Avenue Reserve, Werrington</td>
<td>$1,250</td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td>$2,500</td>
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</table>
### NSW Government 2018 Asian Cup 2015 Legacy Fund Round 2

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>St Marys Soccer Club</td>
<td></td>
<td>Upgrade to canteen and the installation of sand spill drainage at Potter Fields, Colyton.</td>
<td>$110,000</td>
<td>$90,000</td>
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</tbody>
</table>

**Total** $110,000 $90,000

### NSW Government 2019 My Community Project

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Leppington Cricket Association</td>
<td>1350</td>
<td>Provide new cricket practice wicket facilities at Potterfield, Colyton.</td>
<td>$128,197</td>
<td>$85,000</td>
</tr>
</tbody>
</table>

**Total** $128,197 $85,000

### NSW Government 2017 Community Building Partnership Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Farnsfield Grants Football Club</td>
<td>390</td>
<td>Sports field reconstruction and extension of irrigation at Eileen Crammond Reserve, Penrith.</td>
<td>$44,000</td>
<td>$44,000</td>
</tr>
<tr>
<td>2</td>
<td>Greendale Football Association</td>
<td>1128</td>
<td>Installation of irrigation to field 5 at Jamison Park, Penrith.</td>
<td>$20,000</td>
<td>$10,000</td>
</tr>
<tr>
<td>3</td>
<td>Leppington District Cricket Association</td>
<td>1350</td>
<td>Upgrade to Jamison Park Cricket Practice Facilities, Penrith.</td>
<td>$50,000</td>
<td>$50,000</td>
</tr>
<tr>
<td>4</td>
<td>Mulgoa Valley Football Club</td>
<td>160</td>
<td>Installation of a new storage facility with airing at Gov Park, Mulgoa.</td>
<td>$77,486</td>
<td>$77,486</td>
</tr>
<tr>
<td>5</td>
<td>Colyton St Clare Baseball Club</td>
<td>150</td>
<td>Construction of new storage facility at Samuel Merson Baseball Fields, Colyton.</td>
<td>$70,000</td>
<td>$70,000</td>
</tr>
<tr>
<td>6</td>
<td>Penrith City Softball Association</td>
<td>700</td>
<td>Upgrade to floodlighting at diamonds 1 and 2 at Surveyors Creek Softball Facility, Gladesville Park.</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
<tr>
<td>7</td>
<td>Colyton Little Athletics Club</td>
<td>220</td>
<td>Extension and replacement to the long jump run ups.</td>
<td>$20,000</td>
<td>$20,000</td>
</tr>
<tr>
<td>8</td>
<td>Glenmore Park Cricket Club</td>
<td>150</td>
<td>Installation of 4 new cricket practice wickets in Glenmore Park.</td>
<td>$97,824</td>
<td>$97,824</td>
</tr>
<tr>
<td>9</td>
<td>Cambridges Park JRLC</td>
<td>380</td>
<td>Installation of a new storage facility at Alstrop Oval, Cambridges Park.</td>
<td>$82,400</td>
<td>$82,400</td>
</tr>
<tr>
<td>10</td>
<td>Leppington Football Club</td>
<td>380</td>
<td>Installation of a new storage facility at Cock Park, St Marys.</td>
<td>$110,000</td>
<td>$110,000</td>
</tr>
<tr>
<td>11</td>
<td>St Marys Road Football Club</td>
<td>210</td>
<td>Upgrade to the male and female amenities at Kevin Dyer Park, Colyton.</td>
<td>$77,000</td>
<td>$77,000</td>
</tr>
<tr>
<td>12</td>
<td>Lomandra JRLC</td>
<td>60</td>
<td>Field reconstruction and installation of irrigation at Lomandra Oval, Colyton.</td>
<td>$120,000</td>
<td>$120,000</td>
</tr>
</tbody>
</table>

**Total** $842,680 $832,680

### NSW Government 2017 Local Sport Grant Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Glenmore Park Cricket Club</td>
<td></td>
<td>Installation of 4 new cricket practice wickets in Glenmore Park.</td>
<td>$97,824</td>
<td>$97,824</td>
</tr>
</tbody>
</table>

**Total** $97,824 $97,824

### NSW Cricket 2017 Community Facilities Fund

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Glenmore Park Cricket Club</td>
<td>412</td>
<td>Installation of irrigation and extension of amenity building at Racecourse Oval, Werrington.</td>
<td>$520,275</td>
<td>$82,700</td>
</tr>
</tbody>
</table>

**Total** $520,275 $82,700

### NSW Government 2017 Local Sport Defibrillator Grant Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Penrith City Softball Association</td>
<td>700</td>
<td>Installation of a Sport Defibrillator at Surveyors Creek Softball Facility, Glenmore Park.</td>
<td>$2,900</td>
<td>$1,250</td>
</tr>
<tr>
<td>2</td>
<td>Granville United Soccer Club</td>
<td>512</td>
<td>Installation of a Sport Defibrillator at Andrewes Oval Reserve, Granville.</td>
<td>$2,900</td>
<td>$1,250</td>
</tr>
<tr>
<td>3</td>
<td>Leppington District Cricket Association</td>
<td>150</td>
<td>Installation of a Sport Defibrillator at Bilan Oval, St Marys.</td>
<td>$2,500</td>
<td>$1,250</td>
</tr>
<tr>
<td>4</td>
<td>Penrith Cricket Club</td>
<td>150</td>
<td>Installation of a Sport Defibrillator at Gov Park Oval, Penrith.</td>
<td>$2,500</td>
<td>$1,250</td>
</tr>
<tr>
<td>5</td>
<td>Penrith Rams Rugby Club</td>
<td>200</td>
<td>Installation of a Sport Defibrillator at Nepean Rugby Park, Penrith.</td>
<td>$2,500</td>
<td>$1,250</td>
</tr>
</tbody>
</table>

**Total** $7,700.00 $3,750.00

### NSW Government 2017 Asian Cup 2015 Legacy Fund Round 1

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Granville United Soccer Club</td>
<td>512</td>
<td>Upgrades to canteen, field reconstruction and floodlight upgrade.</td>
<td>$185,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>2</td>
<td>Farnsfield Grants Football Club</td>
<td>580</td>
<td>Upgrades to canteen, field reconstruction and floodlight upgrade.</td>
<td>$100,000</td>
<td>$60,000</td>
</tr>
<tr>
<td>3</td>
<td>Penrith City Softball Association</td>
<td>580</td>
<td>Upgrade to pavement including installation of an accessible toilet, kerbstone upgrade and field resurfacing at Cook Park, St Marys.</td>
<td>$350,000</td>
<td>$67,000</td>
</tr>
</tbody>
</table>

**Total** $555,000.00 $222,000.00
### NSW Government 2016 Community Building Partnership Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>James St Park West Soccer</td>
<td>380</td>
<td>Football Club</td>
<td>Installation of synthetic surface tennis court at Oakes Park, Penrith</td>
<td>$39,900</td>
<td>$39,900</td>
</tr>
<tr>
<td>St Marys Cove Soccer Club</td>
<td>210</td>
<td>Football Club</td>
<td>Supply and installation of a new storage facility at Kyneton Park, Coburg</td>
<td>$165,000</td>
<td>$165,000</td>
</tr>
<tr>
<td>St Marys Junior Rugby</td>
<td>840</td>
<td>League Club</td>
<td>Supply and installation of a new floodlight pole at Duke Oval, Penrith</td>
<td>$30,000</td>
<td>$30,000</td>
</tr>
<tr>
<td>Mulgrave Valley Football</td>
<td>150</td>
<td>Club</td>
<td>Installation of new storage facility with awning at Epping Park, Mulgrave</td>
<td>$65,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>Coburg Mount Druitt JRLC</td>
<td>200</td>
<td>Club</td>
<td>Improvement and alteration to provide better access to storage at Ridge Park, Coburg</td>
<td>$35,000</td>
<td>$35,000</td>
</tr>
<tr>
<td>Seaford Park Enu Park</td>
<td>230</td>
<td>LGA</td>
<td>Installation of new storage facility with awning at Dukes Oval, Seaford Park</td>
<td>$230,000</td>
<td>$230,000</td>
</tr>
<tr>
<td>St Marys JRLC</td>
<td>750</td>
<td>Club</td>
<td>Reinstatement and installation of irrigation to field 3 at Boronia Park, Cheltenham</td>
<td>$65,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>Cambridges Park JRLC</td>
<td>380</td>
<td>Club</td>
<td>Installation of new storage facility at Arden Oval, Cambridges Park</td>
<td>$65,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>Penrith Football Club</td>
<td>380</td>
<td>Club</td>
<td>Upgrade to kennel facilities at Coolac Park, Penrith</td>
<td>$70,000</td>
<td>$70,000</td>
</tr>
<tr>
<td>St Marys Band Football Club</td>
<td>820</td>
<td>Club</td>
<td>Upgrade to the male and female amenities at Kevin Dwyer Park, Coburg</td>
<td>$77,000</td>
<td>$77,000</td>
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</table>

Total: $592,800

### NSW Government 2016 Local Sport Grant Program

<table>
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<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Penrith Rugby Club</td>
<td>200</td>
<td>Club</td>
<td>Clubhouse improvements at Nepean Rugby Park, Penrith</td>
<td>$97,824</td>
<td>$97,824</td>
</tr>
<tr>
<td>Penrith Valley Little Athletics</td>
<td>500</td>
<td>Club</td>
<td>Renewal of long jump facilities at Park Road Reserve, Penrith</td>
<td>$18,000</td>
<td>$18,000</td>
</tr>
<tr>
<td>Warrington Little Athletics</td>
<td>150</td>
<td>Club</td>
<td>Renewal of seating at Harold Corr Oval, Warrington</td>
<td>$97,824</td>
<td>$97,824</td>
</tr>
</tbody>
</table>

Total: $115,648

### NSW Government 2015 Community Building Partnership Program

<table>
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<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>James St Park West Soccer</td>
<td>376</td>
<td>Football Club</td>
<td>Installation of new storage facility with awning at Epping Park, Penrith</td>
<td>$20,000</td>
<td>$20,000</td>
</tr>
<tr>
<td>Riding for the Disabled -</td>
<td>100</td>
<td>Group</td>
<td>Upgrade to the skate area at Samuel Marsden Road Riding Facility, Coburg</td>
<td>$45,000</td>
<td>$45,000</td>
</tr>
<tr>
<td>Seaford Park Enu Park</td>
<td>170</td>
<td>LGA</td>
<td>Installation of new storage facility with awning at Dukes Oval, Seaford Park</td>
<td>$15,000</td>
<td>$15,000</td>
</tr>
<tr>
<td>Mulgrave Valley Football</td>
<td>150</td>
<td>Club</td>
<td>Installation of new storage facility with awning at Epping Park, Mulgrave</td>
<td>$65,000</td>
<td>$65,000</td>
</tr>
<tr>
<td>Coburg Mount Druitt JRLC</td>
<td>350</td>
<td>Club</td>
<td>Improvement and alteration to provide better access to storage at Ridge Park, Coburg</td>
<td>$35,000</td>
<td>$35,000</td>
</tr>
<tr>
<td>Ems Platts JRLC</td>
<td>600</td>
<td>Club</td>
<td>Construction of stages 3 and 4 of the amenity building at Leroy Oval, Leroy</td>
<td>$170,000</td>
<td>$170,000</td>
</tr>
<tr>
<td>St Marys JRLC</td>
<td>840</td>
<td>Club</td>
<td>Upgrade to Ligging at Peppermint Oval, Erskine Park</td>
<td>$70,000</td>
<td>$70,000</td>
</tr>
<tr>
<td>Penrith City Softball Association</td>
<td>100</td>
<td>Club</td>
<td>Installation of floodlighting to the second tennis court at Sunvaughn Creek, Sunvaughn Creek</td>
<td>$20,000</td>
<td>$20,000</td>
</tr>
</tbody>
</table>

Total: $418,000

### Australian Government 2015 Stronger Communities Fund

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Membership</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Amount Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cambridges Park Enu Park</td>
<td>250</td>
<td>LGA</td>
<td>Upgrade to floodlights at Grey Gardens Reserve, Cambridges</td>
<td>$89,000</td>
<td>$89,000</td>
</tr>
<tr>
<td>St Marys JRLC</td>
<td>750</td>
<td>Club</td>
<td>Upgrade to the tennis courts at The Kavanagh Playing Fields, Warrington</td>
<td>$80,000</td>
<td>$80,000</td>
</tr>
<tr>
<td>Penrith Cricket Club</td>
<td>160</td>
<td>Club</td>
<td>The construction of a new amenity building at Ronco Oval, Penrith</td>
<td>$237,555</td>
<td>$237,555</td>
</tr>
<tr>
<td>St Marys Soccer Club</td>
<td>500</td>
<td>Club</td>
<td>Provide a new tennis / tennis area at Menzies Oval, St Marys</td>
<td>$40,000</td>
<td>$40,000</td>
</tr>
<tr>
<td>Mackillop Baseball Club</td>
<td>120</td>
<td>Club</td>
<td>Upgrade to baseball backstop, Big size and field improvements at Chapman Davies Reserve, Mackillop</td>
<td>$16,000</td>
<td>$16,000</td>
</tr>
<tr>
<td>Penrith Giants JRLC</td>
<td>150</td>
<td>Club</td>
<td>Relocation of the manual scoreboard and install power and lighting to the junior oval at Grey Gardens Oval, Cowper</td>
<td>$8,000</td>
<td>$8,000</td>
</tr>
<tr>
<td>Penrith RSL Football Club</td>
<td>500</td>
<td>Club</td>
<td>Installation of a shade awning at Jamison Park, Penrith</td>
<td>$27,715</td>
<td>$27,715</td>
</tr>
</tbody>
</table>

Total: $495,450

### Additional Information

- The Ordinary Meeting was held on 26 August 2019.
- Appendix 1: Club and Association Grant Applications Supported by Council.

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## NSW Government 2018 Community Building Partnership Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Club Partners</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Requested</th>
<th>Grant Amount Received</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Parramatta Council</td>
<td>Citywest Little Athletics</td>
<td>Upgrade to carpark facilities at Exeter Oval, St Clair</td>
<td>$6,700</td>
<td>$9,000</td>
<td>$5,000</td>
</tr>
<tr>
<td>2</td>
<td>Parramatta Council</td>
<td>Lidcombe Public School, Parramatta West, Parramatta North</td>
<td>Upgrade to carpark facilities at Lidcombe Oval, St John's, Parramatta</td>
<td>$6,000</td>
<td>$9,000</td>
<td>$3,000</td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td>$12,700</td>
<td>$18,000</td>
<td>$8,000</td>
</tr>
</tbody>
</table>

## Sport Australia 2018 Community Sport Infrastructure Program

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Club Partners</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Requested</th>
<th>Grant Amount Received</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Parramatta Council</td>
<td>Penrith U16 Footy, Penrith Athletic Club, Penrith Junior Cricket</td>
<td>Upgrade to floodlighting and seating facilities at Penrith Oval Park</td>
<td>$51,000</td>
<td>$90,000</td>
<td>$60,000</td>
</tr>
<tr>
<td>2</td>
<td>Parramatta Council</td>
<td>Erina Heights Football Club, Erina Heights Netball Club, Erina Heights Cricket Association</td>
<td>Upgrade to floodlighting and seating facilities at Erina Oval Park</td>
<td>$40,000</td>
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## 2018 NSW Government ICC T20 2020 and Australian Cricket Infrastructure Fund

<table>
<thead>
<tr>
<th>Grant</th>
<th>Applicant</th>
<th>Club Partners</th>
<th>Project Title</th>
<th>Project Total</th>
<th>Grant Requested</th>
<th>Grant Amount Received</th>
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<tbody>
<tr>
<td>1</td>
<td>Parramatta Council</td>
<td>Penrith Juniors Cricket Association and Penrith District Cricket Association</td>
<td>Initiation of a synthetic cricket field at Village Oval, Jordan Springs</td>
<td>$30,000</td>
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## NSW Government 2018 Greater Sydney Sports Facility Fund

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<tbody>
<tr>
<td>1</td>
<td>Parramatta Council</td>
<td>Penrith Juniors Cricket Association and Penrith District Cricket Association</td>
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<td>Parramatta Council</td>
<td>Penrith Juniors Cricket Association and Penrith District Cricket Association</td>
<td>Synthetic turf construction and seating upgrades at Penrith Oval Park</td>
<td>$2,916,000</td>
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<td>3</td>
<td>Parramatta Council</td>
<td>Penrith Juniors Cricket Association and Penrith District Cricket Association</td>
<td>Synthetic turf construction and seating upgrades at Penrith Oval Park</td>
<td>$2,916,000</td>
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<td>4</td>
<td>Parramatta Council</td>
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<td>Synthetic turf construction and seating upgrades at Penrith Oval Park</td>
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## NSW Government 2016 Community Building Partnership Program

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<th>Grant</th>
<th>Applicant</th>
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<th>Grant Amount Received</th>
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</thead>
<tbody>
<tr>
<td>1</td>
<td>Parramatta Council</td>
<td>Penrith Youth Football, Penrith U16, Penrith Lifeline, Penrith Juniors, Penrith District Cricket Association</td>
<td>Replacement of the irrigation system at the Penrith Oval Park</td>
<td>$14,000</td>
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<td>Parramatta Council</td>
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## NSW Government 2015 Community Building Partnership Program

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<tbody>
<tr>
<td>1</td>
<td>Parramatta Council</td>
<td>Corrimal Junior Rugby League, Penrith Juniors Cricket Association</td>
<td>Replacement of irrigation system at the Corrimal Oval Park</td>
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## Australian Government 2015 Stronger Communities Fund

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<th>Grant Amount Received</th>
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<tbody>
<tr>
<td>Council</td>
<td>St George Crows Football Club, Perth Junior Cricket Association, and Notre Dame Catholic Parish</td>
<td>Upgrade floodlights at Myers Road Fields, Claremont Waters</td>
<td>$108,500</td>
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<td>$20,000</td>
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<td></td>
<td><strong>$108,500</strong></td>
<td><strong>$20,000</strong></td>
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Page 67
## OUTCOME 7 - WE HAVE CONFIDENCE IN OUR COUNCIL

<table>
<thead>
<tr>
<th>Item</th>
<th>Description</th>
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<tbody>
<tr>
<td>10</td>
<td>Dedication of Council Land for Road Widening Purposes - Erskine Park Road Upgrade</td>
<td>71</td>
</tr>
<tr>
<td>11</td>
<td>Results of the 2019 Community Satisfaction Survey</td>
<td>74</td>
</tr>
<tr>
<td>12</td>
<td>Local Government Rating Review - IPART Final Report</td>
<td>78</td>
</tr>
<tr>
<td>13</td>
<td>Organisational Performance and Financial Review - June 2019</td>
<td>88</td>
</tr>
<tr>
<td>14</td>
<td>Regional Strategic Alliance</td>
<td>94</td>
</tr>
<tr>
<td>15</td>
<td>Summary of Investments &amp; Banking for the Period 1 July 2019 to 31 July 2019</td>
<td>98</td>
</tr>
</tbody>
</table>
Executive Summary

This report seeks Council’s concurrence for the dedication of several parcels of community land for the purposes of road widening associated with the intersection upgrades required as part of the Erskine Park Road and Bennett Road, St Clair upgrade works.

Background

The Australian Government is funding a $200 Million Local Roads Package (LRP) as part of the Western Sydney Infrastructure Plan (WSIP). Funding of $25.7 Million has been allocated for Council to improve road safety and traffic flow efficiency at key intersections along Erskine Park Road.

The intersections and works include:

1. Erskine Park Road and Bennett Road Intersection – upgrade the intersection and install new traffic signals.
2. Erskine Park Road and Peppertree Drive Intersection – upgrade the existing intersection to a new seagull intersection.
3. Erskine Park Road and Coonawarra Drive Intersection – upgrade the existing intersection to a new seagull intersection.
4. Erskine Park Road & Explorers Way Intersection – upgrade the intersection and install new traffic signals.
5. Erskine Park Road between Coonawarra Drive and Bennett Road – upgrade to four lane median separated dual carriageway (two lanes in each direction) and new shared user path.

At the completion of the upgrade, Erskine Park Road will be a four lane dual carriageway road between Bennett Road and Explorers Way to join the existing four lane section towards the M4 Motorway and Swallow Drive.

The upgrade will significantly improve road safety and traffic efficiency.

Property Acquisition

To facilitate delivery of the upgrades, acquisition of one property and partial acquisition of three properties is required for road widening.

The proposed acquisitions are shown in Annexure 1 and comprise the following:
Ordinary Meeting
26 August 2019

a) Lot 8169 DP 260615 comprising an area of 854.7m² being 285 Bennett Rd St Clair
b) Part Lot 1114 DP 709078 comprising an area of 255.8m² being 186 Erskine Park Rd Erskine Park
c) Part Lot 4 DP 32285 comprising an area of 920.4m² being 4 Erskine Park Rd Erskine Park
d) Part Lot 9141 DP 261 572 comprising an area of 1014.9m² being 185 Explorers Way

Road Dedication

Under Section 47F(2)(a) of the Local Government Act 1993, Council is permitted to dedicate community land as public road for the purpose of widening an existing public road.

Upon endorsement of the road dedication by Council, the survey plan will be registered, and the proposed lots will be gazetted as public road in accordance with the provisions of Section 10 of the Roads Act 1993.

RECOMMENDATION

That:

1. The information contained in the report on Dedication of Council Land for Road Widening Purposes - Erskine Park Road Upgrade be received

2. Council dedicate:

   a. Lot 8169 DP 260615 comprising an area of 854.7m² being 285 Bennett Rd St Clair
   b. Part Lot 1114 DP 709078 comprising an area of 255.8m² being 186 Erskine Park Rd Erskine Park
   c. Part Lot 4 DP 32285 comprising an area of 920.4m² being 4 Erskine Park Rd Erskine Park
   d. Part Lot 9141 DP 261 572 comprising an area of 1014.9m² being 185 Explorers Way

for the purposes of Public Road and Gazette the land as public road in accordance with the terms and conditions listed in the report.

3. The Common Seal of the Council of the City of Penrith be placed on all necessary documentation.

ATTACHMENTS/APPENDICES

1. Erskine Park Rd Acquisitions Map 1 Page Appendix
11 Results of the 2019 Community Satisfaction Survey

Compiled by: Snezana Gorgieva, Corporate Planner
Allegra Zakis, Corporate Planning Coordinator

Authorised by: Andrew Moore, Director - Corporate Services

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We have confidence in our Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Keep our community informed about what Council is doing and how they can have their say in decisions that affect them</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Ensure our corporate planning documents reflect how council will respond to community needs within organisational capacity</td>
</tr>
</tbody>
</table>

Executive Summary

The 2019 Community Satisfaction Research Report (separate enclosure) showed residents are significantly more satisfied with Council's performance than in 2017, with 90% of residents indicating they are at least somewhat satisfied with Council's overall performance in the past 12 months. Looking forward, residents continue to be most concerned about the impacts of population growth, with traffic congestion, managing urban sprawl and ensuring infrastructure caters to population growth identified as the top challenges facing Penrith's future.

Background

Every two years, Council contracts a research company to conduct an independent random telephone survey of a statistically representative sample of Penrith City residents. The research data informs Council's understanding of community levels of satisfaction and importance with 35 services and facilities, community wellbeing and general performance. The information is used as part of tracking our progress towards achieving the seven Community Plan Outcomes and assessing the effectiveness of the Delivery Program.

Research Sample

A research sample of 551 Penrith residents was independently selected using computer based random selection and number harvesting through face to face contact in various high foot traffic locations across the LGA. A representative cross-section of the community was interviewed, with age, gender, cultural diversity, ward and area (established urban, release and rural) reflecting the ABS community profile of Penrith.

Research Methodology

Research participants were engaged in a 20-minute phone interview between 22 March to 2 April 2019. In previous years, community research was conducted using a 10-point rating scale. To reduce sampling error and align Penrith’s community satisfaction research with industry standards the 2019 survey was conducted using a 5-point rating scale. To inform trend and performance comparisons Micromex recalculated and reported previous years’ results to a 5-point scale.

Research Results

Overall, 2019 research findings reported increased levels of community satisfaction with Council's performance since 2017. In the last 12 months 54% of the research sample had contacted Council, with 87% stating they were at least somewhat satisfied with the customer service they received. Residents were at least moderately satisfied with 30 out of 35 key services and facilities provided by Council, and at least 90% reported to be at least
somewhat satisfied with Council’s overall performance in the last 12 months. Comparisons with the research consultant’s LGA metro data indicate Council performed marginally higher than the benchmark.

Value for the rate dollar

Value for rate dollar is used to gauge if residents believe they are receiving value for money for their rate payments. 64% of residents stated services and facilities provided by Council are ‘good’ to ‘excellent’ value. Residents in established urban areas who have lived in the area for more than 10 years were significantly more likely to rate the value in the rate dollar high, while residents from rural areas who have lived in the area for more than 10 years were significantly more likely to rate it low.

The NSW State Government is currently reviewing the local government rating system. Council is preparing a submission advocating for changes to the legislation to allow for additional rate structure options that could deliver some fairer ways of providing lower rates for rural property owners.
Quality of life
The community indicated positive feelings towards everyday life in Penrith, with 90% of residents rating their overall quality of life to be ‘good’ to ‘excellent’. A total of 8 (2%) residents stated life in Penrith to be ‘very poor’ or ‘poor’. Most of these people have been a Penrith resident for more than 10 years and are more likely to live in a rural area.

When asked what residents valued most about life in Penrith, the community reported location (proximity to city, services, work and facilities), the natural environment and the peacefulness of the area as cherished aspects of the LGA.

Importance
Residents were asked to score the importance of 35 Council services and facilities. The importance of each service was rated between ‘not very important’ to ‘very important’.

Household waste management was reported to be of greatest importance to the community, with 77% of residents scoring the service as ‘very important’. Residents who have lived in Penrith for more than 10 years were significantly more likely to rate the service of higher importance.

Library services received the ‘lowest’ importance score, with 55% of residents scoring the service as ‘important’ or higher. Library services was one of only two services with reported importance scores significantly decreasing since 2017. It is imperative to note although the service was rated of ‘lowest’ relative importance, library services was still at the high end of the 5-point scale scoring 3.52.

Provision of car parking was the other service that experienced a significant decrease in level of importance since 2017, with an importance score of 4.24 reported in 2019. Further research and service monitoring would need to be undertaken to better understand the importance trend, with the following potentially contributing to the decrease:

- meeting car park provision needs through the delivery of North Street’s 243 car spaces and 2019-21 planned car park projects,
- meeting community parking type expectations, and
- community parking expectations changing, with more residents willing to walk further to a destination from a parking area since the expected 1-5 minute walk reported by 51% of residents in the 2017 follow up community research.

Satisfaction
Residents who rated service or facility a 4 or 5 in importance were asked a follow up question around their satisfaction with that service or facility.

Ease of traffic flow received the lowest satisfaction score, with 42% of residents who reported the service of high importance reported they were ‘not at all satisfied’ or ‘not very
satisfied' with the service. Library services received the highest satisfaction rating, with 80% of residents reporting they were 'satisfied' or 'very satisfied' with the service. A significant increase in satisfaction was reported for library services since 2017, with the service being scored a 4.18 satisfaction rating in 2019. All areas in the Penrith LGA equally rated the service with high satisfaction scores.

Household waste management experienced the most significant declining trend in satisfaction since 2017. Influencing factors in the significant decrease could potentially be attributed to the significant increase in importance in 2019 and community perceptions associated with the new waste contract. Further research and service monitoring will be undertaken as part of the implementation of the new waste contract and the 'reduce, reuse and recycle waste communication strategy' to ensure the community’s waste service needs and perceived expectations are met.

Conclusion

The community satisfaction survey results continue to inform our understanding of community perceptions of Council’s service delivery. Our response to the survey is partly reflected in two 2019-20 Operational Plan actions, with a review of the Resourcing Strategy and talking to the community about the new Community Plan providing an opportunity to explore sustainable community service level expectations.

Furthermore, the finalisation of Council’s Engagement Strategy in November will identify community engagement preferences, define engagement principles and communicate Council’s decision processes to the community as well as stakeholders. Improving communication on Council services and activities as well as providing opportunities for informed engagement in Council’s decision making could influence a continued increasing trend in reported perceptions of community satisfaction with Council’s performance.

RECOMMENDATION

That the information contained in the report on Results of the 2019 Community Satisfaction Survey be received

ATTACHMENTS/APPENDICES

There are no attachments for this report
Executive Summary

The NSW Government has released IPART’s Final Report into the Review of Local Government Rating, that was delivered to them in December 2016. Now that the report has been released, the NSW Government is calling for public submissions in response to the Report. Submissions are due by 13 September 2019.

There are 42 separate recommendations in the Final Report with the main recommendations that are significant for Penrith City Council being:

- Changing to a Capital Improved Valuation method.
- Removing the use of Minimum Rate structures (Only “Ad Valorem only” or “Base Rate plus Ad Valorem” rate structures will be allowed)
- Remove current Residential sub-category restrictions, allowing Residential sub-categories by residential areas (relevant for Rural property owners).
- Allowing sub-categorisation of Business land as Industrial or Commercial.
- Allowing sub-categorisation of Farmland by geographic area.
- Reducing the time-frame when a property can be sold to recover unpaid rates from 5 to 3 years.
- Removing postponement of rates to encourage urban development.

Some of the recommendations may give Council greater flexibility with setting rates, particularly for differential rates for Rural property owners through changes to sub-categorisation criteria. The proposed use of Capital Improved Values and a Base Rate structure may also provide rates relief for Rural owners by levelling out the rates base and reducing the impacts of rates increases for properties with mid-ranged values.

This report recommends that Council provide a submission to the Office of Local Government, which supports or partially supports a majority of the recommendations. The proposed submission is included as an attachment to this report.

The NSW Government has not indicated what the timeline will be for implementation of any of the recommendations but have said that they intend to carry out widespread consultation with residents, council staff, councillors, peak bodies and other key stakeholders before they finalise their response.

Background

Following Destination 2036, the NSW Government appointed a four-person taskforce to
review the Local Government Act 1993 and the City of Sydney Act 1988. The taskforce looked at ways to modernise the legislation, to ensure that it would meet the future needs of councils and communities. The Taskforce completed its work in late 2013 and its final report and recommendations were exhibited for public comment in early 2014.

The NSW Government delivered its response to the recommendations of the Independent Panel and Acts Taskforce in September 2014, with the launch of the Fit for the Future package. One of the recommendations of the Panel was to review the Local Government Rating system.

In December 2015 the NSW Government directed the Independent Pricing and Regulatory Tribunal (IPART) to review the Rating legislation component of the NSW Local Government Act 1993. The Terms of Reference asked IPART to review:

1) The rating burden across and within communities, including consideration of multi-unit dwellings.
2) The appropriateness and impact of current rating categories and exemptions, and mandatory concessions.
3) The land valuation methodology used as the basis for determining rates in comparison to other jurisdictions.
4) The capacity of a newly merged council to establish a new equitable rating system and transition to it in a fair and timely manner, and
5) The objectives and design of the rating system according to recognised principles of taxation.

In April 2016 IPART released an Issues Paper in relation to the review and called for submissions from council’s and other stakeholders. Penrith City Council submitted a response to the Issues Paper in May 2016.

On 22 August 2016 IPART released their draft report to the NSW Government outlining their recommendations for changing the rating legislation. The report addressed some of the main concerns raised by the Council, particularly in relation to recommending the removal of some rate exemptions and removing council subsidised pensioner concessions. Penrith City Council made a submission on 14 October 2016.

A Final Report to the NSW Government was delivered by IPART in December 2016, however the Final Report was not released by the NSW Government until June 2019.

Due to the restrictions of the current Local Government Act that did not enable Council to modify the rates structure to deliver lower rates for Rural property owners, Penrith City Council made many representations to the NSW Government to bring in IPART’s proposed changes, and we also supported a Motion at the NSW Local Government conference in October 2018 for the NSW Government to release the Final Report.

Now that the Final Report has been released, the Government is asking for submissions in response to the recommendations and have set up an online form to take submissions in a set format only. The submission form asks us in relation to each recommendation to tick whether we (1) Support; (2) Partially Support; (3) Don’t Support or; (4) Unsure; and provides space for comments of up to 100 words each. There is one space for extra comments at the end of the submission form for general comments.
What are the issues for Penrith City Council with the existing rating legislation?

- The use of unimproved land values restricts how Councils can fairly assess rates for apartment owners where a majority of development is occurring. Council is required to use a minimum rate structure to assess strata property owners and to capture adequate rates growth from these properties. This leads to high rates for property owners of high valued land such as rural owners when other limiting factors come in to play as well, such as a 50% cap on the number of properties allowed on the minimum rate.
- Restrictive criteria for sub-categorisation of rating categories have not allowed Council to provide differential rating in our rural areas, meaning rural owners have faced high level of rates.
- Outdated exemption criteria require ratepayers of Penrith City Council to subsidise rates for occupiers of properties operating under State sponsored schemes such as charitable organisations and affordable housing institutions.
- The pension rebate concessions require ratepayers to subsidise 45% of all pensioner concessions granted. This impacts local government areas with greater proportions of pensioner owners. NSW is the only State where pensioner concessions are not fully funded by the respective State government.
- Council is required to write off around $61,000 of postponed rates each year due to high rates for undeveloped properties due to the use of unimproved land values, which assess rates as if the property is developed already.

IPART’S Final Report

IPART’s Final Report to the NSW Government consists of 205 pages of information about their recommendations, with 42 separate recommendations listed for comment. The Draft Submission in response to the recommendations are included in the attachment to this report. This Paper provides commentary of the main recommendations that may impact Council and/or ratepayers (and in particular rural ratepayers):

a) Changing to a Capital Improved Valuation method.

b) Removing the use of Minimum Rate structures (Only “Ad Valorem only” or “Base Rate plus Ad Valorem” rate structures will be allowed).

c) Remove current Residential sub-category restrictions, allowing Residential sub-categories by residential areas (relevant for Rural property owners).

d) Allowing sub-categorisation of Business land as Industrial or Commercial.

e) Allowing sub-categorisation of Farmland by geographic area.

f) Reducing the time-frame when a property can be sold to recover unpaid rates from 5 to 3 years.

g) Removing postponement of rates to encourage urban development.

a) Changing to a Capital Improved Valuation method

Councils currently use an unimproved land value for the basis of calculating rates. IPART found that in Metropolitan areas that Capital Improved Valuation (CIV) performed better against tax principles (efficiency, equity, sustainability & simplicity) and that CIV better reflects the benefits the ratepayer receives from council services.

IPART recommended change to CIV would not increase Council’s income but would redistribute the rates throughout the City, with the burden shifted to wealthy property owners. IPART believes that the capital value of a property, as opposed to the unimproved land value, is a more appropriate indicator of a person’s “wealth” and ability to pay.

Basic modelling of impacts of removing minimum rates (and moving to a base rates structure), as long as CIV comes in at the same time, indicates that the change to a base
rates structure will not have as severe impact as under the current unimproved land value system.

Under the current unimproved land value system, if Council moved to a base rate structure, the rates for lower and high valued properties would decrease and mid-ranged valued properties would increase greatly.

Under the CIV system, the reduction of lower valued properties (apartments and townhouses) would not be as great due to the capital value of strata properties evening out the lower end of the rates base. This means that reductions will mainly occur for higher valued properties only, so the reduction in rates will be redistributed onto a higher number of lower valued properties and thereby reducing the impact of increases to other properties (than under a base rate using unimproved land value).

The basic indicative modelling using recent sales figures for a small selection of properties indicates that if a base rate and CIV were used, suburban residential properties would increase by around $100 whilst higher valued properties, including most rural properties would decrease by around $1,000. Any increases or decreases would be only in the first year when the rate structure changes, and then from there the increases would be in line with the rate peg increases each year, subject to the cyclic changes due to new valuations every three years.

The exact impact on individual rates amounts will not be known however, as details as to how the CIV’s will be calculated have not been released or modelled. Should the eventual modelling be done when the CIV’s are released it should show that increases and discounts would be less than desirable, Council could use new sub-categorisation measures to further refine the discounts and increases, particularly during the transition phase from unimproved to capital improved values.

The Draft Submission states partial support by Council on the basis that other changes to sub-categorisation come in as well, adequate funding is provided to councils to implement the changes, and the Government conducts a state-wide information campaign prior to the changes.

b) Removing the use of Minimum Rate structures (Only “Ad Valorem only” or “Base Rate plus Ad Valorem” rate structures will be allowed)

IPART understood that councils used a minimum rate structure to adequately assess rates for strata properties.

IPART believe that the use of Minimum rates is not an efficient means of taxation as all the lower valued properties rates are exactly the same despite there being considerable differences between benefits received and their ability to pay. With a move to CIV, they believe that the inadequacy of rates for strata properties under the unimproved land value system will be fixed, and fair rates will be able to be assessed along more equitable means using a base rate structure.

Councils current issue of rates income growth losses if we move away from a minimum rate structure, would not exist under a CIV as long as we move to a base rate structure as well.

The Draft Submission states partial support by Council as long as it is not mandated prior to the use of CIV.
c) Remove current Residential sub-category restrictions, allowing Residential sub-categories by residential areas

IPART recommended that councils be given greater flexibility when setting Residential rates, as current legislation is restrictive and there are questions as to its legal practical use, particularly in metropolitan council areas. The intention of giving greater flexibility is to set rates that take account of differences in access to, demand for and cost of providing council services across the residential ratepayer base.

The current legislation only allows sub-categorisation for “rural residential” properties which must meet set size and occupation criteria, or by “Centre of Population” where there must be a degree of difference between non-contiguous localities which is difficult to determine, particularly in metropolitan areas.

IPART has recommended that sub-categorisation criteria be changed to allow councils to set differential rating by geographical area, using geographical markers such as suburb boundaries, waterways, bushland, arterial roads or railway lines to determine the geographical area. These changes would be particularly important for Council in determining rates for rural vs urban areas as these areas could be treated as separate geographical areas and be assessed at different rates if required.

Whilst the use of a base rate structure may provide the necessary means to provide lower rates for rural areas without the need for sub-categorisation, as may have been our intention over recent years, the additional option to set differential rates would allow other options as well, should the base rate not provide the necessary level of rates, or during the transition from unimproved land value to CIV, where rates increases could be phased in over time to minimise severe impacts.

The Draft Submission states support by Council, with a comment that in the submission that these boundaries should specifically include zoning boundaries between rural or urban areas. The submission also asks for these changes be brought in as soon as possible rather than waiting for the introduction of CIV, which may take a number of years.

d) Allowing sub-categorisation of Business land as Industrial or Commercial.

Presently, the only sub-categorisation allowed for business land is by “centre of activity” which is a business centre, industrial estate or a concentration of like activities. IPART proposes to add in additional optional sub-categorisations of “Commercial” or “Industrial” land. This will give councils more flexibility to target the costs of providing services within the business category if desired.

The Draft Submission states support by Council.

e) Allowing sub-categorisation of Farmland by geographic area.

Existing sub-categorisations for farmland are by: intensity of use; the irrigability of the land; or economic factors affecting the land.

IPART proposes to include an additional optional sub-categorisation of geographical area, so that councils can take account of differences in access to, demand for and cost of providing council services across the farmland ratepayer base. This will give councils more flexibility to target the costs of providing services within the farmland category if desired.

The Draft Submission states support by Council with some suggestions for improving criteria for this category to assist owners and councils with determining eligibility and to reduce court action.
f) Reducing the time-frame when a property can be sold to recover unpaid rates from 5 to 3 years.

Existing legislation allows councils to sell land for unpaid rates after three years (if it vacant land) or after five years if it is non-vacant land. IPART proposes to allow councils to align this so that all land can be sold after three years.

This will align the time-frames with those of other states and reduce costs and delays in recovering outstanding rates.

The Draft Submission states support by Council.

g) Removing postponement of rates to encourage urban development

The intention of existing postponement of rates legislation is to give property owners some rates relief where their property’s value has significantly increased due to zoning changes which allow subdivision, but they continue to occupy the property solely for residential purposes. The use of land values for assessing rates assumes that a property is used at its highest and best use and owners of these properties were paying inflated rates as if they had been developed.

Penrith City Council currently has six properties with postponed rates. IPART has considered the NSW State Government’s agenda of promoting urban renewal and development and have therefore determined that postponement goes against this Policy by allowing owners incentives to not develop the land.

Under a CIV, an undeveloped property will be valued according to its existing use and level of development and therefore these owners’ rates assessments will be lower (than if it was developed). Basic modelling indicates that if Council adopts a Base Rate that they may pay slightly less than what they are paying now (even with their postponed portion deducted), so current owners should not be negatively impacted.

The intention of IPART’s recommendation to encourage development may not eventuate for these properties due to the rates amounts lowering, however Council will benefit from not having to write off some postponed amounts. Council writes off around $60,000 per annum in postponed rates and interest charges with only the last five years of postponed rates and interest charges payable by the owner when the property is developed (every year Council writes off postponed rates and interest from six years prior).

The only issue for these owners if the postponement of rates is removed, is what will happen to the postponed amount for property owners and Council. This has not been explained in IPART’s recommendation. The Draft Submission states partial support by Council, but only if there are transitional arrangements to protect owners with current postponed rates.

Recommendations that have already been ruled out by the NSW Government

Despite recommendations from both the Independent Local Government Review Panel and IPART, the NSW Government has ruled out these two recommendations as they feel that these changes would have adverse impacts on vulnerable community members. Whilst they have been ruled out, it is recommended that Council still responds to the recommendations by including responses to these items as a general comment on the feedback form, as not bringing in these changes is adversely impacting our ratepayers:

a) Removing some exemptions from rates where the property is used for residential or commercial purposes. (Current exemptions for affordable housing operators and properties owned by Sydney Water for water supply services are likely to continue).
b) Introducing a pensioner deferment scheme operated by the NSW Government and allowing pensioners the choice of a $250 rebate or deferring up to $1,000 per year. (The existing pension rebate scheme (55% State/45% Council funded) will likely remain).

a) **Exemption from rates:**
IPART made a recommendation to remove some exemption from rates where a property is used for either residential or commercial purposes, irrespective of who is the owner. This would be for properties owned and used by organisations such as affordable housing owners who are accessing exemptions mandated under the charity provisions. Rates for these properties are effectively being subsidised by Penrith City Council ratepayers, despite ratepayers and Penrith City Council not getting any direct benefit from these properties being located within the LGA. Under the existing legislation, councils with high proportions of these kinds of properties are adversely impacted, with councils in lower socio economic areas mainly impacted.

Under IPART’s recommendations, these properties would change to being rateable, however Council would not profit from rates for these properties as the properties would come into the rates base and reduce the amount of rates payable by other property owners.

Penrith City Council currently has around 230 properties that are exempt from rates but would be rateable under IPART’s recommended changes for affordable housing organisations, with around $330,000 worth of exemptions (based on a residential rate). These numbers will likely increase each year as these affordable housing properties are continually being developed under State housing policies.

They have also recommended that properties owned by Sydney Water and used for water supply services to no longer be entitled to an exemption. These properties are estimated to receive around $50,000 in exemptions each year.

IPART have also recommended other properties be liable for rates also such as university housing, however the value of these exemptions are unable to be ascertained as the university lots are not separately valued.

Whilst most of the recommendations relate to removing some exemptions, it has also proposed adding exemptions for private hospitals, in line with the exemption granted to public hospitals. The Nepean Private Hospital currently pays around $30,000 per annum in rates. In our submission to IPART’s Draft Report in 2016, Council supported the exemption for private hospitals on the basis that other exemptions would be removed. It is proposed that Council should no longer support additional exemptions if the Government does not remove the other exemptions.

It is recommended that Council strongly supports IPART’s recommendations to remove the exemptions on the basis that the properties are of benefit to the State and not the Penrith LGA directly, and therefore funding for the continuing operations of these organisations should be provided from State revenue and not by Penrith City Council ratepayers.

b) **Pension Rebates**
In their draft report, IPART proposed three different options for providing pension rebates including (1) continuing with the current rebate and funding provisions (55% State/45% councils), (2) continuing with the current rebate but 100% funded by the NSW State Government, and (3) introducing a rates deferral scheme for pensioners funded by the NSW Government. The Final Report removed the recommendation for the existing rebate to be fully funded by the State Government, but the other two were retained. The NSW
Government has strongly rejected changing from the existing pension rebate scheme, thereby ruling out the deferral scheme. It is important to point out that IPART clearly stated that the current scheme is inequitable and unsustainable and therefore Council should still support changes to the pension rebate scheme.

IPART proposed that pensioners be given the option of choosing between two rebate schemes:

1) $250 annual rebate funded between the NSW Government and councils under the existing 55%/45% scheme respectively. Note: The Federal Government ceased its 5% funding contribution towards the rebate in 2014 and the NSW State Government increased its funding from 50% to 55% to make up the shortfall. Current legislation only mandates that the NSW Government fund 50% of the rebates and Council could become liable to higher contributions if the additional 5% support is withdrawn.

2) A deferral of up to $1,000 per year where the deferred amount would be payable to councils by the NSW Government and the pensioner would pay back the deferred rates to the government (plus interest charges) when the property is sold in the future.

In its Report, IPART provided many reasons why the existing pension rebate scheme was not an adequate mechanism including:

- It is contrary to vertical equity principles where households with higher net wealth have a subsidy funded by other households with less net wealth (older persons including pensioners have higher net wealth than persons in younger households).
- It provides no assistance to pensioners who rent. Pensioners who rent generally have lower wealth and income than pensioners who own property and are paying higher indirect costs through their rent.
- Pensioner rebates are funded within the council area where the pensioners own properties which are mainly in areas with generally lower socioeconomic means. The current scheme is becoming unsustainable as it is imposing additional costs on those least able to bear such costs.

Presently, Penrith City Council provides rebates to around 10,000 properties annually for around $2.5 million in total rebates, with Council subsidising $1.125 million. This council subsidy amounts to around $14 per rateable property. This amount would differ by Council area with the amount payable depending on the proportion of pensioner owners and not the means of the ratepayers and council area themselves.

Whilst the NSW Government has ruled out changes on the basis that changes would impact vulnerable community members, IPART’s findings were that the existing scheme is already adversely impacting vulnerable communities. Although the Feedback form does not allow a comment, it is expected that a comment will be made at the “general comment” section at the end of the feedback form. It is intended that Council will reiterate previous responses in relation to pensioner concessions by asking for a rebate scheme fully funded by the Government and indexed each year.

Other recommended changes:

A summary of the other IPART recommendations are:

- Non-metropolitan councils can use unimproved or capital improved values.
- There will be a gradual transition to CIV when it is operational and there will be a 10% cap on rates increases per year during the transition. No details have been
given as to how this would be implemented.

- Rates growth each year above the rate peg to be determined according to increases in capital value from supplementary valuations provided during the year, similar to current rates growth calculations.
- The NSW Government should fund the upfront costs of establishing a CIV database.
- Allowing a new special rate for infrastructure projects where the project is to be shared with other levels of government.
- Allowing councils up to 10 years to catch up shortfalls in rates income (presently 2 years), particularly where councils under-levy due to drought or other economic factors.
- Removal of exemptions that don’t apply to Penrith City Council e.g. land vested in the Sydney Cricket & Sports Ground Trust.
- Councils to report the value of exemptions in the Annual Report.
- A new rating category of environmental land for categorisation of land subject to a State conservation agreement.
- Allowance of a vacant land sub-category for residential, business and mining land.
- Councils can choose the default rating category (presently business is the default category).
- Allowing a discount to ratepayers that elect to receive notices electronically.
- Allowing councils to buy valuations from private valuers.

How the proposed recommendations may benefit rural property owners

- Only Base Rate or Ad valorem only rate structures would be allowed, with Minimum Rate structures to be abolished. Previous rates modelling under the Unimproved Land Value method show that Base Rates aren’t workable for Council due to the lowering of rates for properties currently on a minimum rate. As strata apartments and townhouses will be assessed on their capital value under the new regime, the discounts to the lower valued properties will not be as significant, and therefore the impost on mid-ranged properties will not be as significant. Higher valued properties including rural properties should see discounts under a Base Rate.
- Proposed new sub-categorisation changes would remove current restrictions and allow Council to sub-categorise by separate towns or villages or by residential area. This would allow councils to sub-categorise by urban vs rural areas and set differential rates for rural areas.
- Due to the use of Capital Improved Values, Rural property owners with older or smaller dwellings may have rates bills which are lower than neighbours with bigger and newer houses and therefore the rates bill will better reflect their ability to pay.

Next Steps

The NSW Government has not indicated what the timeline will be for implementation of any of the recommendations but have said that they intend to carry out widespread consultation with residents, council staff, councillors, peak bodies and other key stakeholders before they finalise their response.

Conclusion

The IPART Final Report recommendations if implemented, give Council greater flexibility to be able to respond to the needs of the community whilst at the same time ensuring that the costs of delivering those needs are fairly distributed among ratepayers. It is recommended that Council support or partially support the proposed changes.
The recommendations will not reduce Council’s income but some ratepayers will see some rates increases or decreases when the proposed changes are phased in.

The Draft Submission to the Final Report is included as an attachment. The due date to lodge the Submission is 13 September 2019.

**RECOMMENDATION**

That:

1. The information contained in the report on Local Government Rating Review - IPART Final Report be received.
2. Council send the formal submission to the Office of Local Government in response to IPART’s recommendations.

**ATTACHMENTS/APPENDICES**

1. Draft Submission to NSW Government   11 Pages   Attachments Included
Organisational Performance and Financial Review - June 2019

Compiled by: Neil Farquharson, Financial Services Manager
Geraldine Brown, Strategic Finance Coordinator
Craig Shepherd, Corporate Reporting Coordinator

Authorised by: Andrew Moore, Director - Corporate Services

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We have confidence in our Council</th>
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<tr>
<td>Strategy</td>
<td>Manage our money and our assets to be sustainable now and into the future</td>
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<tr>
<td>Service Activity</td>
<td>Support financial sustainability through financial planning and budget management</td>
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Executive Summary

This report outlines Council’s progress towards implementing its four-year Delivery Program 2017-21 and annual Operational Plan 2018-19, and focuses on the period of 1 January to 30 June 2019. The report should be read in conjunction with the separate enclosure Organisational Performance Report – June 2019, which records significant Variations, Reserve movements, proposed Revotes, Contracts, Consultancies and Legal Expenses, Cash and Investments position, Income and Expenses by Program and our progress in completing the organisation's Operating and Capital projects for the final quarter of 2018-19.

At 30 June 2019, 82% of Council’s 293 projects, and 84% of Council’s 83 actions were ‘on target’ or ‘completed’.

Council projected a balanced Budget in the adoption of the original 2018-19 Operational Plan. The actual cumulative result for the year as at June 2019 is the achievement of a $258,185 surplus which is proposed to be transferred to the Financial Management Reserve to help provide for any variation to assumptions in the 2019-20 Operational Plan. If endorsed then this would result in a balanced Budget position for 2018-19.

All actual figures are subject to end-of-year adjustment, external audit checking and confirmation. Once finalised the 2018-19 Financial Statements will be presented to the Council on 23 September 2019 and will include a detailed explanation of Council’s audited financial position.

This report recommends that the Organisational Performance Report – June 2019 is received and that the revised budget estimates identified in the report and detailed in the Organisational Performance Report – June 2019 be adopted.

Organisational Performance Summary

The Organisational Performance Report provides information on Council’s progress, achievements and challenges for the six-month period between 1 January 2019 to 30 June 2019. At 30 June 2019:

- all 132 service activities were on target
- 84% of 83 actions
- 78% of 149 capital projects
• 87% of 144 operating projects were ‘on target’ or ‘completed’

Table 1 provides a performance summary, which overall demonstrates that Council is successfully delivering its services and programs.

<table>
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<th>Completed</th>
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<td>%</td>
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<td>Service Activities</td>
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<td>43%</td>
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<td>167</td>
<td>45%</td>
<td>144</td>
<td>38%</td>
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</table>

Organisational Highlights

Council’s programs and services delivered a number of significant achievements during the past six months. These include:

• $5.5bn in funding for North South Rail Link and significant grant funding for key recreation projects.
• Completed the new North St carpark creating an additional 230 car spaces.
• Our annual report won gold in the Australasian Reporting Awards for the fourth year running
• Hosting a wide range of events that injected $27 million into our local economy and brought 10s of thousands of visitors to Penrith. This includes the Sydney International Whitewater Festival, Rowing NSW State Championships

Financial Position Summary

This report covers the final quarter of the 2018-19 financial year. Details of significant Variations, Reserve Movements and the status of Council’s Operating and Capital Projects compared to Budget are included in this document.

Council projected a balanced Budget in the adoption of the original 2018-19 Operational Plan. The actual cumulative result for the year as at June 2019 after allowing for proposed Reserve allocations, including the allocation of the small surplus to the Financial Management Reserve, is the achievement of a balanced Budget position.

During the final quarter of 2018-19 the variations to Budget continued to be mainly positive including savings in Emergency Services Management ($281,810), additional Rates income ($202,968), and savings on employee costs after end of year adjustments to reflect the movement in ELE ($1.1m). These positive variations were partially offset by additional expenditure on Field Based and Passive Recreation ($789,474), Building Maintenance ($732,950), Security Operations ($346,789), and Drainage Maintenance ($255,590).

The balance of the 2018-19 end of year surplus ($258,185) is proposed to be transferred to Reserve. This allocation provides capacity to respond to any current and emerging priorities, including some of the priority resource requests.
This final review for 2018-19 highlights the strengthening financial sustainability that underpinned Council's Fit for the Future submission and has been foreshadowed in the Long Term Financial Plan in recent years. Continued commitment to the strategies endorsed by the Financial Capacity Review and the 2016-17 Special Rate Variation (SRV) will continue to reinforce Council's financial sustainability and Regional City role.

Additionally, a total of $8.1m of Capital and Operating Project revotes are proposed within this June 2019 Quarter Review, as all works have not been completed in the 2018-19 financial year. Further details on proposed major variations and revotes are provided later in this report and in the Organisational Performance Report – June 2019.

This report recommends that the revised Budget estimates as at 30 June 2019, including revotes, identified in this report and detailed in the separate enclosure Organisational Performance Report – June 2019 be adopted.

Financial Position for the June 2019 Quarter

The financial position of Council for the quarter is expressed by providing information in compliance with Quarterly Budget Review Statement (QBRS) requirements on:

- Budget position (whether balanced/surplus/deficit)
- Significant variations
- Identified revotes
- Funding summary
- Reserve movements for the quarter
- Capital and Operating Budget Projects list for the quarter
- Key performance indicators
- Income and expenses
- Income and expenses by program
- Capital budget
- Cash and investments
- Contracts and other expenses
- Consultancy and legal expenses.

Budget Position

<table>
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<tr>
<td>September 2018 Quarter Variations Adopted by Council</td>
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<tr>
<td>December 2018 Quarter Variations Adopted by Council</td>
<td>109</td>
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<tr>
<td>March 2019 Quarter Variations Adopted by Council</td>
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<tr>
<td>June 2019 Quarter Review Proposed Variations</td>
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<tr>
<td>Less: June Review Proposed Allocation to Reserve from Surplus</td>
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</tr>
<tr>
<td>Revised Budget Position Surplus/(Deficit) as at 30 June 2019</td>
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</tr>
</tbody>
</table>

This review recommends a number of both favourable and unfavourable adjustments to the adopted Budget for 2018-19. Council has essentially managed its finances to achieve a $258,185 favourable Budget surplus for 2018-19 (after proposed June Review variations).
This report recommends Council allocate this end of year surplus balance into a Reserve to provide Council with the capacity to respond to emerging priorities in 2019-20 onwards. If these proposals are endorsed by Council a balanced budget result will be achieved in 2018-19.

Commentary is provided below on some of the more significant variations in the June Quarterly Review (F= Favourable, U= Unfavourable, A= Allocation). Further details of all proposed variations impacting the Budget position, variations with no impact on available funds, revotes, and reserve movements are detailed in the Organisational Performance Report – June 2019.

Proposed Variations impacting the Budget:

**Net Employee Costs- $1,115,060 F (1%)**
During the first three quarters of the year salary savings of $532,500 were identified and retained in the Employee cost budget to offset any additional costs and assist in year-end balancing of this expenditure area. In the final quarter, salary savings (e.g. from delays in filling vacancies) were combined with the provision for retirement/resignations, and the movement in ELE entitlements calculated as part of the end of year process resulting in a $1,115,060 net favourable impact on employee costs.

**Field Based and Passive Recreation $789,474 U (32%)**
Council has continued to proactively manage asbestos within the City. With an increase in the awareness of asbestos and its health impacts, Council has had a significant increase in the number of reported asbestos related incidents. To ensure that Council meets SafeWork NSW and Environment Protection Authority requirements, all these matters have been attended to by licensed asbestos contractors with the asbestos being disposed of at lawful waste facilities. In addition, Council has undertaken a number of remediation projects to ensure that Council's assets are safe for our workers and the community. Some examples of remediation projects include Eileen Cammack Reserve, South Penrith; William Street, Werrington; Brisbane street Playground, Oxley Park.

**Building Maintenance $732,950 U (30%)**
A significant amount of buildings maintenance work (including minor unplanned mechanical plant replacement work) has been carried out throughout the year at various neighbourhood centre facilities, Kingswood Depot, Queen Street centre, and various childcare centres. Such works include air-conditioning system replacements and structural building rectification work.

These assets were not included in the asset renewal program, however were considered essential to ensure the ongoing operation of the facilities. A more proactive maintenance approach that will link in with the Building Assets Renewal Program is being developed with the aim of reducing the overall cost of maintenance of all building assets.

**Security Operations $346,789 U (94%)**
Additional patrols throughout the LGA and the provision of 24/7 security at Judges Car Park has had a significant impact on unscheduled expenditure. A more permanent solution has been installed (mesh fencing). However, a security presence is still required at the request of local businesses.

**Drainage Maintenance $255,590 U (63%)**
A specialised contractor was required for the removal and disposal of waste along a 150-metre length of open drain, with a large siltation pond, at Park Avenue from Rail Corridor to Victoria Street in Kingswood. Due to development works upstream, additional maintenance was required over a 3-month period.
Gross pollutant traps (GPTs) along Irwin Street, Werrington and Racecourse Road, South Penrith required major clean-outs as they were retaining water and significant amounts of pollutants. Additional clean-outs on top of regular scheduled maintenance, were required and removed just under 50 tonnes of rubbish.

**Transfer to Reserve - $258,185 A**

The development of the annual Budget each year requires a number of assumptions to be made in relation to both expenditure and income that are dependent on factors that are outside Council’s control. To safeguard against movements in these assumptions and forecasts it is proposed that the balance of the available 2018-19 end of year $258,185 surplus be transferred to Reserve. In addition, this allocation will provide capacity to respond to some current and emerging priorities, including some of the priority resource requests. The use of these reserve funds will be reported to the Council.

**Other variations with no impact on Available Funds and Proposed Revotes**

A number of other variations, proposed as part of this review, do not have an impact on the available funds. Details of these adjustments are provided in the separate enclosure *Organisational Performance Report – June 2019*.

In addition to these adjustments, a total of $8.1m of planned Operating and Capital projects are proposed for revote this June 2019 quarter. The total value of revotes for the year is $19.3m (including the proposed June Quarter revotes), compared to $26.4m for the same period in 2017-18. The most significant revotes in 2018-19 include Building Asset Renewal, Regatta Park Stage 1, Outdoor Mobility Implementation and City Centre Review and Traffic Study. A full list of revotes is included in the *Organisational Performance Report – June 2019*.

**Conclusion**

This report, and the more detailed *Organisational Performance Report – June 2019*, demonstrates that Council has made significant progress over the past six months. The June 2019 Review indicates that all services have met Council’s challenging annual program. The *Organisational Performance Report – June 2019* indicates that the performance of Council’s Capital and Operating projects are on track to meet Council’s challenging annual program.

The pre-audit end of year result is an excellent outcome and Council’s financial position remains sound with a surplus achieved in 2018-19 that has allowed Council the ability to transfer funds into Reserve for current and emerging priorities, resulting in a balanced position for June 2019. This Review and the proposed allocations continue to demonstrate Council’s commitment to strong financial management.

The *Organisational Performance Report – June 2019* will be placed on Council’s website and will be available in hard copy on request.

**RECOMMENDATION**

That:

1. The information contained in the report on Organisational Performance and Financial Review - June 2019 be received.
2. The *Organisational Performance and Financial Review - June 2019* as at 30 June 2019, including the revised estimates outlined in this report, and
detailed in *the Organisational Performance Report*, be adopted.


**ATTACHMENTS/APPENDICES**

There are no attachments for this report.
14 Regional Strategic Alliance

Compiled by: Adam Beggs, Governance Coordinator
Authorised by: Stephen Britten, Chief Governance Officer

| Outcome | We have confidence in our Council |
| Strategy | Be open and fair in our decisions and our dealings with people |
| Service Activity | Promote ethical behaviour through awareness and advice and manage investigations of alleged corruption, maladministration or breaches of the Code of Conduct |

Executive Summary

The Regional Strategic Alliance (RSA) Board at its meeting of 7 August 2019 resolved that the RSA Management Agreement between Penrith City Council, Blue Mountains City Council and Hawkesbury Council be terminated within 3 months. This report seeks agreement to the termination of the RSA Management Agreement as it is considered that Council resources can now be better served through our membership of the Western Sydney City Deal.

Background

The Independent Local Government Review Panel Report ‘Revitalising Local Government’ (October 2013), identified elements that the Panel regarded as essential to effective local government reform. The need for stronger and more effective regional groupings of councils was a consistent theme of this and other reform reports.

Stronger regional alliances are seen as vital to achieving long-term sustainability of local government and to ensure that local government is a more effective partner in regional planning with State and Commonwealth Government. As a result, Penrith City Council, Blue Mountains City Council and Hawkesbury City Council commenced dialogue with regard to forming a strategic alliance that would provide opportunities to strengthen ability to deliver on key regional priorities.

In September 2014 a Working Party that included the Mayor, Deputy Mayor and General Manager from each Council was established to oversee and progress the development of a joint proposal. In April 2015 a Regional Strategic Alliance Co-operation & Management Agreement between Penrith, Blue Mountains and Hawkesbury City Councils was formally established to progress the establishment of a Regional Strategic Alliance.

The RSA Management Agreement between the three councils was entered into on 21 March 2016. The RSA was established to work towards shared outcomes that benefitted the region between the three councils.

The RSA formed prior to the emergence of the Western Sydney City Deal (City Deal) and became a significant focus for each of the three council’s in working on a number of priority action areas that would benefit the region and each council.

The Regional Strategic Alliance

The RSA was innovative and ambitious when originally established and despite some challenges, including resourcing, it has provided positive outcomes including co-operation
and positive regional outcomes around tourism, auditing, procurement, waste management and asset management.

The initial objectives of the RSA were to:

- Optimise State and regional planning within the region;
- Strengthen advocacy and funding for the region;
- Formalise and strengthen the organisational effectiveness of each Council;
- Maximise opportunities for service delivery and innovation (including exploring the provision of shared services) within each local government area;
- Create and promote advantages and relevance of the region to industry, State and Commonwealth Governments and internationally bodies or companies;
- Consideration and reviews of the government structures of each Council; and
- Achieve such other objectives as the Councils determine from time to time should be adopted for the RSA.

The RSA has strengthened working relationships and significantly increased collaboration between the three councils, allowed for joint and holistic consideration of regional issues and resulted in extensive networking opportunities for staff and councillors. It has also been particularly successful in attracting significant funding from Destination NSW for regional tourism and better sharing of knowledge.

Significantly, a new and more extensive regional alliance has now impacted directly on the Penrith, Blue Mountains and Hawkesbury RSA, namely the Western Sydney City Deal.

**Western Sydney City Deal**

The Western Sydney City Deal was signed on 4 March 2018 and has presented a fundamental opportunity to facilitate the transformation of Western Sydney. It brings together eight Western Sydney Councils into a strategic alliance including the cities of Penrith, Blue Mountains, Hawkesbury, Wollondilly, Camden, Campbelltown, Liverpool and Fairfield.

Over the past year City Deal governance arrangements have commenced on a number of work programs including significant infrastructure projects such as North South Rail.

Councils have continued to be represented by their respective Mayors, General Managers and Senior Officers (Lead Officers) in discussions with the Commonwealth and NSW State Governments. The Councils have also met with each other on a regular basis to put their local perspective as well as working cooperatively on issues that impact the Western Parkland City region.

There are a number of Working Groups established to work on some of the 38 commitments in the City Deal including:

- North South Rail Land Use group
- Communications & Engagement Sub Committee
- Western Sydney Health Alliance Steering Committee
- Collaborate Steering Committee and working group
- Western Sydney Industry Attraction Office Working Group
- Planning Partnership
Future of the RSA – Proposed Dissolution

At its 7 August Board meeting the RSA considered its future and in particular weighed up the impact of the now well established Western Sydney City Deal strategic alliance.

The Board found that despite the significant achievements of the RSA to date, there is a strong argument that it is not effective or efficient for the RSA Councils to be participating in both the RSA and City Deal strategic alliances simultaneously. Rather that it would be more cost effective and productive for the RSA to be dissolved and for energy to focus on the City Deal alliance. This however, would not stop the three RSA councils from continuing to work together on key initiatives and projects of regional benefit.

The RSA Board therefore resolved at its 7 August Board Meeting relative to “Item 5: RSA Future” that:

“1. In recognizing that processes associated with the Western Sydney City Deal have generally overtaken the need for the Regional Strategic Alliance, that the RSA Board recommends to the three member Councils that the Regional Strategic Alliance be dissolved within three months of the date of this Board Meeting.

2. That the General Managers of the three Councils work together to confirm arrangements for resolving outstanding administration and financial matters.

3. That recommendations for the dissolution of the RSA, including arrangements required to resolve all administrative and financial matters upon the dissolution of the RSA, be considered by each member Council at the ordinary meeting of that Council to be held in August or September 2019.

4. That the General Managers work together to identify ongoing projects and activities for continuation, notably in regional tourism, and the mechanisms that will enable this to occur.”

Regional Tourism

In considering the cessation of the RSA, the Board expressed a strong desire to continue joint work on key initiatives and projects where beneficial, notably in supporting the regional tourism agenda. There is a clear rational for the three local governments to continue this work, primarily as the City Deal area cuts across two Destination networks (Destination Sydney Surrounds North and South, as established by the state government), the RSA has budget for the current financial year to enable this.

Key deliverables for the regional tourism office to date have included:

- Regional Cooperative Marketing Campaign results prepared by DNSW. These results have been presented to Penrith City Council, Blue Mountains City Council Executive, Hawkesbury City Council and Blue Mountains Tourism. The results were very positive and showed great growth and awareness for the region during the marketing campaign;
- Partially grant funded project from the Destination Sydney Surround North Network. The Penrith element of the grant and matched RSA funding was used to create digital assets particularly around the culture of Penrith and will be used in their current campaign;
- Experience Trail project was completed. The partially funded project from the Destination Sydney Surrounds North Network developed three experience drive trails.
across the region for digital and printed purposes to be used for the three councils and in future marketing campaigns. This project was developed in conjunction with identified stakeholders and consultation with stakeholders; and.

As a result, it is proposed to retain some capacity and identify a number of jointly agreed projects for delivery. Further, given that the RSA board will no longer exist, it is proposed to manage delivery of a regional tourism agenda through collaboration on well-defined projects. A review of progress and future directions will be considered by each general manager with a view to having some structure around these arrangements.

The RSA has retained funds of circa $180k. It is proposed that the General Managers from each council will further meet to discuss the allocation of these funds and those in the current budget with details finalised and provided through the next quarterly review.

Conclusion
The RSA has recommended that the RSA Management Agreement between Penrith City Council, Hawkesbury Council and Blue Mountains City Council be dissolved within 3 months. This report seeks agreement to the dissolution of the RSA Management Agreement and agreement to continue with a regional tourism program to deliver a range of priority projects.

RECOMMENDATION
That:

1. The information contained in the report on Regional Strategic Alliance be received.

2. Council dissolve the Regional Strategic Alliance between Penrith, Blue Mountains and Hawkesbury City Councils in accordance with the RSA Board Meeting recommendations detailed in the report.

3. Council continue to engage with the other Councils to identify ongoing projects and activities for cooperation such as regional tourism.

ATTACHMENTS/APPENDICES
There are no attachments for this report.
15 Summary of Investments & Banking for the Period 1 July 2019 to 31 July 2019

Compiled by: Cheryl Freeburn, Operational Finance Coordinator
Authorised by: Neil Farquharson, Financial Services Manager

<table>
<thead>
<tr>
<th>Outcome</th>
<th>We have confidence in our Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>Manage our money and our assets to be sustainable now and into the future</td>
</tr>
<tr>
<td>Service Activity</td>
<td>Provide accurate information to Council and the community on council’s financial activities</td>
</tr>
</tbody>
</table>

Executive Summary

This report on the Summary of Investments & Banking for July 2019 is submitted for the purpose of financial accountability and to satisfy the investment reporting requirements of the Local Government (General) Regulation 2005 (clause 212), the Local Government Act 1993 (Section 625) and the Council’s Investment Policy.

The report certifies that the Council investments comply with the forms of investment made by order of the Minister under section 625(2) of the Local Government Act 1993. The current Ministerial Order was issued under Council Circular 11-01 on 17 February 2011.

The report provides a summary of investments for the period 1 July 2019 to 31 July 2019 and a reconciliation of invested funds as at 31 July 2019.

The investment returns versus the benchmark as a percentage for July 2019 are:

- Council portfolio current yield (including FRNs) 2.31%
- 90 day Bank Bill Swap rate (Benchmark) 1.11%

The report recommends that the information contained in the report be received.

Background

Attached to this report is a Summary of Investments including Economic Commentary for July 2019, Historical Investment Performance analysis tables and charts, a reconciliation of Invested Funds for July 2019 and various Investment Summary and Investment Portfolio analysis tables and charts.

CERTIFICATE OF RESPONSIBLE ACCOUNTING OFFICER

I hereby certify the following:

1. All investments have been made in accordance with Section 625 of the Local Government Act 1993, relevant regulations and Council’s Investment Policy.

2. Council’s Cash Book and Bank Statements have been reconciled as at 31 July 2019.
Andrew Moore  
*Responsible Accounting Officer*

**RECOMMENDATION**

That:

1. The information contained in the report on Summary of Investments & Banking for the Period 1 July 2019 to 31 July 2019 be received.

2. The certificate of the Responsible Accounting Officer and Summary of Investments and Performance for the period 1 July 2019 to 31 July 2019 be noted and accepted.

3. The graphical investment analysis as at 31 July 2019 be noted.

**ATTACHMENTS/APPENDICES**

1. Investments and Banking July 2019  6 Pages  Appendix
Commentary

The Reserve Bank of Australia (RBA) met on 6 August 2019 and left the Official Cash Rate unchanged at 1.00%. Prior to this the RBA had lowered the cash rate by 25 basis points two months in a row, after not having changed the Official Cash Rate since the meeting held on 3 August 2016. This easing of monetary policy will support employment growth and provide greater confidence that inflation will be consistent with the medium-term target.

Long-term government bond yields have declined further and are at record lows in a number of countries, including Australia. Bank funding costs in Australia have also declined, with money-market spreads having fully reversed the increases that took place last year. Borrowing rates for both businesses and households are at historically low levels. The Australian dollar is at the low end of its narrow range of recent times.

Over the year to the June quarter, inflation was 1.6 per cent in both headline and underlying terms. Employment growth has continued to be strong. Labour force participation is at a record level, the vacancy rate remains high and there are reports of skills shortages in some areas. There has, however, been little inroad into the spare capacity in the labour market recently, with the unemployment rate remained at 5.2 per cent.

Council’s portfolio once again outperformed the 90 Day Bank Bill Swap Rate (BBSW) benchmark during July. The 90 Day Bank Bill Swap Rate has decreased by 0.96% between January and July, which is in line with current rates being offered for term deposits. Investments will continue to be monitored closely to ensure returns are maximised as opportunities become available.

The investment returns versus the benchmark for July are:

- Council portfolio current yield (including FRNs): 2.31%
- 90-day Bank Bill Swap Rate (Benchmark): 1.11%
Table 1

<table>
<thead>
<tr>
<th></th>
<th>Actual Portfolio</th>
<th>Benchmark (BBSW)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Portfolio Yield (including FRNs)</td>
<td>2.31%</td>
<td>1.11%</td>
</tr>
<tr>
<td>Past 12 Month Portfolio Performance</td>
<td>2.64%</td>
<td>1.77%</td>
</tr>
<tr>
<td>Portfolio Return for the Period</td>
<td>0.19%</td>
<td>0.09%</td>
</tr>
</tbody>
</table>

Portfolio Yield (Actual Versus Benchmark)
The weighted average income return on investments for the 12 months to July 2019 was 2.64%. This graph tracks performance over time and shows that the yield was between 2.31% and 2.74% for the past year, well above the BBSW over the same period. Weighted yield for July has been dropping due to current term deposits invested at lower rates of between 1.80% and 2.76%.

Graph 1

Annual Portfolio (Actual)
This graph shows the value of invested funds for the last year.

Graph 1.1
Penrith City Council
Investment Summary by Asset Group and Monthly Movement

Table 1.1

<table>
<thead>
<tr>
<th>Asset Group</th>
<th>Closing Value (Face Value) 30 June 2019 $</th>
<th>Closing Value (Face Value) 31 July 2019 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Cash on Call Group (excl bank balance)</td>
<td>3,326,066</td>
<td>10,904,439</td>
</tr>
<tr>
<td>Term Deposit Group</td>
<td>142,100,000</td>
<td>137,500,000</td>
</tr>
<tr>
<td>Floating Rate Notes</td>
<td>19,500,000</td>
<td>18,500,000</td>
</tr>
<tr>
<td>Mortgage Backed Securities*</td>
<td>2,171,390</td>
<td>2,171,390</td>
</tr>
<tr>
<td></td>
<td>167,097,456</td>
<td>169,075,829</td>
</tr>
<tr>
<td>General Fund Bank Balance</td>
<td>1,176,522</td>
<td>920,831</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>168,273,978</strong></td>
<td><strong>169,996,660</strong></td>
</tr>
</tbody>
</table>

*MBS Purchased in 2006/2007 prior to the current Ministerial Investment Order

**JULY 2019 INVESTMENTS % ALLOCATION BY ASSET GROUP**

Graph 1.2

- Term Investment Group, 80.9%
- General Fund Bank Balance, 0.5%
- Floating Rate Note Investment Group, 10.9%
- Mortgage Backed Securities, 1.3%
- Current Cash on Call Group (excl bank balance), 6.4%
Ordinary Meeting
Appendix 1 - Investments and Banking July 2019

Penrith City Council

Reconciliation of Invested Funds and Monthly Movement

Table 1.2

<table>
<thead>
<tr>
<th>Represented by:</th>
<th>Period Ending 30 June 2019 $</th>
<th>Period Ending 31 July 2019 $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Externally Restricted Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Section 7.11 Developer Contributions</td>
<td>35,450,513</td>
<td>37,413,724</td>
</tr>
<tr>
<td>Restricted Contributions for Works</td>
<td>8,014,258</td>
<td>9,373,547</td>
</tr>
<tr>
<td>Unexpended Grants*</td>
<td>2,916,460</td>
<td>-543,077</td>
</tr>
<tr>
<td>Unexpended Loan Funds</td>
<td>5,972,824</td>
<td>5,899,206</td>
</tr>
<tr>
<td>Other Externally Restricted</td>
<td>17,789,968</td>
<td>20,233,840</td>
</tr>
<tr>
<td>Total</td>
<td>70,144,023</td>
<td>72,377,242</td>
</tr>
<tr>
<td>Internal Reserves</td>
<td>84,137,386</td>
<td>83,729,672</td>
</tr>
<tr>
<td>Security Bonds and Deposits (net)**</td>
<td>12,229,133</td>
<td>9,831,481</td>
</tr>
<tr>
<td>Total</td>
<td>96,366,519</td>
<td>93,561,053</td>
</tr>
<tr>
<td>Unrestricted Invested Funds</td>
<td>1,763,436</td>
<td>4,068,365</td>
</tr>
<tr>
<td>Total Invested Funds</td>
<td>168,273,978</td>
<td>169,996,660</td>
</tr>
</tbody>
</table>

*Balance may be in deficit when funds are spent in advance of grant payment date to Council.
**Figure net of $12,463,298 Refundable bonds received less $2,631,607 Refundable bonds payable by Council.

Graph 1.3

JULY 2019 INVESTMENTS % ALLOCATION BY CASH RESERVE TYPE
### Investment Summary

(Graphed to reflect fund ratings as % of portfolio)

<table>
<thead>
<tr>
<th>Credit Exposure</th>
<th>Bank/Financial Institution</th>
<th>$ Utilised</th>
<th>% Portfolio</th>
<th>% Policy Maximum</th>
</tr>
</thead>
<tbody>
<tr>
<td>Short Term</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>A-1+</td>
<td>CBA, NAB, Bankwest, Westpac, TCorp</td>
<td>116,404,439</td>
<td>68.85%</td>
<td>100% (40% per institution)</td>
</tr>
<tr>
<td>A-1</td>
<td>Macquarie Bank, Suncorp Bank</td>
<td>32,000,000</td>
<td>18.93%</td>
<td>60% (25% per institution)</td>
</tr>
<tr>
<td>Long Term</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>AA-</td>
<td>Deposit Plus Flexible Security (CBA)</td>
<td>5,000,000</td>
<td>2.96%</td>
<td>100% (40% per institution)</td>
</tr>
<tr>
<td>A-</td>
<td>Mortgage Backed Securities (Barclays Capital)</td>
<td>2,171,390</td>
<td>1.28%</td>
<td>*0%</td>
</tr>
<tr>
<td>AA-</td>
<td>Floating Rate Note (CBA)</td>
<td>4,000,000</td>
<td>2.37%</td>
<td>100% (40% per institution)</td>
</tr>
<tr>
<td>AA-</td>
<td>Floating Rate Note (ANZ)</td>
<td>1,000,000</td>
<td>0.59%</td>
<td>100% (40% per institution)</td>
</tr>
<tr>
<td>AA-</td>
<td>Floating Rate Bonds (NAB)</td>
<td>1,000,000</td>
<td>0.59%</td>
<td>100% (40% per institution)</td>
</tr>
<tr>
<td>A+</td>
<td>Floating Rate Note (Suncorp Metway)</td>
<td>3,000,000</td>
<td>1.77%</td>
<td>60% (25% per institution)</td>
</tr>
<tr>
<td>BBB+</td>
<td>Floating Rate Note (Bank of Queensland)</td>
<td>4,500,000</td>
<td>2.66%</td>
<td>20% (10% per institution)</td>
</tr>
<tr>
<td>Total Portfolio</td>
<td></td>
<td>169,075,829</td>
<td>100%</td>
<td></td>
</tr>
</tbody>
</table>

*Investments placed prior to current Ministerial Order

### JULY 2019 INVESTMENTS % ALLOCATION BY S&P FUND RATING

Reflects Standard and Poor’s fund ratings as % of the portfolio to show compliance with Council’s Investment Policy objectives of minimising risk.

![Pie Chart](image-url)
Penrith City Council
Diversification of Portfolio
(Graphed to reflect fund ratings as % of portfolio)

Table 1.4

<table>
<thead>
<tr>
<th>Dealing Bank</th>
<th>Short Term</th>
<th>Long Term</th>
<th>Investment</th>
<th>% Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commonwealth Bank of Australia/ Bankwest</td>
<td>A-1+</td>
<td>AA-</td>
<td>35,500,000</td>
<td>21.01%</td>
</tr>
<tr>
<td>Barclays Bank</td>
<td>A-1</td>
<td>A+</td>
<td>2,171,390</td>
<td>1.28%</td>
</tr>
<tr>
<td>National Australia Bank</td>
<td>A-1+</td>
<td>AA-</td>
<td>50,100,000</td>
<td>29.63%</td>
</tr>
<tr>
<td>ANZ</td>
<td>A-1+</td>
<td>AA-</td>
<td>1,000,000</td>
<td>0.59%</td>
</tr>
<tr>
<td>NSW TCorp</td>
<td>A-1+</td>
<td>AAA</td>
<td>10,904,439</td>
<td>6.45%</td>
</tr>
<tr>
<td>Westpac Banking Corporation</td>
<td>A-1+</td>
<td>AA-</td>
<td>29,900,000</td>
<td>17.68%</td>
</tr>
<tr>
<td>Macquarie Bank</td>
<td>A-1</td>
<td>A</td>
<td>8,000,000</td>
<td>4.73%</td>
</tr>
<tr>
<td>Bank of Queensland</td>
<td>A-2</td>
<td>BBB+</td>
<td>4,500,000</td>
<td>2.66%</td>
</tr>
<tr>
<td>Suncorp Metway</td>
<td>A-1</td>
<td>A+</td>
<td>27,000,000</td>
<td>15.97%</td>
</tr>
<tr>
<td>Total Investment</td>
<td></td>
<td></td>
<td>169,075,829</td>
<td>100%</td>
</tr>
</tbody>
</table>

JULY 2019 INVESTMENTS % ALLOCATION BY FINANCIAL INSTITUTIONS

Graph 1.5
Reflects the spread of investments amongst various Financial Institutions to show portfolio diversification in accordance with Council’s Policy of risk aversion.
## COMMITTEE OF THE WHOLE

**DELIVERY PROGRAM REPORTS**

**CONTENTS**

### Pecuniary Interests

### Other Interests

**Monday August 26 2019**

<table>
<thead>
<tr>
<th>Item</th>
<th>Item Description</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Presence of the Public</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td><a href="#">Divestment of Property Asset - Lot 18 DP 1220719</a></td>
<td>2</td>
</tr>
<tr>
<td>3</td>
<td><a href="#">Licence of suites 104 &amp; 104A of 114-116 Henry Street Penrith (Community Connections Building) to Western Sydney Community Legal Centre Limited (WESTS)</a></td>
<td>2</td>
</tr>
<tr>
<td>4</td>
<td><a href="#">Commercial Matter - Diversification of Council's Property Investment Portfolio</a></td>
<td>2</td>
</tr>
<tr>
<td>5</td>
<td><a href="#">General Manager's Annual Performance Review 2018-19</a></td>
<td>3</td>
</tr>
</tbody>
</table>
1 Presence of the Public

Everyone is entitled to attend a meeting of the Council and those of its Committees of which all members are Councillors, except as provided by Section 10 of the Local Government Act, 1993.

A Council, or a Committee of the Council of which all the members are Councillors, may close to the public so much of its meeting as comprises:

(a) the discussion of any of the matters listed below; or
(b) the receipt or discussion of any of the information so listed.

The matters and information are the following:

(a) personnel matters concerning particular individuals;
(b) the personal hardship of any resident or ratepayer;
(c) information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business;
(d) commercial information of a confidential nature that would, if disclosed:
   • prejudice the commercial position of the person who supplied it; or
   • confer a commercial advantage on a competitor of the Council; or
   • reveal a trade secret.
(e) information that would, if disclosed, prejudice the maintenance of the law;
(f) matters affecting the security of the Council, Councillors, Council staff or Council property;
(g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.

The grounds on which part of a meeting is closed must be stated in the decision to close that part of the meeting and must be recorded in the minutes of the meeting.

The grounds must specify the following:

(a) the relevant provision of section 10A(2);
(b) the matter that is to be discussed during the closed part of the meeting;
(c) the reasons why the part of the meeting is being closed, including (if the matter concerned is a matter other than a personnel matter concerning particular individuals, the personal hardship of a resident or ratepayer or a trade secret) an explanation of the way in which discussion of the matter in open meeting would be, on balance, contrary to the public interest.
Ordinary Meeting  
A Leading City  

Members of the public may make representations at a Council or Committee Meeting as to whether a part of a meeting should be closed to the public.

The process which should be followed is:

- a motion, based on the recommendation below, is moved and seconded
- the Chairperson then asks if any member/s of the public would like to make representations as to whether a part of the meeting is closed to the public
- if a member/s of the public wish to make representations, the Chairperson invites them to speak before the Committee makes its decision on whether to close the part of the meeting or not to the public.
- if no member/s of the public wish to make representations the Chairperson can then put the motion to close the meeting to the public.

The first action is for a motion to be moved and seconded based on the recommendation below.

**RECOMMENDATION**

That:

**Outcome 7**

2  **Divestment of Property Asset - Lot 18 DP 1220719**  
*This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.*

3  **Licence of suites 104 & 104A of 114-116 Henry Street Penrith (Community Connections Building) to Western Sydney Community Legal Centre Limited (WESTS)**  
*This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.*

4  **Commercial Matter - Diversification of Council's Property Investment Portfolio**  
*This item has been referred to Committee of the Whole as the report refers to information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business and discussion of the matter in open meeting would be, on balance, contrary to the public interest.*
5  **General Manager's Annual Performance Review 2018-19**

This item has been referred to Committee of the Whole as the report refers to personnel matters concerning particular individuals and discussion of the matter in open meeting would be, on balance, contrary to the public interest.
Date of Meeting:  Monday 26 August 2019

Report Title:  Update on the Quarter, Penrith’s health and education precinct Action Plan 2017

The Quarter Action Plan prepared by Deloitte Access Economics
<table>
<thead>
<tr>
<th>Sub action</th>
<th>Status</th>
<th>2019 priority</th>
<th>Role and responsibility</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Achieved</td>
<td>BAU</td>
<td>Leadership Committee +</td>
<td>• All membership and meetings have maintained.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>• Health Infrastructure joined the Leadership Committee.</td>
</tr>
<tr>
<td>2</td>
<td>Achieved</td>
<td>BAU</td>
<td>Leadership Committee + Governance and Advocacy</td>
<td>• There are currently 35 Leadership Committee members,</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>including Health Infrastructure and the Greater Sydney Commission &amp; Department of Planning and Environment.</td>
</tr>
<tr>
<td>3</td>
<td>In progress</td>
<td>High</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>• Charter outlining responsibilities of sub-committee, to be reviewed in 2019 and approved by Leadership Committee</td>
</tr>
<tr>
<td>4</td>
<td>In progress</td>
<td>High</td>
<td>Governance &amp; Advocacy</td>
<td>• To be updated following MoU in 2019</td>
</tr>
<tr>
<td>5</td>
<td>In progress</td>
<td>High</td>
<td>Leadership Committee + Chair Governance &amp; Advocacy</td>
<td>• Resources identified as part of advocacy list.</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>• Next steps to follow advocacy implementation and funding opportunities for 2019</td>
</tr>
<tr>
<td>6</td>
<td>Achieved</td>
<td>BAU</td>
<td>NBMLHD</td>
<td>• 2018 and 2019 NBMLHD continuing secretariat role in-kind</td>
</tr>
<tr>
<td>7</td>
<td>Achieved</td>
<td>BAU</td>
<td>All sub-committees</td>
<td>• Sub-committee chairs/managers nominated. Project management including monitoring and reporting to continue as BAU in accordance with MoU / Charter agreements</td>
</tr>
<tr>
<td>8</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics</td>
<td>• Greater Penrith Collaboration Area Action 17 - innovation ecosystem map &amp; attraction strategy</td>
</tr>
<tr>
<td>Action</td>
<td>Description</td>
<td>Progress</td>
<td>Priority</td>
<td>Comments</td>
</tr>
<tr>
<td>--------</td>
<td>-------------</td>
<td>----------</td>
<td>----------</td>
<td>----------</td>
</tr>
<tr>
<td>9</td>
<td>Use this mapping tool to identify gaps in the Precinct’s current ecosystem.</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics • Greater Penrith Collaboration Area Action 17 - innovation ecosystem map &amp; attraction strategy</td>
</tr>
<tr>
<td>10</td>
<td>Build a health technology SME database to facilitate the establishment of a Health Technology Accelerator program in partnership with WSU’s ‘LaunchPad Technology Incubator’ (See Action Area 15)</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics • Engage with LaunchPad • Action 16 of the Greater Penrith Collaboration Area to map ecosystem and establish a database of innovation businesses.</td>
</tr>
<tr>
<td>11</td>
<td>Year 1: Precinct Leadership Committee to facilitate a number of events per year to show case major Precinct projects, successes (including key note speakers) to broad stakeholder audiences.</td>
<td>Achieved</td>
<td>BAU</td>
<td>PCC &amp;NBMLHD • 2017 - Formal launch of the Quarter • 2018 - The Quarter Executive Breakfast • 2018 - The Edge of Tomorrow event (New West campaign)</td>
</tr>
<tr>
<td>12</td>
<td>Year 2: Assess opportunity to expand to a sponsorship/membership model where stakeholders identified in Year 1 fund ongoing events. Other education and professional development models to be explored.</td>
<td>In progress</td>
<td>Low</td>
<td>Governance &amp; Advocacy • 2018 - Nashville model now approved for development • 2019 - NBMLHD have included this action for further investigation</td>
</tr>
</tbody>
</table>

**Action 4. Support of joint projects**

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Progress</th>
<th>Priority</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>13</td>
<td>A Penrith healthy eating and living annual event linking promotion of healthy food, personal training, and sporting ambassadors with local researchers.</td>
<td>Not commenced</td>
<td>Low</td>
<td>Marketing sub-committee • 2019 - Event opportunities captured in the Marketing Plan</td>
</tr>
<tr>
<td>14</td>
<td>Programs to link TAFE NSW (WSIs) new allied health training technologies with NFP businesses/ school programs.</td>
<td>In progress</td>
<td>Medium</td>
<td>TAFE • TAFE has developed training and technologies to meet forecast knowledge job requirements. • The Northern Road Employment and Training Hub (TNRHub)and Lendlease Training Skills</td>
</tr>
<tr>
<td>15</td>
<td>Foyer project for at risk youth to become re-engaged in education and work through community based housing and access to social support services in partnership with Wentworth Community Housing, Platform Youth Services and TAFE NSW (WSI).</td>
<td>Not commenced</td>
<td>Medium</td>
<td>TAFE + Wentworth Community Housing + Platform Youth Services Not commenced</td>
</tr>
<tr>
<td>16</td>
<td>A new Digital Experience Centre/ STEM Unlimited facility at Werrington.</td>
<td>Achieved</td>
<td>BAU</td>
<td>Land Use, Infrastructure &amp; Economics • Launch Pad</td>
</tr>
</tbody>
</table>
### Ordinary Meeting
**26 August 2019**

**Attachment 1 - Quarter Action Plan 2019 Update - Action Plan Audit**

<table>
<thead>
<tr>
<th>Action Number</th>
<th>Description</th>
<th>Status</th>
<th>DAU</th>
<th>Department/Committee</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>17</td>
<td>University Research Days to become Precinct Research Days</td>
<td>Achieved</td>
<td></td>
<td>Marketing sub-committee</td>
<td>• Action captured in the Marketing Plan</td>
</tr>
<tr>
<td>18</td>
<td>Healthy living ambassadors/ Panthers NRL team Heroes</td>
<td>Not commenced</td>
<td>Low</td>
<td>Marketing sub-committee</td>
<td>• Action captured in the Marketing Plan</td>
</tr>
<tr>
<td>19</td>
<td>Running Precinct Telehealth ‘Random Hacks of Kindness’ to introduce students to health technology</td>
<td>Not commenced</td>
<td>Low</td>
<td>Marketing sub-committee</td>
<td>• Action captured in the Marketing Plan</td>
</tr>
</tbody>
</table>

#### Action 5. Local pathways to allied health jobs

<table>
<thead>
<tr>
<th>Action Number</th>
<th>Description</th>
<th>Status</th>
<th>DAU</th>
<th>Department/Committee</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>20</td>
<td>Establish a database of local and Western Sydney private sector allied health enterprises.</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics</td>
<td>• Action 17 and Action 18 of the Greater Penrith Collaboration Area to map ecosystem and establish a database of innovation businesses.</td>
</tr>
<tr>
<td>21</td>
<td>Work with TAFE NSW (WSI, Kingswood campus) and the Penrith Schools Industry Partnership to facilitate increased local student placements in identified private allied health enterprises.</td>
<td>In progress</td>
<td>High</td>
<td>Marketing sub-committee</td>
<td>• Action captured in the Marketing Plan</td>
</tr>
</tbody>
</table>

#### Action 6. Funding Nepean Medical Research Institute

<table>
<thead>
<tr>
<th>Action Number</th>
<th>Description</th>
<th>Status</th>
<th>DAU</th>
<th>Department/Committee</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>22</td>
<td>Seek state and federal government funding to build the Nepean Medical Research Institute (NMRI) building.</td>
<td>In progress</td>
<td>High</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>• Foundation to be established applying a philanthropy model to raise research funding and partners.</td>
</tr>
<tr>
<td>23</td>
<td>Identify new community based sources of funding for the NMRI building.</td>
<td>In progress</td>
<td>High</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>• 2019 sub-committee priority • 2019 - comment tbc - funding allocated towards MoU between Sydney Science Park and Local Health District • Greater Penrith Collaboration Area Action 19 - Funding model</td>
</tr>
</tbody>
</table>

#### Action 7. Continue to develop medical research depth at Nepean Hospital

<table>
<thead>
<tr>
<th>Action Number</th>
<th>Description</th>
<th>Status</th>
<th>DAU</th>
<th>Department/Committee</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>24</td>
<td>Seek incorporation of NMRI building into next Nepean Hospital Master Plan.</td>
<td>In progress</td>
<td>High</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>• 2018 sub-committee priority • 2019 - MoU between Sydney Science Park and Local Health District • Greater Penrith Collaboration Area Action 19 - Funding model</td>
</tr>
<tr>
<td>25</td>
<td>Actively identify and pursue state and national (and international) research groups to locals to Nepean.</td>
<td>In progress</td>
<td>Medium</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>Governance &amp; Advocacy sub-committee</td>
</tr>
</tbody>
</table>

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**Page 3**
### Action 8. Telehealth and eHealth initiatives

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Status</th>
<th>Lead</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>26</td>
<td>Publicly campaign for private benefactors and public institutions to jointly fund additional senior university medical research positions at Nepean</td>
<td>Not commenced</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>Not commenced</td>
</tr>
<tr>
<td>27</td>
<td>Funding of a Positron Emission Tomography / Magnetic Resonance Imaging (PET_MRI) machine at Nepean to build the diagnostic and research capabilities of the region</td>
<td>In progress</td>
<td>Governance &amp; Advocacy</td>
<td>Current issue in Governance &amp; Advocacy sub-committee</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Status</th>
<th>Lead</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>28</td>
<td>Promote Nepean as a NSW centre of excellence in Telehealth and eHealth applications</td>
<td>In progress</td>
<td>Marketing sub-committee</td>
<td>• Council has promoted Telehealth and eHealth outcomes by PHN in New West newsletter</td>
</tr>
<tr>
<td>29</td>
<td>Precinct stakeholders to expand the range of Telehealth and eHealth applications at Nepean, focusing in areas such as obesity and aged care monitoring</td>
<td>Not commenced</td>
<td>Governance &amp; Advocacy</td>
<td>• A Telehealth and eHealth working group may be considered to support The Quarter</td>
</tr>
<tr>
<td>30</td>
<td>Promote advances in Telehealth and eHealth at Nepean by events identified in Action Area 3</td>
<td>Achieved</td>
<td>BAU</td>
<td>• NBMLHD health conference</td>
</tr>
<tr>
<td>31</td>
<td>Identify opportunities for major technology companies to fund or become involved in Telehealth and eHealth programs at Nepean</td>
<td>In progress</td>
<td>Governance &amp; Advocacy</td>
<td>• A Telehealth and eHealth working group may be considered to support The Quarter</td>
</tr>
<tr>
<td>32</td>
<td>Explore new initiatives to develop the Precinct’s specialisation in new models of mental health care</td>
<td>Not commenced</td>
<td>Governance &amp; Advocacy</td>
<td>• A Telehealth and eHealth working group may be considered to support this area of The Quarter</td>
</tr>
</tbody>
</table>

### Action 9. Academic and education planning

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Status</th>
<th>Lead</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>33</td>
<td>Work with existing major education stakeholders within the Precinct (TAFE NSW [WSI], Western Sydney University and the University of Sydney) to identify new faculties or academic programs that could be located within the Precinct</td>
<td>Achieved</td>
<td>BAU</td>
<td>• TAFE introduced new health training to meet skills demand for Nepean redevelopment</td>
</tr>
<tr>
<td>34</td>
<td>Identify other primary, secondary, tertiary and vocational education institutions that could be attracted to the Precinct, or Penrith LGA more generally</td>
<td>Not commenced</td>
<td>BAU</td>
<td>• TAFE introduced new health training to meet skills demand for Nepean redevelopment</td>
</tr>
</tbody>
</table>

### Action 10. Branding, marketing & investment attraction

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Status</th>
<th>Lead</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>35</td>
<td>Precinct Leadership Committee members to jointly fund and prepare a new Precinct brand and marketing strategy</td>
<td>Achieved</td>
<td>BAU</td>
<td>• 2018 - Delivered as part of Action Plan launch</td>
</tr>
<tr>
<td>Action</td>
<td>Description</td>
<td>Status</td>
<td>Priority</td>
<td>Responsible Committee</td>
</tr>
<tr>
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</tr>
<tr>
<td>36</td>
<td>A new Precinct investment prospectus to be developed as part of branding and marketing strategy.</td>
<td>In progress</td>
<td>High</td>
<td>Marketing &amp; Branding sub-committee</td>
</tr>
<tr>
<td>37</td>
<td>New branding strategy to be a unique and differentiated brand reflecting 2017 Action Plan themes.</td>
<td>Achieved</td>
<td>BAU</td>
<td>Marketing &amp; Branding sub-committee</td>
</tr>
<tr>
<td>38</td>
<td>Branding to be endorsed by all Precinct Leadership Committees members and incorporated as appropriate alongside their own marketing to reflect relationship to the Precinct.</td>
<td>Achieved</td>
<td>BAU</td>
<td>Marketing &amp; Branding sub-committee</td>
</tr>
<tr>
<td>39</td>
<td>A PHEP website to be created to promote the Precinct.</td>
<td>Achieved</td>
<td>BAU</td>
<td>Marketing &amp; Branding sub-committee</td>
</tr>
</tbody>
</table>

**Action 11: Regional engagement and innovation**

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Status</th>
<th>Priority</th>
<th>Responsible Committee</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>40</td>
<td>Precinct Leadership Committee leadership should actively engage with the following entities to identify and deliver Precinct related projects: • Sydney Science Park • Panthers Penrith • Western Sydney Airport (WSA) • Health Infrastructure NSW • Relevant Industry organisations • Other similar Western Sydney Health and Education Precinct stakeholder groups (Note: Excluding WSA, the above entities were consulted in the preparation of this Action Plan)</td>
<td>Achieved</td>
<td>BAU</td>
<td>Governance &amp; Advocacy sub-committee</td>
<td>• Strong connections have been made with Celestine, Health Infrastructure and WSA to develop collaborative projects. • 2019 - MoU between Sydney Science Park and Local Health District to be investigated.</td>
</tr>
</tbody>
</table>

**Action 12: Research and Industry collaboration area**

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Status</th>
<th>Priority</th>
<th>Responsible Committee</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>42</td>
<td>As a priority, Precinct Leadership Committee to support the identification and attraction of Health Technology related enterprises to locate to WPCC (see associated Action Areas 11 &amp; 16).</td>
<td>Not commenced</td>
<td>Low</td>
<td>Governance &amp; Advocacy sub-committee</td>
<td>• PBMLHD Achieving Better Health Conference and Health Innovation Precinct conference. • 2018 - The Quarter Breakfast • Marketing Plan to identify further options.</td>
</tr>
<tr>
<td>43</td>
<td>Precinct Leadership Committee to actively network with the following Australian health technology industry groups and service organisations to better</td>
<td>Not commenced</td>
<td>Low</td>
<td>Governance &amp; Advocacy sub-committee</td>
<td>• A Telehealth and eHealth working may be considered to support this area of The Quarter</td>
</tr>
</tbody>
</table>
Ordinary Meeting  
26 August 2019
Attachment 1 - Quarter Action Plan 2019 Update - Action Plan Audit

<table>
<thead>
<tr>
<th>Action 13. Precinct spatial focus, land use and infrastructure</th>
</tr>
</thead>
</table>
| **Prepare a new Structure Plan** for the Precinct which focuses on the three sub-precincts of Nepean Hospital and surrounding lands:  
(i) Focus on health services, clinical education and medical research. Focus also on private medical services, particularly where the Nepean Hospital campus directly interfaces with existing commercial zones. |
| 46 | In progress | Medium |
| Land Use, Infrastructure and Economic sub-committee | • 2019 - The Land Use Sub-Committee is coordinating a Structure Plan for the precinct.  
• 2019 - Draft LSPS and LEP Review will include Community Engagement  
• 2019 - The Greater Penrith Collaboration Area Action 16 develop a Structure Plan for the Quarter. |

<table>
<thead>
<tr>
<th><strong>Kingswood Town Centre:</strong> (ii) Focus on providing precinct services and new forms of accommodation in a high amenity urban setting.</th>
</tr>
</thead>
<tbody>
<tr>
<td>47</td>
</tr>
</tbody>
</table>
| Land Use, Infrastructure and Economic sub-committee | • 2017 - Council undertook a short-term accommodation study  
• 2019 - Council is undertaking Housing Strategy as part of LEP review |

<table>
<thead>
<tr>
<th><strong>WSU Kingswood, TAFE NSW (WSI) &amp; WSU Werrington campuses:</strong> (iii) Focus on creating an integrated health technology, collaboration and education sub-precinct, including ancillary retail uses. To include development of a new north south.</th>
</tr>
</thead>
<tbody>
<tr>
<td>48</td>
</tr>
</tbody>
</table>
| Land Use, Infrastructure and Economic sub-committee | • 2019 - Advocacy Plan includes proposed upgrades to Kingswood Station.  
• Working alongside TINSW on Travel Plan for Quarter Members to implement within their organisations.  
• Greater Penrith Collaboration Area - Action 15 Travel Plan |
### Action 14. Improve urban amenity

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Progress</th>
<th>Priority</th>
<th>Key Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>51</td>
<td>Precinct Leadership Committee to commission a Precinct-wide Public Domain Concept and Delivery Plan to allow Precinct stakeholders to implement common public domain improvements, such as signage, way finding and branding.</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee • 2019-20 - This may be considered in the context of a future Structure Plan under the GSC Greater Penrith Collaboration Area and next phase of City Planning works.</td>
</tr>
</tbody>
</table>

### Action 15. Health technology (SMEs: start-ups & scale-ups)

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Progress</th>
<th>Priority</th>
<th>Key Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>52</td>
<td>Build a health technology SME database to facilitate the establishment of a Health Technology Accelerator program in partnership with WSU’s ‘LaunchPad Technology Incubator’ (See also Action Area 2).</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee • A Telehealth and eHealth working group may be considered to support this area of The Quarter • Action 17 and Action 18 of the Greater Penrith Collaboration Area to map ecosystem and establish a database of innovation businesses.</td>
</tr>
<tr>
<td>53</td>
<td>Develop a new ‘Digital Experience Centre’ in surplus WSU facilities located at Werrington to drive SME growth through the promotion of digital experiences in science, computing engineering and mathematics (Project, SCET Unlimited).</td>
<td>Not commenced</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee Not commenced</td>
</tr>
</tbody>
</table>

### Action 16. Market demand analysis

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Progress</th>
<th>Priority</th>
<th>Key Goals</th>
</tr>
</thead>
<tbody>
<tr>
<td>54</td>
<td>In addition to other research and analysis outlined in this Action Plan, the following market analysis would support the Precinct Leadership Committee develop investment attraction and industry development strategies:</td>
<td>Not commenced</td>
<td>Medium</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee • Penrith Council will support this action by engaging a suitably qualified consultant to undertake this work (2019/20). This will include consideration of the sub-actions below (a - g).</td>
</tr>
<tr>
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</tr>
<tr>
<td>55</td>
<td>a. Sounding out of private sector capacity to deliver associated health services in proximity to Nepean Hospital</td>
<td>In progress</td>
<td>Medium</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
</tr>
<tr>
<td>56</td>
<td>b. Identification of media-tourism opportunities the Precinct may be able to capture, including development of a Precinct 'MediTourism Plan'</td>
<td>Not commenced</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
</tr>
<tr>
<td>57</td>
<td>c. Identification of future student and key worker accommodation demand</td>
<td>Not commenced</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
</tr>
<tr>
<td>58</td>
<td>d. Propensity for public benefactors to fund local medical research and infrastructure at Nepean</td>
<td>Not commenced</td>
<td>Low</td>
<td>Governance &amp; Advocacy sub-committee</td>
</tr>
<tr>
<td>59</td>
<td>e. New models of technology assisted aged care living</td>
<td>Not commenced</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
</tr>
<tr>
<td>60</td>
<td>f. Market demand for take-up of locally trialled health technologies</td>
<td>Not commenced</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
</tr>
<tr>
<td>61</td>
<td>g. Costing of major enabling infrastructure requirements of the Precinct</td>
<td>Not commenced</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
</tr>
<tr>
<td>62</td>
<td>Other analysis as required</td>
<td>Achieved</td>
<td>BAU</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
</tr>
</tbody>
</table>

**Action 17. Precinct advocacy**

<p>| | | | | | |</p>
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<thead>
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</tr>
</thead>
<tbody>
<tr>
<td>63</td>
<td>1. Implementation</td>
<td>Funding for a Precinct Project Manager</td>
<td>In progress</td>
<td>High</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
</tr>
<tr>
<td></td>
<td>Research</td>
<td>Status</td>
<td>Priority</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>Notes</td>
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</tr>
<tr>
<td>64</td>
<td>A world class Medical Research Institute</td>
<td>In progress</td>
<td>Low</td>
<td>Leadership Committee + Governance &amp; Advocacy sub-committee</td>
<td>Funding not obtained</td>
</tr>
<tr>
<td>65</td>
<td>Recognition of the PHEP as an Advanced Health Research and Translation Centre</td>
<td>Not commenced</td>
<td>Low</td>
<td>Governance &amp; Advocacy</td>
<td>Not commenced</td>
</tr>
<tr>
<td>66</td>
<td>Establishment as a research hub</td>
<td>In progress</td>
<td>Medium</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>2016 Blue Mountains Local Health District (NRMLHD) has a well-established national and international research program. The organisation has a strong commitment to research and teaching as advances in medical, nursing and other research activities contribute directly to improved patient outcomes. The Sydney University Clinical School Medical research is a major part of the school's activities. Research is particularly strong in the areas of critical care medicine, endocrinology, gastroenterology, geriatric medicine, haematology, perinatal medicine and surgery.</td>
</tr>
<tr>
<td>67</td>
<td>Funding of specialist chairs</td>
<td>Achieved</td>
<td>BAU</td>
<td>Leadership Committee + Governance &amp; Advocacy</td>
<td>2018 - Construction at the cancer centre commenced as part of the $1 billion hospital redevelopment. This includes a doubling of chemotherapy chairs from 15 to 30, a third radiotherapy bunker and new clinic rooms. 2019 - Works complete and facility opened by the NSW Premier.</td>
</tr>
<tr>
<td>68</td>
<td>Planning: Recognition of the Precinct as a special planning area with a growth area</td>
<td>Achieved</td>
<td>BAU</td>
<td>Leadership Committee</td>
<td>2018 - Included in the Western District Plan as the Greater Penrith Collaboration Area.</td>
</tr>
<tr>
<td>69</td>
<td>Zoning protection within the precinct's core for long term medical uses only</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics</td>
<td>2019 - LEP Review will consider zoning.</td>
</tr>
<tr>
<td>70</td>
<td>PHEP and the Penrith City Centre identified as a collaboration area in the GSC's Western District Plan</td>
<td>Achieved</td>
<td>BAU</td>
<td>Leadership Committee</td>
<td>2018 - Greater Sydney Commission 'The Greater Penrith Collaboration Area' Growing and investing in health and education precincts Planning Priority 9 2019 - Greater Penrith Collaboration Area Place Strategy is due to be released.</td>
</tr>
<tr>
<td>71</td>
<td>4. Transport Services &amp; Infrastructure</td>
<td>In progress</td>
<td>High</td>
<td>Land Use, Infrastructure &amp; Economics + Governance &amp; Advocacy</td>
<td>A current priority project for both sub-committee groups - included in the 2019 Advocacy Plan.</td>
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<td>--------------------------------------------------------------</td>
<td>-----------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>72</td>
<td>4b. Utility upgrades and infrastructure</td>
<td>In progress</td>
<td>Low</td>
<td>Land Use, Infrastructure &amp; Economics sub-committee</td>
<td>Utilities Strategy will be delivered under the Greater Penrith Collaboration Area by Dept. of Planning</td>
</tr>
</tbody>
</table>
| 73  | 4c. Stronger transport and pedestrian links between PHEP and the Penrith City Centre, including more bus services | In progress | Medium | Land Use, Infrastructure & Economics | • 2018 - Second street linking Derby, between The Quarter and City Centre has been supported by the Quarter Leadership Committee as preferred linkage.  
• 2019 - TNSW led the Greater Penrith Collaboration Area Integrated transport plan. Further work including a Structure Plan is proposed that will assist with place-based improvements.  
• Nepean Hospital Travel Plan as part of consent conditions. |
| 74  | 4d. Improved pedestrian access between Nepean Hospital campus and Kingswood Station | In progress | High | Land Use, Infrastructure & Economics sub-committee | 2019 - identified in 2019 Advocacy Plan  
2019 - Nepean Hospital prepared its Travel Plan as part of a condition of consent as part of the redevelopment.  
2019 - This may be explored under the Travel Plan as each Quarter Member identifies potential improvements under active travel and public transport. |
| 75  | 4e. Blue Mountains train services to stop at Kingswood Station | In progress | High | Governance & Advocacy sub-committee | 2019 - identified in 2019 Advocacy Plan  
2019 - This action may be investigated through the Greater Penrith Collaboration Area Place Strategy  
2019 - TNSW led the Greater Penrith Collaboration Area integrated transport plan. During this process stakeholders advocated for BMT to stop at Kingswood and public domain improvements |
| 76  | 4f. Public domain improvements to enhance amenity and safety | In progress | Low  | Governance & Advocacy sub-committee | 2019 - identified in 2019 Advocacy Plan  
2019 - TNSW Transport Access Plan (TAP) commenced works to improve accessibility at Kingswood Station |
| 77  | 5. Technology Improved technology to support the Precinct’s vision including tele-health for Western NSW | Not commenced | Medium | Land Use, Infrastructure & Economics | An eHealth and telehealth sub-committee may be considered to support projects |
### Action 18. Implementation and review

<table>
<thead>
<tr>
<th>Action</th>
<th>Description</th>
<th>Status</th>
<th>Risk</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>79</td>
<td>Precinct Leadership Committee give consideration to joint funding of a Precinct Project Director to lead implementation of the Action Plan. This role to provide PMO services with accountability to the Precinct Leadership Committee.</td>
<td>Not commenced</td>
<td>Low</td>
<td>Governance &amp; Advocacy. Council continues to fund a Precinct facilitator role to support the Quarter. In 2019, The Chair put a case to the MPs during State and Federal elections, however was not successful on this occasion. The Advocacy and Governance sub-committee will investigate options.</td>
</tr>
<tr>
<td>80</td>
<td>This Action Plan should be reviewed at the end of 1 and 3 years, with a major review at the end of year 5.</td>
<td>Achieved</td>
<td>BAU</td>
<td>Leadership Committee + Governance &amp; Advocacy sub-committee. Year 1 - 2017: Deloitte Access Economics. Year 3 - 2019: to be undertaken by Council. Year 5 - 2022: not due for commencement.</td>
</tr>
</tbody>
</table>
Action Plan
2017 - 2021

Prepared for The Quarter by Deloitte
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*Penrith Health and Education Precinct, looking West from Werrington, circa 2013.*
Foreword from the NSW Government

60 years ago, when Nepean Hospital opened on its current site, few could have anticipated how much the surrounding population and its need for vital health services would grow.

Penrith sits at the heart of Western Sydney. Already home to one in 10 Australians, within the next 26 years half of all Sydneysiders will call this region home. As the geographic centre of Sydney marches increasingly west, the Australian and NSW Governments are delivering an unprecedented level of infrastructure investment in the region, with an international airport on the way and major road upgrades, alongside significant spending on our major hospitals like Nepean and a new multi-million-dollar state-of-the-art Health Services training facility at the Nepean TAFE campus.

We know that investing in Penrith and ensuring its success will help benefits well beyond its boundaries—for the region, for the state and for Australia.

Decades of population growth has seen Nepean Hospital's reputation for clinical excellence unmatched by its capacity: A major overhaul will begin this year to make sure the hospital can provide world-class health care for the large regional population it serves today, and the growing populations in the future.

Other stakeholders in the Precinct, including universities, TAFE and Penrith Council, are collaborating to create a reimagined vision of the Penrith Health and Education Precinct as a hub for health, technology, research and education. The Precinct already provides the tertiary level health services, education and research to a population catchment of over 500,000 residents with approximately 6,000 jobs predominantly in health and education—figures which are set to double by 2033. To support the creation of these jobs, the key stakeholders have developed this Action Plan, and will collaborate to achieve improved health facilities, advances in research and more educational opportunities to equip local workers with the skills they need to secure the jobs of the future.

Deloitte Access Economics 2016
It gives me great pleasure to present the 2017-2021 Action Plan for the Penrith Health and Education Precinct.

Penrith is a place of limitless opportunity. It is located at the point where Sydney’s north-south growth arc, Australia’s most significant future economic corridor, crosses the east-west connection. Penrith is the heart of this growth, with health and education essential services to be delivered.

Our vision sets a bolder, more ambitious target by identifying health, education and research as key drivers of economic growth, employment and training opportunities for our community. Penrith, already an economic and service hub for the area along with its connection to the Blue Mountains and Central West, will continue to play a role in meeting the needs of a far greater population.

Better models deliver better outcomes and we’ve refreshed the Vision developed in 2011 that saw the Precinct named as a strategic centre by the State Government. Great progress has already been made and in 2017, we reflect on this success and have a clearer picture of how we’ll realise our vision for a Precinct that will be an international centre for health services, education, research, health technology and deliver an additional 6,000 jobs.

The new international airport in Western Sydney will be a major driver for our City and there are synergies and opportunities in the health, research, education and technology fields that will be able to leverage off this global connection and strategic location.

I have great confidence that the Precinct will succeed in achieving its bold vision, thanks to the significant contributions and support of the Precinct partners—University of Sydney, Western Sydney University, Nepean Blue Mountains Local Health District, TAFE, Penrith City Council, Nepean Private Hospital. Each of these stakeholders have contributed significantly to the 2017-2021 Action Plan and is committed to playing an active role in its delivery.

Greg Alchin

Chair, Penrith Health and Education Precinct Leadership Committee
Executive summary

The Penrith Health and Education Precinct is one of Sydney’s largest health and education precincts located at the intersection of Sydney’s east west economic corridor and north south growth belt. In terms of employment, only Westmead, Randwick and Royal Prince Alfred provide more jobs than the Penrith Health and Education Precinct.

This new Action Plan is the result of a strategic review conducted by Deloitte Access Economics of Precinct initiatives since 2011.

This new Action Plan is also the result of a collaboration between Precinct stakeholders who have set a new vision for the Precinct underpinned by four new collaborative themes that will guide delivery of the Action Plan to 2021.

The new Vision is:

"To become an international destination for investment in health services, education, research and related technology"

The four new Precinct themes that will underpin delivery of the Vision are:

- Centre of excellence in education
- Health care innovation
- Research and technology
- Business and lifestyle

We believe the Precinct has the potential to create up to 12,000 jobs. The delivery of a north south rail connection has the potential to grow jobs beyond 12,000. These will be much needed high quality jobs in emerging global sectors aligned with the Precinct’s unique assets in health technology, education, medical research and innovation.

To support the creation of these jobs, and by leveraging the Precinct’s unique assets we present 18 new Action Areas to work as a guide to the delivery of the Precinct Vision over the next 5 years.

Key action areas of the 2017 - 2021 Action Plan include:

- A new governance and leadership model adopted by the Precinct’s significant partners
- A new collaborative delivery framework that engages wider participation in the design and delivery of Precinct initiatives
- Expanding the role and presence of academic and education facilities within the Precinct
- Growing further opportunities in Telehealth and eHealth through leveraging existing collaborations and seeking private sector participation

- Building a vibrant health technology business ecosystem that will see the Precinct become a leader in starting, growing or attracting specialist health technology enterprises
- Connecting the Precinct’s research strengths in health and wellbeing with Penrith’s excellence in elite sports and training
- Exploration of a wide range of potential economic and investment opportunities that could be secured in the Precinct, such as medical tourism
- Integrating the Precinct within Western Sydney’s innovation ecosystem and with game changing infrastructure such as Sydney Science Park, Western Sydney Airport and north south rail
- Developing smart, high quality urban settings across the Precinct to support the attraction of talented workers and innovative enterprises to Penrith.

Deloitte Access Economics Pty. Ltd.
Introduction
Introduction

Background

While the antecedents of the Precinct go back as far as 1846 when the Penrith and District Dispensary and Benevolent Society formed to establish a Penrith Hospital, the first Strategic Vision for the Penrith Health and Education Precinct was released in February 2011.

This Vision was prepared by a taskforce of stakeholders from the Precinct, along with various NSW Government agencies, the business community and Penrith City Council.

It was a practical Vision that included 20 steps to implementation that could be delivered by both the public and private sector.

2011 Vision statement:

"To become one of Australia’s premier destinations for health, education, medical research and related industry over the next 10 years"

2011 to 2016

Following the release of the 2011 Vision, taskforce members continued to collaborate through an informal Precinct advisory group to deliver individual projects articulated in the 2011 Vision.

Between 2011 and 2016 a number of successful project outcomes were achieved as a result of this collaborative approach. Some of these successes are profiled in this report.

A new Action Plan 2017 - 2021

In 2016 Deloitte Access Economics was commissioned to review and update the Vision and prepare a new Action Plan for the Precinct.

This review included consultation with Precinct stakeholders and preparation of a new Action Plan to guide ongoing delivery of the Precinct.

The new 2017-2021 Action Plan builds on successes achieved since 2011, while adding new ideas and approaches to the delivery of Precinct-based local economic development outcomes.
Introduction

Sydney’s Health and Education Precincts by employment

<table>
<thead>
<tr>
<th>Precinct</th>
<th>Jobs</th>
<th>Residents</th>
</tr>
</thead>
<tbody>
<tr>
<td>Westmead</td>
<td>18,000</td>
<td></td>
</tr>
<tr>
<td>Randwick</td>
<td>14,500</td>
<td></td>
</tr>
<tr>
<td>Royal Prince Alfred</td>
<td>12,000</td>
<td></td>
</tr>
<tr>
<td>Liverpool*</td>
<td>6,500</td>
<td></td>
</tr>
<tr>
<td>Penrith</td>
<td>6,000</td>
<td></td>
</tr>
<tr>
<td>Campbelltown</td>
<td>3,600</td>
<td></td>
</tr>
<tr>
<td>Blacktown</td>
<td>3,100</td>
<td></td>
</tr>
</tbody>
</table>

*Includes some CBD employment
Source: ABS, Deloitte analysis.

Strategic context:

Size and location: Located 45 kilometres West of Sydney CBD in Penrith local government area, the Precinct spans over 300 hectares and is situated between Penrith and St Marys CBDs.

Services: The Precinct provides vital tertiary level health services, education, research and business services to a population catchment of over 500,000 residents, a figure set to double by 2031.

Jobs: The Precinct also provides approximately 6,000 jobs primarily in health and education, with potential to grow to 12,000 by 2031.

Metropolitan planning: Given the Precinct’s role in the provision of employment, since 2010 the Precinct has been recognised as a strategic centre in A Plan for Growing Sydney. The Precinct will continue to be a focus for local, regional and metropolitan planning.

A super precinct: The Precinct is one of five health and education ‘super precincts’ identified by the Greater Sydney Commission across Western Sydney, which when combined provide almost 8% of all employment in the region.

Investment: Increasingly, the Precinct is becoming recognised as a key location for investment by the public and private sector, demonstrated by a range of major capital projects currently under planning or delivery within the Precinct.

Talent: The Precinct draws upon a unique and talented labour market – with the suburb of Penrith having the largest number of registered health care practitioners in Sydney.
Introduction

Economic and social context
The Precinct is located within one of Australia’s largest and fastest growing economies, Western Sydney. The Western Sydney region is one of the most culturally diverse populations in the world, with over 37% of the population born overseas – compared to 22% for Australia.

The Precinct is also located in proximity to some of Australia’s most socially disadvantaged and overweight and obese populations.

Combined, these attributes provide a perfect setting for the research, trialling and delivery of new models of preventative health care. This setting also provides a landscape to grow the Precinct’s role in the education of future workforces required in Australia over the coming decades.

Current statistics

- 10,748 Precinct resident population
- 500,000 population catchment
- 8,700 WSU students
- 6,700 hospital beds (public & private)
- 1,115 local health practitioners
- 2 major Hospitals
- 6,000 Jobs
- 67 (Usyd) Researchers
- 250 University of Sydney students
- 2 major research Universities
- 813 businesses
- 7,000 TAFE NSW (WSI) students

Deloitte Access Economics 2016
A new vision

Building on success with new ideas
To become an international destination for investment in education, health services, research and related technology.
New Precinct themes

Collaborative themes to guide growth
Precinct themes

New Precinct themes, which reflect unique strengths and points of difference, will be used to leverage local economic opportunity and competitiveness. These themes are in addition to the Precinct’s unique available land assets that can be leveraged to deliver the following vision:

**Vision:** To become an international destination for investment in education, health services, research and related technology.

1. Centre of excellence in education
   - To become a nationally recognised centre in allied health services and clinical medical training.
   - Growing academic presence in world class STEAM education

2. Health care innovation
   - To improve community health and wellbeing through the development of new technology applications and models of health care and service delivery

3. Research & technology
   - Linking community driven research in lifestyle-related diseases with healthy life styles, local sporting excellence and facilities

4. Business & lifestyle
   - To grow Western Sydney’s health technology sector through initiatives that support the region’s emerging innovation ecosystem

**Unique attributes:**

- **Significant regional teaching hospital, including Sydney Medical School Nepean (largest clinical training school in Western Sydney)**
- Significant University and TAFE NSW teaching presence
- Nationally significant Allied Health training facility, TAFE NSW
- Allied Health training presences of both major Precinct partners
- Strong career pathway programs into local industry
- Strong local demand for training
- Multiple complementary education and research offerings in areas such as engineering, health sciences, communication, arts and design
- Multiple local community based health centres

**Unique attributes:**

- Significant, ongoing public investment in Nepean Hospital
- New obesity service being established between University and health partners
- Track record developing Telehealth and eHealth applications (Home Haemodialysis App and systems)
- New surgical operating technology (DeVind robot)
- Mutual research focus of both major Precinct Universities
- Neuroscience research strengths
- Major mental health infrastructure
- Supportive NGO/ community networks and lifestyle
- Complementarity with plans of major Precinct institutions.

**Unique attributes:**

- Numerous research nodes and groups connected with world leading Institutes involved in the research of the prevention of lifestyle related disease
- Major WSU Schools of Computing, Engineering and Mathematics to support new industry linked research and technology development
- WSU’s Institute for Infrastructure Technology
- Supportive local health, education, research and clinical infrastructure
- Unique elite training facilities and teams
- Access to multi-generational and culturally diverse research populations
- Prevalence of high rates of lifestyle related disease and social disadvantage.

**Unique attributes:**

- Great place to live and work
- Emerging range of health technology assets
- LaunchPad Business Technology Incubator
- Health technology a focus of both major Precinct Universities
- WSU Werrington campuses to provide new focal point for upscaling of industry and research collaboration
- Future rail connectivity linking Precinct with other innovation precincts (e.g. Sydney Science Park) and an international airport
- Complementarity with other regional innovation platforms (e.g., Western Sydney’s Health and Education Precincts).
Developing a new action plan

Consultation
Stakeholder views

**Greg Alchin: Chairperson, Precinct Leadership Committee**
We need to ensure all of Western Sydney’s health and education precincts work together, this way the entire region wins.

**Craig Butler: Assistant General Manager, Penrith City Council**
The Precinct’s new vision and collaborative themes will provide a focus that will help us position Penrith’s economy into the future.

**Kay Hyman: Chief Executive, Nepean Blue Mountains Local Health District**
We need a Precinct leadership and governance model that also encourages other significant partners to become involved in the Penrith Health and Education Precinct.

**Stephen Fuller: Associate Dean and Head of School, Sydney Medical School Nepean**
Over the last five years we have grown our research activity at Nepean, along with holding exciting new plans for expanded clinical services and research into the next five years.

**Dr Andy Marks: Assistant Vice-Chancellor, Western Sydney University**
Technology will be at the heart of everything Western Sydney University does at its Penrith campuses, including a new business accelerator program to grow health technology SMEs.

**Simon Rodger: General Manager, Nepean Private Hospital**
Nepean Private Hospital is keen to grow its presence in the Precinct through partnering with stakeholders and the local community to deliver our vision.

**Foonghar Chong: Director Education, TAFE NSW (WSI) Western Sydney Institute**
We could immediately double enrolments in our nursing courses if we could find more local industry placements in allied health training.

**Susan Westbrook: Associate Director, TAFE NSW (WSI) Western Sydney Institute**
Our new allied health training building is a state of the art training facility that will allow the Precinct to become a nationally recognised specialised centre in allied health training.

**Bruno Zinghini: Senior Project Director, Health Infrastructure**
We are keen to receive private sector feedback on what services we build at Nepean Hospital in the next exciting stage of the campus’s redevelopment.

**Jeremy Spinak: Manager Special Projects, Celestino**
Our 20 year vision is to contribute to the growth of a Western Sydney’s innovation eco-system through collaboration that links Sydney Science Park, the Airport and the Penrith Health and Education Precinct.

**Matthew Luszczynski: Group Chief Financial Officer, Panthers Group**
The themes of sporting excellence, leisure and aged care that are part of what Panthers offers will complement many of the themes of the Penrith Health and Education Precinct.

The above stakeholders were consulted in the preparation of the 2017 – 2021 Action Plan.
The story so far...

Review of the 2011 Vision
Scorecard of success 2011 - 2016
Scorecard of success

<table>
<thead>
<tr>
<th>2011 Action</th>
<th>2011 Action</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Establish MOU between Precinct Partners</td>
<td>12. Research additional health services &amp; engage private sector</td>
</tr>
<tr>
<td>3. Establish Precinct Development Committee &amp; Project Manager</td>
<td>13. Develop local career pathways into future health jobs</td>
</tr>
<tr>
<td>4. Work to grow research capabilities &amp; infrastructure</td>
<td>14. Establish Western Sydney healthy workers &amp; healthy school initiatives</td>
</tr>
<tr>
<td>5. Establish Nepean tele-health centre</td>
<td>15. Prepare Precinct public domain improvement plan</td>
</tr>
<tr>
<td>7. Align planning instruments with Vision</td>
<td>17. Develop Precinct housing &amp; accommodation plan</td>
</tr>
<tr>
<td>8. Facilitate UWS Health Industry Business Park</td>
<td>18. Work with NBN Co to improve broadband infrastructure</td>
</tr>
<tr>
<td>9. Work with Industry &amp; Investment NSW to attract Life Science companies</td>
<td>19. Involve transport &amp; planning agencies in the Precinct activities</td>
</tr>
<tr>
<td>10. Establish the Penrith Health &amp; Wellbeing Innovation Network</td>
<td>20. Review the Precinct Vision at 1, 3 &amp; 5 years</td>
</tr>
</tbody>
</table>

Review of the 2011 Vision

The 2011 Strategic Vision included 20 steps to implementation. These steps guided delivery of the Vision between 2011 and 2016 and included actionable project areas where initiative or collaboration was required to realise the Vision.

As shown on the Scorecard of success, half of all projects identified in the 2011 Vision resulted in significant results being achieved by Precinct stakeholders.

A further eight projects areas were either well progressed or commenced by stakeholders between 2011 and 2016. Only two action areas were not commenced by 2016.

A detailed review of achievements of the 2011 Vision is included in Appendix 1. Additionally, the following pages (p 12 -16) profile 10 case studies of success achieved between 2011 and 2016.
10 case studies of success

2011 - 2016
10 projects that shaped the Precinct
10 case studies of success

1. Werrington Park Corporate Centre

"The full range of opportunities for the health industry will be in part realised through the establishment of the Health Industry Park at Werrington" (2011 Vision, p 20).

The $30 million Werrington Park Corporate Centre was officially opened in April 2015, offering 2,500sqm of floor space for entrepreneurs looking for a high tech space in an affordable location with the potential for research and business collaboration. The 5 Green Star rated building is located at the eastern bookend of the Precinct and within walking distance to Campus facilities. Inventor, a boutique engineering solutions consultancy, is one of many innovative start-ups to locate in the Corporate Centre.

WSU’s Werrington South campus is now home to LaunchPad, the region’s only start-up incubator and SME technology accelerator. LaunchPad provides intensive research, technology and business mentoring support to over 20 early stage entrepreneurs. The incubator draws on amplification principle, working to identify, develop, link, and grow the region’s existing and emerging commercial ventures with a view to creating an innovative ecosystem.

2. TAFE NSW (WSI) Health Services Building

"This facility will also provide the opportunity for delivery in a range of new health training areas such as dental, optical dispensing, audiology and sterilisation, which are currently not offered at TAFE NSW (WSI), Nepean College". (2011 Vision, p 14)

TAFE NSW (WSI) opened a new Health Services Training facility on its Kingswood campus in 2015. The aspiration in 2011 was to double the number of health enrolments, such as nursing, at the Kingswood Campus as well as offer new training in dental assistance, optical dispensing and audiology. Delivered on schedule, the building now offers new training in allied health services. The building has been fitted with training hospital wards, a dental wing, library, customer service centre, counselling and career services interactive workspaces and a café.

3. LaunchPad Technology Business Incubator

"Promote the potential for synergies to be created between future industry and local Universities and health institutions" (2011 Vision, p 21).

Fostering the health businesses of the future was an important component of the 2011 vision. This was in part to provide high quality jobs for Penrith’s growing population and also to ensure high quality and innovative health care continues in the Penrith area. Located within Werrington Park Corporate Centre, LaunchPad Technology Business Incubator is a business support program for high tech start up and growth companies. LaunchPad facilitates engagement between established business, entrepreneurs, researchers and academics with the aim to create a globally significant tech and innovation hub.
10 Case studies of success

5. Nepean Medical Research Fund

"Develop a community fund to raise monies from private, community, education and government sources to support the establishment of research facilities in the Precinct" (2011 Vision, p 19).

In 2016 the Nepean Blue Mountains Local Health District established the Education and Medical Research Fund to raise funds for the commission of a medical research facility to be developed at Nepean Hospital. The aim of the Fund is to provide a research facility for Universities and TAFE NSW (WSI) researchers active in the region.

6. Nepean Telehealth Technology Centre

"A Tele-Health Technology Centre to be established at Nepean Hospital to look at ways to use technology to provide care to patients closer to home" (2011 Vision 2011, p 13).

The Nepean Telehealth Technology Centre is a multi-disciplinary centre for telehealth innovation. The Centre is a partnership between the Nepean Hospital and the Institute of Biomedical Engineering and Technology at the University of Sydney. The Centre has worked in partnership with the Western Renal Service and Western Sydney and Nepean Blue Mountains Local Health Districts to develop a free app that allows renal nurses at Blacktown Hospital to review home patients’ dialysis data in real time, among other initiatives. The Centre was funded by a $2 million grant over 4 years to develop and implement telehealth innovations.

7. Expansion of research capacity

"Grow the precincts research strengths in areas of, but not limited to Translational Medicine, Preventative Health, Primary Care, E-Health and issues related to population health" (2011 Vision 2011, p19).

Since 2011 a range of new research programs and initiatives have strengthened the Precinct’s research capacity. Examples include the establishment of a new Sydney University, Sydney Medical School Nepean building. Multiple new research groups and related education programs associated with both the University of Western Sydney and the University of Sydney have also emerged within the Precinct. Some of these include:

- The Charles Perkins Centre Nepean
- The Marie Bashir Institute
- Brain and Mind Centre
- QVionics Research Centre
- Obesity outpatient clinic
- Nepean Tissue Bank facility
10 Case studies of success

8. Nepean Hospital redevelopment

“Work with the Nepean Blue Mountains LHN/NSW Health to identify lands on the Penrith Health campus for future health related uses, including medical research uses” (2011 Vision, p 21)

Since 2011 Nepean Hospital has undergone its largest redevelopment in its 160+ year history. This redevelopment added an entire new ‘East Block’ that included new wards, theatres, intensive care services, mental health facilities and a new multi-deck visitor car park.

9. Listing as a strategic centre

“Ministerial consideration of the Precinct in the medium term as a NSW State Significant Site, including preparation of detailed land use and infrastructure plans for the Precinct” (2011 Vision, p 29)

Submission of the 2011 Vision to the NSW government resulted in the listing of the Precinct as a ‘Potential specialised economic centre’ in the Metropolitan Plan for Sydney. This listing supported numerous public advocacy efforts along with provide direction to private sector investment.

10. Securing Pathways to Health jobs

“Work with the Penrith Schools Industry Partnership to encourage local students to choose education and career pathways in health sciences” (2011 Vision, p 15).

In 2013 Precinct stakeholders successfully piloted a new approach to securing local student placements in allied health enterprises (see page 17 for more detail).

As a result this initiative, TAFE NSW (WSI) Kingswood campus was able to permanently create new training placements within the Institute.
Timeline of success 2011 to 2026

Since 2011 a range of major developments have helped transform the Precinct. These developments provide a base for the next round of developments, and other initiatives now envisioned for the Precinct to 2026.

- $87.1m East Block at Nepean Hospital opens Inc. operating theatres, wards, day beds, intensive care & renal dialysis
- Nepean Hospital receives $4 million da Vinci Robot for keyhole surgery
- Caddens Release Area commenced
- Nepean Blue Mountains Local Health District Education and Medical Research Foundation is created to fund a $60 million medical research institute
- Telehealth program launches – Hand in Hand: Connecting Acute Aged Care Services with Residential Aged Care Facilities
- New Nepean Mental Health Centre opens Inc. 64 beds
- $16.2m Nepean Private Hospital catheterisation laboratory opens
- Werrington Park station and new town centre confirmed
- "Foyer" Housing Project delivered
- Continued expansion of WSU Werrington Park as research and industry collaboration area


- Western Sydney Airport opens, linked by rail to the Precinct
- Ronald McDonald Family Room opens in Nepean Hospital's neonatal intensive care unit
- Launch of the Marie Bashir Institute, Nepean – infectious diseases and biosecurity
- $576m NSW Govt. Nepean Hospital redevelopment
- $30 million Werrington Park Corporate Centre unveiling Inc. 5,500 sqm of corporate space
- 'SCUM Unltd.' program opens
- Brain and Mind Centre node to be established by Nepean Clinical School
--stage 3 Nepean Hospital expansion completed
- Nepean Medical Research Institute building opens

Projects that will deliver the vision

Deloitte Access Economics 2016
A new action plan

Delivering the Vision to 2021
Action Plan 2017 to 2021

The following Action Plan 2017 to 2021 outlines 18 action areas where the Precinct Leadership Committee, along with and Precinct stakeholders will focus over the next 5 years in delivery of the new vision. While most actions areas aim to deliver Precinct-wide outcomes, as noted some action areas are aligned directly with Precinct themes identified on page 13.

<table>
<thead>
<tr>
<th>Action area</th>
<th>Strengths and opportunities</th>
<th>Actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Leadership, governance and Precinct knowledge management</td>
<td>Since 2011 leadership of PHEP Initiatives was provided by an informal networking group known as the PHEP Development Advisory Group. This model was successful in bringing stakeholders together and in facilitating Precinct cooperation and information exchange. Given the success and maturity of this model the basic concept should be maintained, however the model should now include a Precinct Charter, and more formal recognition, support and involvement by Precinct Leadership Committee members. The leadership group should also commence development of a broader network model to drive collaboration and delivery of Precinct Initiatives (see Action 3). Major Precinct institutions have recognised the PHEP through both participation in Precinct Initiatives and consideration in individual planning and advocacy efforts. Ensuring individual institutions maintain common and up to date knowledge of Precinct opportunities and challenges will ensure greater effectiveness in the identification and delivery of initiatives to advance the Precinct.</td>
<td>• Maintain existing Precinct Leadership Committee and meeting arrangements, however expand the functions of the Committee (See Action Area 3). • Consider additional Precinct Leadership Committee representation by:  ➢ Local Primary Health Network (Wentworth Health Care)  ➢ Greater Sydney Commission, or NSW Department of Planning and Environment  ➢ other strategic or ‘disruptive’ representation as appropriate • Precinct Leadership Committee to develop a five year Precinct Charter outlining Precinct goals and actions necessary to grow investment and jobs within the Precinct. • PHEP 2016 Action Plan Charter signed by lead organisations, with potential for expansion to wider stakeholders. • Precinct Leadership Committee leadership to identify resources to support activities, including potential Project Directorship (See also Action Area 20). • Secretariat of the Precinct Leadership Committee to be shared by Committee members. • Precinct Leadership Committee organisations to nominate internal PHEP network managers responsible for maintaining corporate knowledge about Precinct related matters.</td>
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Alignment with Precinct themes: Precinct wide

Deloitte Access Economics 2016
Action Plan 2017 to 2021

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<tr>
<th>Action area</th>
<th>Strengths and opportunities</th>
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<tr>
<td>2. Eco-system mapping</td>
<td>New and innovative firms are attracted to places with strong ‘eco-systems’ of supportive infrastructure, labour markets and urban amenity.</td>
<td>• Create, maintain and publicly promote a detailed Precinct ecosystem map of major stakeholders, organisations, infrastructure, current research, development and industry activity, along with other related data and contacts (See page 49 for Draft Precinct ecosystem map).</td>
</tr>
<tr>
<td>Alignment with Precinct themes:</td>
<td>A clear understanding of the Precinct’s major infrastructure and plans for growth will be essential in promoting the Precinct externally to public and private investors.</td>
<td>• Use this mapping tool to identify gaps in the Precinct’s current ecosystem.</td>
</tr>
<tr>
<td>Precinct wide</td>
<td>Better ecosystem mapping will also guide intra-Precinct planning and networking development.</td>
<td>• Build a health technology SME database to facilitate the establishment of a Health Technology Accelerator program in partnership with WSU’s ‘LaunchPad Technology Incubator’ (See Action Area 15).</td>
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<tr>
<td>3. Develop a broader network</td>
<td>Innovation led jobs growth is best facilitated through the mixing of both complementary and disruptive enterprises who collaborate to solve a problem or exploit a particular market opportunity.</td>
<td>Year 1:</td>
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<tr>
<td>model</td>
<td>Opportunity exists for the Precinct to trial initiatives that bring together SMEs to network around a common theme of health technology and innovation.</td>
<td>• Precinct Leadership Committee to facilitate a number of events per year to show case major Precinct projects, successes (including key note speakers) to broad stakeholder audiences.</td>
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<tr>
<td>Alignment with Precinct themes:</td>
<td>Precinct events can be used to identify and connect health enterprises with a view to establishing formal networking arrangements over the next 2 – 5 years.</td>
<td>Year 2:</td>
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<tr>
<td>Precinct wide</td>
<td>Precinct events will also be valuable in showcasing the Precinct to relevant audiences in a non-formal and open fashion.</td>
<td>• Assess opportunity to expand to a sponsorship/ membership model where stakeholders identified in Year 1 fund ongoing events. Other education and professional development models to be explored.</td>
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### Action Plan 2017 to 2021

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| **4. Support of joint projects** | A range of unique individual projects are often delivered by individual Precinct stakeholders. Examples include telehealth initiatives, research and scientific days, joint funding submissions, industry research, and major developments. Additionally, new projects aligning with the themes of the Precinct could be identified and promoted by Precinct stakeholders. Joint Precinct stakeholder support of projects will engage stakeholder in ‘action based’ ways. This model of collaboration will also provide opportunities to demonstrate what the Precinct is doing to wider audiences via public events (as per Action Area 3). | New projects aligning with the themes of the Precinct to be identified and promoted. Example demonstration partnership projects include:  
- A Penrith healthy eating and living annual event linking promotion of healthy food, personal training, and sporting ambassadors with local researchers.  
- Programs to link TAFE NSW (WSIs) new allied health training technologies with NFP businesses/school programs  
- ‘Foyer’ project for at risk youth to become re-engaged in education and work through community based housing and access to social support services in partnership with Wentworth Community Housing, Platform Youth Services and TAFE NSW (WSI)  
- A new Digital Experience Centre/ STEM Unlimited facility at Werrington  
- University Research Days to become Precinct Research Days  
- Health living ambassadors/ Panthers NRL team Heroes  
- Running Precinct Telehealth ‘Random Acts of Kindness’ to introduce students to health technology |

**Alignment with Precinct themes:**  
- Precinct wide

| **5. Local pathways to allied health jobs** | In 2013 Precinct stakeholders successfully piloted a new approach to securing local student placements in allied health enterprises. Continuing this initiative will be particularly important in positioning TAFE NSW (WSIs) new Allied Health Training facility at Kingswood as a state and national centre of excellence. | Establish a data base of local and Western Sydney private sector allied health enterprises.  
- Work with TAFE NSW (WSI, Kingswood campus) and the Penrith Schools Industry Partnership to facilitate increased local student placements in identified private allied health enterprises. |

**Alignment with Precinct themes:**  
- 1, 2, 4

Deloitte Access Economics 2016
## Action Plan 2017 to 2021

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<td>6. Funding Nepean Medical Research Institute</td>
<td>Nepean Hospital is the only teaching hospital in NSW without an associated medical research institute. Nepean Blue Mountains LHD has established a new incorporated entity to plan for and fundraise for the development of a new medical research institute building at Nepean.</td>
<td>• Seek state and federal government funding to build the Nepean Medical Research Institute (NMRI) building. • Identify new community based sources of funding for the NMRI building.</td>
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<td>Alignment with Precinct themes: 1, 2, 3</td>
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<td>7. Continue to develop medical research depth at Nepean Hospital</td>
<td>While a range of existing research groups and centres at Nepean will likely be housed in the future Nepean Medical Research Institute building, additional research groups and associated organisations will need to be identified for location in the building. One of the most effective ways to attract new research groups to the future building will be to continue to build the medical research presence and depth at Nepean.</td>
<td>• Seek incorporation of NMRI building into next Nepean Hospital Master Plan. • Actively identify and pursue state and national (and international) research groups to locate to Nepean. • Publicly campaign for private bequeathors and public institutions to jointly fund additional senior University medical research positions at Nepean. • Funding of a Positron Emission Tomography / Magnetic Resonance Imaging (PET-MRI) machine at Nepean to build the diagnostic and research capabilities of the region.</td>
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<td>Alignment with Precinct themes: 1, 2, 4</td>
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<tr>
<td>8. Telehealth and eHealth initiatives</td>
<td>Over the last five years Nepean Blue Mountains LHD in partnership with the University of Sydney has successfully trialled and established new Telehealth and eHealth applications in areas such as haemodialysis monitoring and aged care outreach assistance. The Home Haemodialysis App and system won the NSW Secretary’s award for 2016. These innovations were seeded by NSW Government funding in 2012 which established the Nepean Telehealth Technology Centre which supported clinicians bringing forward new treatment concepts that could trialled by the Centre. Potential exists to expand on this track record into new areas of health care. An further area of specialty that should be explored by Precinct partners includes the delivery and promotion of new models of mental health care that leverage the regions’ strengths in community based health care delivery and strong partnerships with NGOs and Primary Health Network. This theme would also link with Nepean’s new Brain &amp; Mind Institute (2016) and other technology based initiatives being proposed by Precinct partners.</td>
<td>• Promote Nepean as a NSW centre of excellence in Telehealth and eHealth applications. • Precinct stakeholders to expand the range of Telehealth and eHealth applications at Nepean, focusing in areas such as obesity and aged care monitoring. • Promote advances in Telehealth and eHealth at Nepean at events identified in Action Area 3. • Identify opportunities for major technology companies to fund or become involved in Telehealth and eHealth programs at Nepean. • Explore new initiatives to develop the Precinct’s specialisation in new models of mental health care.</td>
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## Action Plan 2017 to 2021

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<td>9. Academic and education planning</td>
<td>Over the next 10 – 15 years the future of education in Australia is set to be transformed due to a range of disruptive trends such as contestability of funding, digital technology, global mobility of students and institutions, along with the demand for education to be integrated with industry based learning. Despite this disruptive outlook, international education is set to be one of Australia’s growth sectors over a similar time frame – if it can capitalise on trends that will reshape the sector. Precinct stakeholders should, over time, consider how the PHEP positions itself to take advantage of opportunities within this sector.</td>
<td>- Work with existing major education stakeholders within the Precinct (TAFE NSW [WSIT], Western Sydney University and the University of Sydney) to identify new faculties or academic programs that could be located within the Precinct. - Identify other primary, secondary, tertiary and vocational education institutions that could be attracted to the Precinct, or Penrith LGA more generally.</td>
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<td>10. Branding, marketing &amp; investment attraction</td>
<td>The branding and marketing of a place such an economic Precinct should reflect the precinct’s strengths and attributes. Similarly, using simple and recognisable naming is equally important. The name of the Penrith Health and Education Precinct is simple, now widely recognisable and accurate nomenclature of the Precinct’s economic strengths and attributes. Future branding and marketing of the Precinct should retain this name to ensure a consistent Precinct brand is developed. The Precinct vision statement and themes of collaboration outlined on pages 31 and 29 should be used to promote the Precinct, under the existing nomenclature.</td>
<td>- Precinct Leadership Committee members to jointly fund and prepare a new Precinct brand and marketing strategy. - A new Precinct investment prospectus to be developed as part of branding and marketing strategy. - New branding strategy to be a unique and differentiated brand reflecting 2017 Action Plan themes. - Branding to be endorsed by all Precinct Leadership Committee members and incorporated as appropriate alongside their own marketing to reflect relationship to the Precinct. - A PHEP website to be created to promote the Precinct.</td>
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### Action Plan 2017 to 2021

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| **11. Regional engagement and innovation** | The Precinct is part of a broader regional innovation ecosystem known as the Western Sydney Innovation Corridor. This concept, proposed by WSU begins to articulate physical components of the region's innovation ecosystem, of which the Precinct forms a prominent part. The Precinct is also one of Western Sydney's five Health and Education Precincts located at Blacktown, Campbelltown, Liverpool, Penrith and Westmead. Together these five Precincts form unique spatial components of industries the new Greater Sydney Commission suggests will lead Western Sydney's jobs growth through to the mid 2050's. To drive the creation of a regional innovation eco-system focused around health and education, Precinct leadership should actively engage with other complementary regional stakeholders. | Precinct Leadership Committee leadership should actively engage with the following entities to identify and deliver Precinct related projects:  
- Sydney Science Park  
- Panthers Penrith  
- Western Sydney Airport (WSA)  
- Health Infrastructure NSW  
- Relevant industry organisations  
- Other similar Western Sydney Health and Education Precinct stakeholder groups (Note: Excluding WSA, the above entities were consulted in the preparation of this Action Plan)  
Precinct Leadership Committee leadership to actively engage in networking events and conferences outside of area of professional specialty. |

**Alignment with Precinct themes: Precinct wide**

Precinct stakeholders should also look for opportunities outside the Precinct and “normal realms” of networking to identify new ideas and collaborators that will benefit Precinct projects.
# Action Plan 2017 to 2021

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| 12. Research and Industry collaboration area | Uniquely, the Precinct has the potential to develop a new campus-based health technology research and Industry collaboration area on WSU owned lands at Werrington. Delivery of Werrington Business Park has already commenced with the establishment of the Werrington Park Corporate Centre (WPCC) in 2015. In alignment with this opportunity WSU has identified its Werrington South and North campuses for future uses that support the University’s commitment to Industry collaboration and engagement. Already, Werrington Business Park possesses a number of unique attributes that position it for development as Health Technology themed Business Park, including:  
• Large land holdings in single ownership  
• Proximity to the future Western Sydney orbital rail corridor  
• A variety of affordable high quality office space  
• Association with a major University with complementary research strengths in health, engineering and the arts  
• Existing innovation infrastructure such as a business technology incubator, and other health technologies (see page Y case studies) WSU are currently (2016) progressing a new masterplan of its Werrington campuses. This master plan will need to identify how the site improves activation and amenity – both issues cited as factors that have recently prevented major technology firms locating to WPCC (despite WPCC now enjoying occupancy of over 70%). | • As a priority, Precinct Leadership Committee to support the identification and attraction of Health Technology related enterprises to locate to WPCC (see associated Action Areas 11 & 16)  
• Precinct Leadership Committee to actively network with the following Australian health technology industry groups and service organisations to better understand the locational and growth drivers of the health technology sector:  
  • Medical Technology Association of Australia  
  • Ausbiotech  
  • MTP Connect  
  • NSW Medical Devices Fund, and  
  • Other specialist associations, as identified  
• Development of new economic advocacy material, including concept schematics, of a new Precinct train station at Werrington as part of the future north–south rail corridor currently under consideration for outer Western Sydney.  
• Precinct Leadership Committee to provide input and advice on the master planning process for WSU Werrington lands. Input to include working with WSU to develop future high quality urban activation and amenity outcomes within the University’s current (2016–17) master planning processes for Werrington. |
## Action Plan 2017 to 2021

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<td><strong>13. Precinct spatial focus, land use and infrastructure</strong></td>
<td>At its most expansive, the Precinct is over 3.2 kilometres long and up to 1.5 kilometres wide. This is larger than the entire Sydney CBD spanning from the Rocks to Central Station and from Parramatta to the Domain. To provide greater focus, spatially related Precinct strategies should focus around three sub-precincts. Growth of the Precinct will also be supported by a clear and effective land use and infrastructure framework capable of delivering a long term Vision of the Precinct. In some areas land use conflicts within the Precinct exist that are inconsistent with themes and priorities of the Precinct. In other areas possible tensions may arise between infrastructure provision and Precinct growth plans. A clear land use and infrastructure plan for the Precinct will also add certainty that will support private sector investment. A clear example where stronger land use planning is required is on lands surrounding Nepean Hospital to ensure that future medical related uses are encouraged. There is a need to review the zoning in the area surrounding Nepean Hospital to conserve medical related uses.</td>
<td>Prepare a new Structure Plan for the Precinct which focuses on the three sub-precincts of; <strong>Nepean Hospital and surrounding lands</strong> (I) Focus on health services, clinical education and medical research. Focus also on private medical services, particularly where the Nepean Hospital campus directly interfaces with existing commercial zones. <strong>Kingswood town centre</strong> (II) Focus on providing precinct services and new forms of accommodation in a high amenity urban setting. <strong>WSU Kingswood, TAFE NSW (WSI) &amp; WSU Werrington campuses</strong> (III) Focus on creating an integrated health technology, collaboration and education sub-precinct, including ancillary retail uses. To include development of a new north-south orientated Precinct train station at Werrington and associated town centre. • Precinct Leadership Committee to develop an independent view of the major forms of public infrastructure required to bring forward growth of the Precinct, and there estimated costs. Present these views to relevant infrastructure agencies via preparation of preliminary business cases. • The Precinct to be considered as a special planning area within local, district and metropolitan planning processes (including establishing stronger transport links between PHEP and the Penrith City Centre)</td>
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<td><strong>Alignment with Precinct themes: Precinct wide</strong></td>
<td>&quot;You attract talent by having a vibrant eco-system, by having a great place to work and live. There is a growing recognition that having great urban places and spaces is as important for productivity and nurturing human talent as a place being a nice place to walk around. It’s actually an important part of competitiveness.&quot; Brookings Institute (2014). The Precinct needs to develop a common 'sense of place' to allow it to be defined and promoted as an important economic location. Improved amenity will also drive the attraction of investment.</td>
<td>• Precinct Leadership Committee to commission a Precinct-wide Public Domain Concept and Delivery Plan to allow Precinct stakeholders to Implement common public domain improvements, such as signage, way finding and branding.</td>
</tr>
<tr>
<td><strong>14. Improve urban amenity</strong></td>
<td>&quot;You attract talent by having a vibrant eco-system, by having a great place to work and live. There is a growing recognition that having great urban places and spaces is as important for productivity and nurturing human talent as a place being a nice place to walk around. It’s actually an important part of competitiveness.&quot; Brookings Institute (2014). The Precinct needs to develop a common 'sense of place' to allow it to be defined and promoted as an important economic location. Improved amenity will also drive the attraction of investment.</td>
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**Action Plan 2017 to 2021**

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<tr>
<td>15. Health technology SMEs (start-ups &amp; scale-ups)</td>
<td>It is widely acknowledged that high growth, technology based businesses are important drivers of economic growth (StartupAus, 2015). With a unique combination of local start up and SME support services and infrastructure, the Precinct is ideally placed to support the trialling of new start-up and SME accelerator growth programs, particularly for health technology enterprises. Rich start-up and SME ecosystems have also been identified as key attractors for large technology firms who benefit from association with entrepreneurial activity and talented people. Globally, the best examples of where these benefits of association typically occur are in Health Technology (e.g. Biotech &amp; Medtech sectors) and Financial Technology (e.g. the Fintech sector). The Precinct has the ideal facility where this type of initiative could be supported by Precinct partners, namely the LaunchPad Business Technology Incubator at Werrington.</td>
<td>• Build a health technology SME database to facilitate the establishment of a Health Technology Accelerator program in partnership with WSU’s ‘LaunchPad Technology Incubator’ (See also Action Area 2). • Develop a new ‘Digital Experience Centre’ in surplus WSU facilities located at Werrington to drive SME growth through the promotion of digital experiences in science, computing engineering and mathematics (Project, SCEM Unlimited).</td>
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Alignment with Precinct themes: 2, 4

| 16. Market demand analysis | Seeking out investment opportunities for the Precinct needs to be based on reliable up to date market information and knowledge. Information required on which market segments the Precinct should pursue, along with information on the needs, trends, and economic drivers the Precinct should respond to. New channels to market also need to be established, including how Precinct stakeholders approach and communicate with national and international investment opportunities. The goal of all research and analysis is to develop industry knowledge of sectors, players and requirements for location in sectors that will support delivery of the Precinct. | In addition to other research and analysis outlined in this Action Plan, the following market analyses would support the Precinct Leadership Committee develop investment attraction and industry development strategies: • Sounding out of private sector capacity to deliver associated health services in proximity to Nepean Hospital • Identification of medi-tourism opportunities the Precinct may be able to capture, including development of a Precinct ‘Medi-Tourism Plan’ • Identification of future student and key worker accommodation demand • Propensity for public benefactors to fund local medical research and infrastructure at Nepean • New models of technology assisted aged care living • Market demand for take-up of local trialled health technologies • Costing of major enabling infrastructure requirements of the Precinct • Other analysis as required |

Alignment with Precinct themes: Precinct wide
# Action Plan 2017 to 2021

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| **17. Precinct advocacy** | In delivering the Precinct to 2021, the following ‘big picture’ advocacy items should be supported as common advocacy items by the Precinct Leadership Committee organisations. | **1. Implementation**  
- Funding for a Precinct Project Manager.  
**2. Research**  
- A world class Medical Research Institute  
- Recognition of the PHEP as an Advanced Health Research and Translation Centre  
- Establishment as a research hub  
- Funding of specialist Research Chairs.  
**3. Planning**  
- Recognition of the Precinct as a special planning area with a growth area infrastructure plan  
- Zoning protection within the Precinct’s medical core for long term medical uses only  
- PHEP and the Penrith City Centre identified as a collaboration area in the Greater Sydney Commission’s West District Plan.  
**4. Transport, services and Infrastructure**  
- Improved transport, services, amenity and infrastructure for the precinct including:  
  o Connecting the Precinct to the North West and South West Growth Centres and the main Western Line via passenger rail with a dedicated station  
  o Utility upgrades and infrastructure  
  o Stronger transport and pedestrian links between PHEP and the Penrith City Centre including more bus services  
  o Improved pedestrian access between Nepean Hospital campus and Kingswood station  
  o Blue Mountains train services to stop at Kingswood Station  
  o Public domain improvements to enhance amenity and safety  
**5. Technology**  
- Improved technology to support the Precinct’s vision including tele-health for Western NSW |
## Action Plan 2017 to 2021

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<tr>
<td>18. Implementation and review</td>
<td>The implementation of this Action Plan will be led by a Precinct leadership group of senior representatives from major Precinct institutions.</td>
<td>• Hold an Action Plan launch and Charter signing event in early 2017.</td>
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<td></td>
<td>This leadership group will facilitate the mobilisation of resources and energy towards delivery of initiatives and tasks outlined in the 20 Action Areas of this report.</td>
<td>• Precinct Leadership Committee give consideration to joint funding of a Precinct Project Director to lead implementation of the Action Plan. This role to provide PMO services with accountability to the Precinct Leadership Committee.</td>
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<td>• This Action Plan should be reviewed at the end of 1 and 3 years, with a major review at the end of year 5.</td>
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Tracking progress to 2021

Keeping on track
## Delivery timeline

**Milestone date**

**Indicative timeframe for completion**

**Ongoing involvement/monitoring required**

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<td>2: Ecosystem mapping</td>
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<td>3: Broader network model</td>
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<td>4: Support joint projects</td>
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<td>5: Pathways to health jobs</td>
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<td>6: NMRI funding</td>
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<td>11: Regional Innovation</td>
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<td>12: Research and industry</td>
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<td>13: Focus, land use, infra</td>
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<td>14: Urban amenity</td>
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<td>15: Health tech SMEs</td>
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<td>16: Market demand analysis</td>
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<td>17: Precinct advocacy</td>
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<td>18: Implementation &amp; review</td>
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Appendix 1

2011 – 2016 Review
2011 – 2016 Review

01. **2011 Action: Submit the Strategic Vision for the Penrith Health and Education Precinct to the NSW Government in accordance with the Premier's request, and seek agreement from Government and Agencies for support of the Vision and assistance with implementation of identified projects and priorities.**

    The NSW Department of Premier and Cabinet directly supported the development of a Strategic Vision for the Precinct through a $30,000 grant to prepare a Vision document.

    Submission of the 2011 Vision to the NSW government resulted in the listing of the Precinct as a ‘Potential specialised economic centre’ in the Metropolitan Plan for Sydney. This listing supported numerous public advocacy efforts along with providing direction to private sector investment.

    At one stage, the NSW Department of Planning was in the process of preparing a ‘Growth Area Infrastructure Plan’ for the PHEP, however this was later deferred by the NSW Department of Planning.

02. **2011 Action: Prepare and finalise, in consultation, a formal Memorandum of Understanding between Precinct partner organisations, including government and Agencies, to support delivery of the Vision.**

    While no formal Memorandum of Understanding was adopted, a PHEP Development Advisory Group (DAG) and Charter was established. This advisory group met 3-4 times per year and included representatives from each Precinct stakeholder organisation.

    A PHEP DAG Charter was drafted to guide the relationship between the advisory group and Precinct stakeholders. The Penrith Business Alliance provided secretarial and project management support to the PHEP DAG.

    Operated as an informal networking group the PHEP DAG was successful in facilitating understanding and cooperation between PHEP stakeholders on joint projects and initiatives.

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**Status in 2016: Submit the New Action Plan to NSW Government and the Greater Sydney Commission, seeking a formal response and identification of Action Plan items where government can support.**
2011 – 2016 Review

03

2011 Action: Work with Penrith City Council and the NSW Government to establish the Penrith Health and Education Precinct Development Committee and the appointment of a project manager as necessary to this Committee.

As discussed above (2), a PHEP advisory group was established. Various NSW government agencies regularly attended PHEP advisory group meetings to provide updates on various government initiatives.

Status in 2016: Continue to operate a Precinct advisory/leadership group while broadening the roles of other Precinct stakeholders in its leadership and governance. Seek involvement by relevant NSW government agencies. Consider Project Director role to deliver project outcomes.

04

2011 Action: Taskforce members to be involved in a Working Group to grow the research capabilities and infrastructure of the Precinct.

Nepean Hospital is the only major teaching hospital in NSW without an associated medical research institute.

Between 2011 and 2014 PHEP advisory group representatives from Nepean Blue Mountains LHD, Sydney University, Council and RPA worked together on two initiatives to progress growing research capabilities and infrastructure within the Precinct. These included:

• Launch of the Nepean Medical Research Institute project (2011): This included the preparation of fully costed building concepts for a new $55 million medical research building at Nepean. Two privately owned site options for the building were identified at Kingswood, close to Nepean Hospital.

• Regional Development Australia Fund (2013) Application: Under this fund Precinct partners came together to jointly apply to fund a new Nepean Medical Research Institute building. While this application was ultimately unsuccessful, the process resulted in the creation of momentum among applicants regarding a new institute building. This process also resulted in identification of public lands suitable for the building.

Additionally, since 2011 a range of new medical research groups have also been added to the Precinct, particularly by the University of Sydney (see page 20 case studies).

Status in 2016: Precinct stakeholders work with and support the efforts of the Nepean Hospital Medical Research Committee to develop a new research Institute building at Nepean Hospital.
2011 – 2016 Review

2011 Action: Establish a National Centre of Excellence in E-Health (Project 1)
Explore the opportunity to establish new technology based tele-health and tele-care services within Nepean Hospital in partnership with UWS, the University of Sydney, the Nepean Division of General Practice, NSW Health and other relevant community and health organisations (page 18).

While the ambition to establish a new technology based tele-health and tele-care service in Nepean Hospital was not pursued, several promising health technology related initiatives such as the Nepean Prostrate Robot and Virtual Intensive Care Unit (VICU) were rolled or trialled at Nepean Hospital.

Further, since 2011 Nepean Hospital and the University of Sydney have jointly pioneered new technologies and application in Telehealth and eHealth. These efforts were seeded by $2 million grant from the NSW government to establish Telehealth Technology Centre at Nepean Hospital.

Given this, potential now exists for further health technology applications to be trialled in clinical areas relevant to Nepean.

A ‘Health IT Commercial Hub’ concept was also proposed by Professor Mohammed Khadra of the University of Sydney (2010), however further business case planning for this proposal was not pursued beyond early concept stage.

Status in 2016: Precinct partners continue to pursue development of new health technology applications, particularly in the themes of Telehealth and eHealth.

2011 Action: Establish a National Centre of Excellence in E-Health (Project 2)
Work with the University of Western Sydney to develop tele-health and tele-care related research, teaching and services at their Kingswood campus, including funding of a CRC in telehealth & telecare.

This action was an exciting concept proposed by a world leading Western Sydney University academic in 2011.

To deliver on this action, an Australian Cooperative Research Centre (CRC) funding application was prepared by Precinct partners to establish a CRC in Telehealth and Telecare on the UWS Kingswood campus. This application was not funded due to the reviewers encouraging a strengthening of the commercial basis of the concept/ proposal.

Status in 2016: Focus on growing the Precinct’s research strengths in related areas of wellbeing and prevention of lifestyle related disease – linked to Penrith’s strengths in sport and quality lifestyle.
2011 – 2016 Review

2011 Action: Work with Penrith City Council and NSW Department of Planning to align local and state planning instruments with themes and development initiatives identified in the Vision.

Referred to as the Blue Zone, the 2011 Vision proposed an expansion of the medical core surrounding Nepean Hospital. In 2013 Council supported the delivery of this concept through exhibition of a new ‘B4 medical mixed use’ zone to be applied on lands identified in the 2011 Vision. This rezoning has now brought forward investment in the Blue Zone consistent with the 2011 Vision.

More broadly, several submissions were made to the NSW Minister for Planning seeking preparation of a Precinct ‘Growth Area Infrastructure Plan’. On other occasions minor land use amendments were also supported by Council and/or the NSW Department of Planning to facilitate the delivery of projects and developments within the Precinct.

One location where inconsistency of land uses with the Vision exists is on lands immediately adjoining Nepean Private Hospital, on Barber Avenue Kingswood. These lands have potential to attract highly needed private health and medical investment. In consistency with the Vision for the Precinct residential uses should not be permitted on these lands.

Status in 2016: Continue to advocate for land uses consistent with the themes and vision of the Precinct.

2011 Action: Facilitate the planning and future development of UWS Werrington North Campus as a future Health Industry business park in partnership with UWS, TAFE, Penrith City Council and the NSW Government.

Significant progress was made in promoting the establishment of a future ‘Health Industry Business Park’ on WSU lands at Werrington. During this time, efforts included:

• conducted of a study tour of other successful University-led Business Park developments

• commissioning of specialist ‘proof of concept’ research to identify viable sectors for future attraction to the Business Park

• seeking detailed state infrastructure planning and funding (following the listing of the Precinct in the Sydney Metropolitan Plan)

This activity resulted in the building of confidence about the potential of a future Business Park at Werrington involving WSU as either developer, land owner, or development partner. Building off this confidence, in February 2012 Precinct stakeholders (PBA, Council and WSU) lodged a successful consortium bid application to the Australian Government to fund the establishment of Werrington Park Corporate Centre (WPCC), including a new business technology Incubator.

WPCC opened in 2015 and is envisaged as Stage 1 of a future ‘Health Technology Business Park’.

Planning for a future North-South Western Sydney rail line connecting Werrington Business Park directly with the Western Sydney Airport will only continue to build confidence in a Health Technology Business Park at Werrington.

Finally, WSU has identified the opportunity to re-purpose its campuses at north and south Werrington for uses that facilitate the University’s collaboration and engagement with industry.

Status in 2016: As a priority, maintain a strategic focus on bringing forward the development of Health Technology Business Park and Werrington.
2011 – 2016 Review

2011 Action: Work with Industry and Investment NSW on investment attraction of major Life Science companies to the Health Industry Park and the Precinct.

No NSW Trade and Investment programs were identified that could facilitate the attraction of Life Science companies to the Precinct.

In 2013, a Precinct stakeholder, more than 20 national research entities and leading health industry organisations came together to form a consortium seeking funding to establish an Australian “Health Innovation Precinct” in Smart Health technologies. This Smart Health Industry Innovation Precinct ("SHIP") was to be based in Penrith.

Following a change of Australian Government in 2013 this funding program became known as the Industry Growth Centre Program. Five national Industry Growth Centres were established in 2015, of which SHIP was unsuccessful.

Since 2011 state and national industry support programs have been transformed. To attract major companies to the Precinct, particularly Werrington Health Technology Business Park, new partnerships should be established and maintained by Precinct stakeholders with the following organisations:

- Jobs for NSW (delivering a new ‘Jobs for the Future’ program)
- Australian Department of Industry (delivering the ‘National Science and Innovation Agenda’)
- Ausbiotech, MTAA, MTP Connect, and others

Precinct stakeholders should also participate in national and international study tours of successful "Innovation Districts" around the world, such as Nashville Tennessee in the US and others identified by the Brookings Institute.

Status in 2016: Establish new working relationships with relevant partner organisations who can assist with identifying and delivering investment opportunities for the Precinct.

2011 Action: Establish the Penrith Health & Wellbeing Innovation Network to grow the base of local health and wellbeing related firms.

A Penrith Health & Wellbeing Innovation Network was proposed in 2010 by Strategic Economics. While the network was never established, PHEP advisory group meetings always emphasised the involvement of local SMEs.

The Centre for Health Innovation and Partnerships (CHIPS) also worked with Precinct stakeholders to identify ways for local SMEs to grow local business opportunities in health and wellbeing.

The establishment of a vibrant Precinct ecosystem that drives local economic development through a focus of health and wellbeing will necessarily require a large SME presence.

Status in 2016: Establish a broader Precinct network that includes health and wellbeing related enterprises.
2011 – 2016 Review

11  2011 Action: Investigate and facilitate with Agencies including Nepean Blue Mountains LHN & NSW Health, the development of new multi-deck public car parking and upgraded road infrastructure within the Penrith Health Campus.

In 2012 a new multi-deck car park was constructed on Nepean Hospital Campus on the corner of Derby and Somerset Streets. As Nepean Hospital campus continues to grow, additional car parking facilities are expected to be required on the Campus.

Longer term demand management strategies are required to reduce private vehicle usage by workers of the Nepean Hospital Campus.

Status in 2016: The Precinct Leadership Committee to be involved master planning processes undertaken for the next stage redevelopment of Nepean Hospital Campus.

12  2011 Action: Research the range of additional medical, health and allied health services that could be provided by the private sector within the Precinct. Present and seek responses to these opportunities from the private sector.

The PBA occasionally commissioned market analysis or sounding out exercises to understand potential health and medical services that could be provided in the Precinct by the private sector. Examples identified needs included;

• Medical step down facilities
• Consulting suites
• Private and public hospitals
• Assisted aged care
• Student accommodation
• Research entities
• Ancillary retail services

Status in 2016: Regularly conduct strategic research into private sector trends and opportunities to assist the Precinct target required investment.

New multi-deck carpark on corner of Derby and Somerset Streets, Nepean Hospital.

Deloitte Access Economics 2016
2011 – 2016 Review

2011 Action: Strengthen and create student career pathways into health and wellbeing industries, though partnerships with NSW DET, and the Penrith Blue Mountains Schools Industry Partnership.

In 2012 Health Workforce Australia forecast that by 2025 Australia would have an estimated shortage of 109,000 Nurses and almost 3,000 doctors. It was also recognised that the key challenge in addressing this shortage was finding training placements in private settings (e.g., outside Hospitals).

In 2013 the Penrith Schools Industry Partnership identified that over 300 students from Penrith High School’s sought health industry placements. At the same time, TAFE NSW (WSI) confirmed that the main constraint for expanding its enrolments in allied health training courses was finding adequate numbers of mandatory industry training placements.

To address this issue the Penrith Business Alliance secured a small grant ($37,000) from the Australian Government Department of Education, Employment and Workplace Relations (DEEWR) to fund a project titled ‘Securing Pathways to Local Health Jobs’.

This project secured new commitments from 51 local allied health enterprises to provide work placements for 180 local allied health training students.

This was in addition to the Nepean Blue Mountains Local Health District delivering a new ‘Work Inspiration’ student placement program in 2013 that saw it support placements for up to 120 students across Western Sydney.

Status in 2016: Continue to engage with the Penrith Schools Industry Partnership to identify local allied health enterprises and their capacity and willingness to provide more training placements.

2011 Action: Secure funding for, and with relevant partners, roll out the Western Sydney Healthy Workers and Healthy School Initiatives.

In 2011 the Centre for Health Innovations and Partnerships (CHIPS) was working with Precinct stakeholders to devise a ‘Western Sydney Healthy Workers’ and ‘Healthy School Initiatives’.

Progress on these initiatives included the trialling of a workplace-based health assessment program in partnership Penrith workplaces. This trial then formed the basis of a larger business case/ funding submission to NSW government for expansion of the program across NSW.

Status in 2016: Identify new programs that Precinct partners can lead in the promotion of healthy lifestyles and the prevention of lifestyle related chronic disease in Penrith.
2011 – 2016 Review

15. 2011 Action: Prepare a Precinct public domain improvement plan, including identification of funding sources of all improvements, including future local transport services (page 25).

A Precinct wide public domain concept and delivery plan is required to allow PHEP stakeholders to implement common public domain improvements, such as signage, way finding and branding.

Status in 2016: Commissioning of a Precinct wide public domain concept and delivery plan.

16. 2011 Action: Develop branding and marketing material to promote the Precinct as a place to work, live, study, research and invest. This will include an assessment of local support services such as retail, dining, recreation & cultural services (page 23).

The 2011 Vision was used for general advocacy and marketing purposes. Beyond the Vision document no specific branding or marketing material was developed.

Up to date research on the economic and investment opportunities within the Precinct is required to ensure any new branding and marketing programs for the Precinct are based on contemporary data and Precinct Insights. Research to be presented in future branding marketing material to include:

- Investment plans of precinct stakeholders
- Profiles of research and technology assets
- Precinct related regional growth context
- Industry and consumer trends
- Key contacts and processes for engagement/ investment attraction

Status in 2016: Prepare a new Precinct brand and marketing strategy including development of a Precinct investment prospectus of key opportunities in the Precinct.
2011 – 2016 Review

2011 Action: Develop a housing and accommodation plan to meet the needs of future workers, students and residents of the Precinct - as part of forward planning for the Precinct as a State Significant Site.

No Precinct housing and accommodation plan was developed. Despite this, since 2011 a range of major living and short term accommodation options have been proposed or developed in the Precinct. These include:

<table>
<thead>
<tr>
<th>Major project</th>
<th>Status</th>
<th>Type</th>
<th>Dwellings</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caddens Rise</td>
<td>Completed</td>
<td>Residential</td>
<td>1,200 houses</td>
</tr>
<tr>
<td>43 and 45 Barber Ave</td>
<td>Proposed</td>
<td>Mixed use</td>
<td>88 units</td>
</tr>
<tr>
<td>70 Derby St</td>
<td>Proposed</td>
<td>Mixed use</td>
<td>26 units</td>
</tr>
<tr>
<td>19 Rodgers St</td>
<td>Approved</td>
<td>Residential</td>
<td>132 units</td>
</tr>
<tr>
<td>34 Somersat St</td>
<td>Approved</td>
<td>Residential</td>
<td>115 units</td>
</tr>
<tr>
<td>56 Derby</td>
<td>Approved</td>
<td>Mixed use</td>
<td>191 units</td>
</tr>
<tr>
<td>899 O’Connell St</td>
<td>Approved</td>
<td>Residential</td>
<td>99 allotments</td>
</tr>
<tr>
<td>246 – 250 Great Western Highway</td>
<td>Approved</td>
<td>Mixed use</td>
<td>97 units</td>
</tr>
<tr>
<td>182-190 Great Western Highway</td>
<td>Approved</td>
<td>Mixed use</td>
<td>57 serviced apartments</td>
</tr>
</tbody>
</table>

Status in 2016: Precinct housing and accommodation options to be promoted in a new investment prospectus.

2011 Action: Work with NBN Co to improve the ready access to Broadband infrastructure to all households, students, institutions and researchers in the Precinct.

At the time of preparing the 2011 Strategic Vision the National Broadband Network (NBN) was under early consideration for Penrith. In 2016 the majority of the Precinct is still yet to receive access to NBN broadband infrastructure.

Sectors such as health and education have the most to gain from larger, faster and more affordable broadband access. Tech-based startups in health technology have been identified around the world as critical agents in combining medicine, science and the digital realm to create cures and treatments that will change lives and transform the delivery of health care.

Improved broadband infrastructure for the Precinct should be viewed as a critical strategy in enabling the growth and development of public and private technology-based enterprises.

Status in 2016: Precinct partners to build and present the business case for improved broadband infrastructure to be delivered in the Precinct.
2011 – 2016 Review

19  **2011 Action:** Ensure all transport and planning Agencies are involved in supporting the future development of the Precinct.

In partnership with Council, Precinct stakeholders lobbied the NSW Department of Planning for the Precinct to be recognised as State Significant Site and preparation of a Growth Area Infrastructure Plan to assist growth of the PHEP.

To influence state and national infrastructure agencies towards consideration of improved Precinct infrastructure, “Treasury standard” strategic business cases will be required to present the case for new infrastructure to agencies.

**Status in 2016:** Continue to advocate for special planning and infrastructure support for the Precinct. Prepare (Preliminary) strategic business cases of critical major PHEP Infrastructure.

20  **2011 Action:** Review planning and implementation of the Strategic Vision at 1, 3 and 5 year intervals and, through the Precinct Development Committee, prepare reports for Government on progress achieved.

In December 2013 (end of Year 3) a major Precinct forum was held to provide a review back to stakeholder on progress of the delivery of the Vision. NSW government representatives attended this forum.

In August 2016 (end of year 5) Deloitte Access Economics was commissioned to conduct a review (this document) of the implementation of the Vision.

**Status in 2016:** The New 2016 Precinct Action Plan to be reviewed at 1, 3 and 5 year intervals.
Appendix 2

Draft Precinct ecosystem
Draft Precinct ecosystem

Health
- Nepean Hospital
- Nepean Private Hospital
- NSWALHD Community Health Centres

Day Services
- Hospital Specialist Dental surgery

Medical centres & clinics
- Nepean Cancer Care Centre
- Derby Street Family Practice
- Hospital Specialist Clinic
- Kingswood Medi clinic
- Derby Medical Centre
- Werrington Medical Centre
- Kidney Stone Clinic

Disability services & support organisations
- Cerebral Palsy Alliance
- Nepean/Blue Mountains Prostate Cancer Support Group
- St Vincent de Paul Family Centre
- Sunnyfield Disability services
- Nordoff Robbins Music Therapy

Diagnostics
- Castlereagh Imaging

Pharmacy
- Nepean Compounding Pharmacy
- Kingswood Pharmacy
- Specialist Clinic Pharmacy

Retirement & aged care
- Newmarch House

Other
- Wentworth Healthcare
  (Primary Health Network)

Specialist services
- Nepean Physiotherapy
- Hydrotherapy Centre
- Concept Cosmetic Medicine Penrith
- Nepean Dermatology
- Nepean Diabetes Service
- Australian Diabetes Educators Association
- Hope & Cope Psychiatric Clinic
- Care First Orthopaedic
- Dr Marie Stopes International, Penrith

Tertiary education
- Sydney Medical School
- Nepean (Nepean Clinical School)
- Western Sydney University
- Penrith Observatory
- TAFE NSW (WSI)
- Nepean College
- Nepean Institute of Critical Care Education & Research

Primary & secondary education
- Claremont Meadows Public School
- Kingswood High School
- Kingswood South Public School
- Kurrambee School
- Montgrove School
- Penrith High School
- Puttick Education and Training Unit (Dept of Justice)
- St Dominics College
- St Joseph's Primary School
- Werrington Public School
- Wollomi College

Early learning and child care
- Kingswood world of Learning
- KU Penrith Preschool
- Lifetime Learners Long Day care & Pre-school
- Tresilian Family Care Centre

Family support & education
- Nordoff Robbins Music Therapy centre
- Mission Australia Centre

Research
- Nepean Hospital Gastroenterology Research Unit
- Charles Perkins Centre, Nepean (Sydney University Medical School)
- Nepean Institute of Critical Care Education & Research
- Marie Bashir Institute, Nepean
- OZWAC Foundation
- Nepean Medical Research Fund
- Sydney West Translational Cancer Research Centre
- Telehealth and Technology Centre

Support services
- LaunchPad Business Technology Incubator
- Jamison Hotel
- Penrith Hotel Hotel
- Penrith Serviced Accommodation
- The University Units
- Astina Serviced Apartments
- Campus Summer Stays Australia
- Western Sydney University Student Village

Transport
- Great Community Transport Inc.
- WSU student shuttle bus

Retail
- Back to Basics
- Claremont Meadows IGA Plus Liquor
- Co-op Bookshop
- Halliwell's Convenience
- Kingswood Ceilars
- Kingswood Newsagency
- Pink Foods
- Werrington Ceilars & Sub Newsagency

Leisure
- Easts-Kingswood Sport Club
- Penrith & Districts Basketball Association

Dining
- AB7 Indian Restaurant
- Kingswood
- Black Rose Café & Food
- Café South
- Chicken Man
- Claremont Meadows Takeaways
- Colonial Hotel
- Croc’s African Foods
- Domino’s Pizza
- Kingswood
- Eternis Cafe Restaurant
- Étienne Training Restaurant
- Kingswood Sports club
- Kingswood Hotel
- Latitudes Takeaway Café
- McDonald’s Werrington
- Raw Energy
- Red Cherry Coffee Shop
- Soy Inn Chinese
- Subway
- Taj Sydney
- The Pizza Shop
- The Seafood Basket
- Vihir Thai Hot Bread
- Werrington Technical College Canteen

Religion
- Hillsong Greater West Campus
- Nepean Baptist Church
- Penrith Baptist Church
- St Joseph’s Catholic Parish

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Date of Meeting: Monday 26 August 2019
Report Title: Local Government Rating Review - IPART Final Report
Attachments: Draft Submission to NSW Government
Penrith City Council - Draft Submission – IPART Final Report

Note:

Council is required to submit feedback to the Final Report by way of an online form that in relation to each IPART Recommendation that we select an option as to whether we:

Support;
Partially Support;
Don’t Support; or
Unsure.

There is also room for a comment of up to 100 words in response to each Recommendation.

The Government has disallowed responses to some of the Recommendations which they have either ruled out implementing (eg removing some exemptions and changing the pension rebate scheme) or where they have already implemented the recommendations (eg Guidelines for Debt Recovery were implemented in September 2018). For any of these that apply, the OLG has provided a comment of “Not for Consultation” and has not allowed room for any comments. There is a general comments section at the end where we can still include a comment about the “not for consultation” items.

Submission:

1. The Local Government Act 1993 should be amended to mandate Capital Improved Value (CIV) as the basis for setting ad valorem rates in the metropolitan council areas as defined by IPART.

*Partially Support

Comment: Council supports this change, but only if the changes to residential sub-categorisation are enacted as well. We also expect that a state-wide campaign be run by the Government to educate property owners as to why the changes are being made, and that adequate funding is provided to councils to implement the changes.

2. The Local Government Act 1993 should be amended to allow non-metropolitan councils to choose between the Capital Improved Value and Unimproved Value (UV) methods as the basis for setting ad valorem rates at the rating category level.

*Unsure

Comment: Penrith City Council is a metropolitan council so no comment is provided.

3. (Inter-related to Recommendations 1 and 2)

If Recommendation 1 and/or 2 are supported by the NSW Government, should the Local Government Act 1993 be amended to facilitate a gradual transition of rates to a Capital Improved Value method?

OLG Comment:
The amount of rates that any ratepayer is liable to pay to the council should increase by no more than 10 percentage points above the rate peg (as adjusted for Special Variations) each year as a result of a council adopting a Capital Improved Value method for setting rates. Councils could apply to IPART to exceed this 10% limit.

*Partially Support

Comment: – No details have been provided as to how this will be implemented. In some cases increases above 10% may be unavoidable. If councils are required to write-off amounts above 10% if other measures are not able to be used to avoid this happening, the amount written off should be added to the next year permissible amount before the rate peg is applied.

4. (Inter-related to Recommendations 1 and 2)

If Recommendation 1 and/or 2 are supported by the NSW Government, should section 497 of the Local Government Act 1993 be amended to remove minimum amounts from the structure of a rate, and section 548 of the Local Government Act 1993 be removed?

*Partially Support

Comment: This is supported only if minimum rates are removed at the same time or after Capital Improved Values are implemented.

5. (Inter-related to Recommendations 1 and 2)

If Recommendation 1 and/or 2 are supported by the NSW Government, should the Local Government Act 1993 be amended so that the growth in rates revenue outside the rate peg is calculated using the formula based on changes in CIV, as defined by IPART?

OLG Comment:

For non-metropolitan councils, this formula would be independent of the valuation method chosen as the basis for setting ad valorem rates.

*Support.

Comment: Penrith City Council is a metropolitan council so no comment is provided.

6. (Inter-related to Recommendations 1 and 2)

If Recommendation 1 and/or 2 are supported by the NSW Government, should the NSW Government fund the NSW Valuer General for the upfront cost of establishing the database to determine Capital Improved Values?

Recommendation 6 Options

*Support

Comment: We agree that councils and ratepayers should not have to fund this shift in State revenue policy.

7. (Inter-related to Recommendations 1 and 2)

If Recommendation 1 and/or 2 are supported by the NSW Government, should the NSW Government fund the cost for a non-metropolitan council to set up a Capital Improved Value database for the purposes of implementing IPART’s recommended formula for calculating growth in rates revenue outside the rate peg, where the Unimproved Value method for setting rates is maintained?
*Support

Comment: We agree that councils and ratepayers should not have to fund this shift in State revenue policy.

8. The Local Government Act 1993 should be amended to allow councils to levy a new type of special rate for new infrastructure jointly funded with other levels of Government. This special rate should be permitted for services or infrastructure that benefit the community, and funds raised under this special rate should not:

form part of a council’s general income permitted under the rate peg, nor

require councils to receive regulatory approval from IPART.

*Partially Support

Comment: This is supported as long as it is not used as a cost shifting mechanism.

9. Section 511 of the Local Government Act 1993 should be amended to reflect that, where a council does not apply the full percentage increase of the rate peg (or any applicable Special Variation) in a year, within the following 10-year period, the council can set rates in a subsequent year to return it to the original rating trajectory for that subsequent year.

*Support

Comment: This is supported.

10. The Local Government Act 1993 should be amended to remove the requirement to equalise residential rates by ‘centre of population’. Instead, the Local Government Act 1993 should allow councils to determine a residential subcategory, and set a residential rate, by:

separate town or village, or

residential area.

11. The Local Government Act 1993 should outline that:

A ‘residential area’ is an area within a contiguous urban locality that has, on average, different access to, demand for, or costs of providing council services or infrastructure (relative to other areas in that locality).

Councils could use geographic markers to define the boundaries for a residential area, including postcode boundaries, suburb boundaries, geographic features (e.g. waterways, bushland) and/or the location of major infrastructure (e.g. arterial roads, railway lines).

*Support

Comment: Boundary definitions should be expanded to give greater flexibility to Councils include zoning boundaries, fence-lines and roads. Any area determined as being an area for sub-categorisation should be at the discretion of Councils to avoid court appeals as to the validity of the sub-category. This change does not need to wait until CIV is brought in so it should be brought in immediately.

12. The Local Government Act 1993 should be amended so, where a council uses different residential rates within a contiguous urban locality, it should be required to:

ensure the highest rate structure is no more than 1.5 times the average rate structure across all residential subcategories (i.e., so the maximum difference between the highest and
average ad valorem rates and base amounts is 50%), or obtain approval from IPART to exceed this maximum difference, and

publish the different rates (along with the reasons for the different rates) on its website and in the rates notice received by ratepayers.

* Partially Support:

Comment: We do not support having to list the information on a rates notice as there is already a long list of required information on a rates notice and the reasons for differential rates are unlikely to be able to be explained with one or two paragraphs of information. It is best rather that this information be provided in the Operational Plan and on Council’s website.

13. At the end of the 4-year rate path freeze, new councils determine whether any pre-merger areas are separate towns or villages, or different residential areas.

In the event that a new council determines they are separate towns or villages, or different residential areas, it should be able to continue the existing rates or set different rates for these pre-merger areas, subject to metropolitan councils seeking IPART approval if they exceed the 50% maximum differential. It could also choose to equalise rates across the pre-merger areas, using the gradual equalisation process outlined in the report.

In the event that a new council determines they are not separate towns or villages, or different residential areas, or it chooses to equalise rates, it should undertake a gradual equalisation of residential rates. The amount of rates a resident is liable to pay to the council should increase by no more than 10 percentage points above the rate peg (as adjusted for Special Variations) each year as a result of this equalisation. The Local Government Act 1993 should be amended to facilitate this gradual equalisation.

* Unsure

Comment: Penrith City Council is a non-merger council so no comment is provided.

14. Sections 555 and 556 of the Local Government Act 1993 should be amended to:

exempt land on the basis of use rather than ownership, and to directly link the exemption to the use of the land, and

ensure land used for residential and commercial purposes is rateable unless explicitly exempted.

OLG Comment:

Not for consultation - see Pg 1 for details

Note: As comments are not allowed on the feedback form, no comment is able to be made by Council, so a general comment will be made at the end of the feedback form, in line with our submission to the Draft report as follows:

Council supports exemptions from rates in some cases where the benefits of an exempt activity are largely confined within the local government area.

However, if the benefits are distributed beyond the local council area, it may be more equitable for the State government to share the funding costs of the exemption, or provide no exemption in these circumstances.
Council recommends that the exemption provisions in relation to public benevolent institutions, particularly for community housing providers, be removed and or subsidised by other levels of government as there is no direct benefit to the ratepayers of the Council involved to be wholly subsidising the exemptions.

If exemptions are to be granted, Council should be given the discretion to decide if the use of the property provides local benefits and warrants an exemption.

Partial exemptions could also be introduced, with Councils given the ability to grant partial exemptions rather than full exemptions, with the current exemptions list expanded to accommodate ownership or use which are presently not entitled such as owners of heritage properties.

15. Land that is used for residential care as defined in Section 41-3(1) of the Aged Care Act 1997 (Cth) be proportionally rateable according to the share of places whose maximum Refundable Accommodation Deposit is above the level set by the Minister for Health and Aged Care (currently $560,000).

OLG Comments:
Not for consultation - see Pg 1 for details

16. Section 555(1)(i) of the Local Government Act 1993 should be amended to include land owned by a private hospital and used for that purpose.

*Don't Support

Comment: Penrith City Council previously supported this recommendation believing that other exemptions would be removed. Although Council believes that the exemption for private hospitals may be warranted, adding in additional exemptions without removing other exemptions would further deplete the rates base and increase rates for ratepayers. Council therefore does not support this additional exemption if no other exemptions are removed.

17. The following exemptions be removed:

- Land that is vested in, owned by, or within a special or controlled area for, the Hunter Water Corporation, Water NSW or the Sydney Water Corporation (Local Government Act 1993 section 555(1)(c) and section 555(1)(d))
- Land that is below the high water mark and is used for the cultivation of oysters (Local Government Act 1993 section 555(1)(h))
- Land that is held under a lease from the Crown for private purposes and is the subject of a mineral claim (Local Government Act 1993 section 555(1)(g)), and
- Land that is managed by the Teacher Housing Authority and on which a house is erected (Local Government Act 1993 section 555(1)(p)).

OLG Comment:
Not for consultation – see Pg 1 for details.

18. Section 555(1)(b1) of the Local Government Act 1993 should be amended to remove the current rating exemption for land that is the subject of a conservation agreement and instead require it to be rated using the Environmental Land category.

*Partially Support
Comment: This is supported as long as only the part of the land that is subject to a conservation agreement is subject to this category. If land is only partly subject to a conservation agreement it should be able to be partly categorised according to its other uses and rated accordingly, similar to the way mixed development properties are currently rated.

19. The following exemptions not be funded by local councils and hence should be removed from the Local Government Act and Regulation:

- Land that is vested in the Sydney Cricket and Sports Ground Trust (Local Government Act 1993 section 556(1)(m))
- Land that is leased by the Royal Agricultural Society in the Homebush Bay area (Local Government (General) Regulation 2006 reg 123(a))
- Land that is occupied by the Museum of Contemporary Art Limited (Local Government (General) Regulation 2006 reg 123(b)), and
- Land comprising the site known as Museum of Sydney (Local Government (General) Regulation 2005 reg 123(c)).

The NSW Government should consider whether to fund these local rates through State taxes.

OLG Comment:

Not for consultation – see Pg 1 for details.

20. Where a portion of land is used for an exempt purpose and the remainder for a non-exempt activity, only the former portion should be exempt, and the remainder should be rateable.

OLG Comment:

Not for consultation – see Pg 1 for details.

21. Where land is used for an exempt purpose only part of the time, a self-assessment process should be used to determine the proportion of rates payable for the non-exempt use.

OLG Comment:

Not for consultation – see Pg 1 for details.

22. A council's maximum general income not be modified as a result of any changes to exemptions from implementing IPART's recommendations.

*Unsure

Comment: As the Government is not supporting changes to exemptions, it is unlikely that this recommendation is required.

23. A council may apply to IPART for a Special Variation to take account of the changes in exemptions using a streamlined process in the year that IPART's recommended exemption changes come into force. The council would need to demonstrate:

- it satisfies the first criteria for Special Variation applications in the OLG guidelines relating to the need for and purpose of a different revenue path for the council's General Fund, and
that any subcategory rating structure applied to previously exempt properties is no greater than the average rate structure across the relevant rating category.

*Unsure

**Comment:** As the Government is not supporting changes to exemptions, it is unlikely that this recommendation is required.

24. The Local Government Act 1993 should be amended to remove the current exemptions from water and sewerage special charges in section 555 and instead allow councils discretion to exempt these properties from water and sewerage special rates in a similar manner as occurs under section 558(1).

*Unsure

**Comment:** Penrith City Council is not a water supply council and therefore does not provide any comment.

25. At the start of each rating period, councils calculate the estimated value of rating exemptions within the council area. This information should be published in the council’s annual report or otherwise made available to the public.

*Partially Support

**Comment:** Exempt properties are not categorised so doing this would require additional administrative work from Councils to determine if an exempt property is either Business or Residential as the value of the exemption depends on what rating category it would be in if it were rateable.

26. For new and existing eligible pensioners, introduce a rate deferral scheme operated by the NSW Government, where:

Eligible pensioners would be allowed to defer payment of ordinary council rates up to $1,000 per annum and indexed to CPI, or any other amount as determined by the NSW Government.

**OLG Comment:**

Not for consultation – see Pg 1 for details.

27. (Inter-related to Recommendation 26. If you do not support Recommendation 26, continue to Recommendation 29.)

If the NSW Government supports Recommendation 26, should the NSW Government give existing eligible pensioners the option to access, either:

- The current pensioner concession, or
- The rate deferral scheme, as defined in Recommendation 26.

**OLG Comment:**

Not for consultation – see Pg 1 for details.

28. (Inter-related to Recommendation 26. If you do not support Recommendation 26, continue to Recommendation 29.)

If the NSW Government supports Recommendation 26, should the NSW Government support funding pensioner assistance through:
Continuing the current pensioner concession funding arrangements.

The rate deferral scheme (defined in Recommendation 28) funded by the NSW Government. The loan should be charged interest at the NSW Government’s 10-year borrowing rate, and could become due when property ownership changes.

**OLG Comment:**

*Not for consultation – see Pg 1 for details.*

29. Section 493 of the Local Government Act 1993 should be amended to add a new environmental land category and a definition of ‘environmental land’ should be included in the Local Government Act 1993.

Note: Land subject to a state conservation agreement is categorised as ‘environmental land’ for the purposes of setting rates.

*Partially Support

**Comment:** This would only be supported if land that is partly subject to a conservation agreement can be partly categorised as Conservation and partly categorised according to its other uses and rated accordingly, similar to the way mixed development properties are currently rated.

30. Section 529(2)(d) of the Local Government Act 1993 should be amended to allow business land to be subcategorised as ‘industrial’ and or ‘commercial’ in addition to centre of activity.

*Partially Support

**Comment:** There were some practical issues when looking at this type of differentiation with the classifications done for the Fire & Emergency Services Levy workings as it was administratively cumbersome to determine how each property was being used. With the turnover of occupation of business properties it would require significant resources to review sub-categorisations on an ongoing basis and would increase chances of reviews and appeals where the categorisation was not correct. Strict criteria needs to be enacted including when changes can be made, the effective date of any change to category and when property owners need to advise Council if their category changes.

31. Sections 493, 519 and 529 of the Local Government Act 1993 should be amended to add an optional vacant land subcategory for residential, business and mining land.

*Support

**Comment:** This is supported as long as it is optional. Clear definitions of what vacant land is will be required and details on when a property’s vacant land status is changed to non-vacant should be clearly defined. Is it when a construction certificate is issued, is it when works commence or is it when an occupation certificate is issued. Is a parcel of land which has been partly sealed by gravel and used as a temporary car-park vacant or non-vacant. Is a property solely with a garden shed on it vacant? Is a property with a larger machinery shed on it vacant? If a house burns down and is demolished to be rebuilt, is this vacant land?

It should specifically be noted that the vacant land category does not have to be a lower rate than the non-vacant residential category (specifically as the recommendation points to the vacant land category being used to encourage urban
renewal) otherwise a property owner may expect that vacant land should be a lower rate.

32. Section 529 (2)(a) of the Local Government Act 1993 should be replaced to allow farmland subcategories to be determined based on geographic location.

*Support

Comment: We support further sub-categorisation options, but further definitions are also required to existing criteria as it is vague and has led to numerous court cases. At the very least, the Minister should be given the right to set regulations that stipulate minimum land areas and grazing animal numbers for grazing properties. Such regulations could be enacted with the Department of Primary Industries and/or from case law.

33. Section 518 of the Local Government Act 1993 should be amended to reflect that a council may determine by resolution which rating category will act as the residual category.

The residual category that is determined should not be subject to change for a 4-year period.

If a council does not determine a residual category, the business category should act as the default residual rating category.

*Support

Comment: Council agrees with this recommendation

34. Any difference in the rate charged by a council to a mining category compared to its average business rate should primarily reflect differences in the council’s costs of providing services to the mining properties.

*Don’t Support

Comment: Although Penrith city Council does not contain any mining properties, councils should be able to choose how their differential rates are set based on the make-up of their rates base.

35. Councils have the option to engage the State Debt Recovery Office to recover outstanding council rates and charges.

OLG Comment:

Not for consultation – see Pg 1 for details.

36. The existing legal and administrative process to recover outstanding rates be streamlined by reducing the period of time before a property can be sold to recover rates from five years to three years.

*Support

Comment: we support this recommendation as it will give councils extra options for debt recovery.

37. All councils adopt an internal review policy, to assist those who are late in paying rates, before commencing legal proceedings to recover unpaid rates.

OLG Comment:
Not for consultation – see Pg 1 for details.

Refer to the Debt Management and Hardship Guidelines

38. The Local Government Act 1993 should be amended or the Office of Local Government should issue guidelines to clarify that councils can offer flexible payment options to ratepayers.

OLG Comment:

Not for consultation – see Pg 1 for details.

Refer to the Debt Management and Hardship Guidelines

39. The Local Government Act 1993 should be amended to allow councils to offer a discount to ratepayers who elect to receive rates notices in electronic formats, eg, via email.

OLG Comment:

Not for consultation – see Pg 1 for details.

Refer to the Debt Management and Hardship Guidelines

40. The Local Government Act 1993 should be amended to remove section 585 and section 595, so that ratepayers are not permitted to postpone rates as a result of land rezoning, and councils are not required to write-off postponed rates after five years.

*Partially Support

Comment: This is supported as long as there are transitional arrangements for property owners with current postponed rates so that they are not adversely impacted.

41. The valuation base date for the Emergency Services Property Levy and council rates be aligned.

The NSW Government should levy the Emergency Services Property Levy on a Capital Improved Value basis when Capital Improved Value data becomes available state-wide.

OLG Comment:

Not for consultation – see Pg 1 for details.

42. (Inter-related to Recommendation 1)

After the NSW Valuer General has established the database to determine Capital Improved Values for rating purposes, councils be given the choice to directly buy valuation services from private valuers that have been certified by the NSW Valuer General.

*Don't Support

Comment: We are unsure what benefit this would provide. This would reduce the economies of scale and could increase prices.

Thank you for taking the time to provide your feedback. If you have any further comments, please provide them in the box below. The NSW Government will take your views into account as it prepares its response.
General Comment

We support a majority of the recommendations as long as there are transitional arrangements in place for vulnerable owners, particularly owners with postponed rates.

We strongly support the changes to sub-categories as these will give us greater flexibility with setting appropriate rates for our rural and urban owners and we ask that these sub-categorisation changes be brought in as soon as possible.

We strongly oppose the lack of Government support for IPART’s recommended changes to exemptions and pensioner rebates, as the current legislation is unfair and impacts ratepayers adversely already. For the same reasons that the Fire & Emergency Services Levy was planned to fix an unfair tax, the unfair and hidden imposition of exemptions and rebates on ratepayers needs to be fixed so that all property owners throughout NSW contribute to these fairly, not just the council areas where properties are occupied by exempt bodies or where pensioners live.

In relation to exemptions, Council supports exemptions from rates in some cases where the benefits of an exempt activity are largely confined within the local government area. However, if the benefits are distributed beyond the local council area, it would be more equitable for the State government to share the funding costs of the exemption, or provide no exemption in these circumstances.

Council recommends that the exemption provisions in relation to public benevolent institutions, particularly for community housing providers, be removed and or subsidised by other levels of government as there is no direct benefit to the ratepayers of the Council involved to be wholly subsidising the exemptions and it is essentially cost shifting.

If exemptions are to be granted, Councils should be given the discretion to decide if the use of the property provides local benefits and warrants an exemption. Partial exemptions could also be introduced, with Councils given the ability to grant partial exemptions rather than full exemptions, with the current exemptions list expanded to accommodate ownership or use which are presently not entitled such as owners of heritage properties.

For pension rebates, Penrith City Council supports a pensioner concessions scheme, however any such scheme should be fully funded by other levels of government as a welfare measure as the existing scheme affects local government areas with greater population of pensioners. We do not support either of the pension schemes recommended by IPART, but in place we support a pension rebate scheme fully funded by the NSW Government, as is the case in other states, which is indexed each year in line with inflation.
ATTACHMENT

Date of Meeting: 26 August 2019
Delivery Program: Outcome 7
Service: Financial Services
Report Title: 2019-2020 Voted Works
## 2019-20 VOTED WORKS
### as at 26 August 2019

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<th>Ward</th>
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<th>Amount $</th>
<th>Expenditure</th>
<th>Manager Responsible</th>
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### SUMMARY

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